

BID FORM
BURNT STORE WATER RECLAMATION FACILITY EXPANSION
BID NO. 2024000202

TO: Senior Division Manager - Purchasing
 Board of County Commissioners
 Charlotte County Administration Center
 18500 Murdock Circle
 Port Charlotte, Florida 33948-1094

The undersigned, as bidder, does hereby declare that he has read the Request for Bids, Instructions to Bidders, General Provisions, Special Provisions, Technical Specifications & Conditions, Insurance, Safety & Health Requirements, Bid Form, Plans, Permit Fees, MOT Policy and any other documentation for

BURNT STORE WATER RECLAMATION FACILITY EXPANSION

and further agrees to furnish all items listed on the attached Bid Form in accordance with the unit price(s) submitted. The above specified documents are herein incorporated into the Bid Form and shall be defined as the contract documents.

TOTAL AMOUNT:

ONE HUNDRED SEVENTY-EIGHT MILLION, NINE HUNDRED TWENTY-TWO THOUSAND, ONE HUNDRED DOLLARS \$ 178,922,100.00
 (TYPE/PRINT) (NUMERIC)

Completion Time is 900 calendar days.

Notice Needed Prior to Commencement: 120 calendar days.

Liquidated Damages \$3,360 per calendar day.

Please indicate by (✓) that you have included the following documentation with your bid:

(✓) **References**

(✓) **License Requirement:** Certified or Registered Building, Certified or Registered General

NOTE: In accordance with Florida Statutes, Section 119.071(1)(b)2: Sealed bids, proposals, or replies received by an agency pursuant to a competitive solicitation are exempt from s. 119.071(1)(b)2 and s. 24(a), Art. I of the State Constitution, except as provided by Florida Statutes 255.0518, until such time as the agency provides notice of an intended decision or until 30 days after opening the bids, proposals, or final replies, whichever is earlier. Upon release of the intended decision, if you wish to obtain the quote results, you may do so by visiting our Website at <http://purchasingbids.charlottecountyfl.gov/> under "Purchasing Bids Online", document number 242024. No information regarding the submittal will be divulged over the telephone.

OPTIONAL ELECTRONIC BID SUBMISSIONS: If your firm would like to submit your bid electronically, please visit <http://bit.ly/3TYAyKa> and follow given instructions.

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

**BURNT STORE WATER RECLAMATION FACILITY EXPANSION
SUMMARY OF PAY ITEMS (REVISED BID FORM, ADDENDUM #7)**

ITEM NO.	ITEM DESCRIPTION	QTY	UNIT	UNIT PRICE	EXTENDED COST
1	Demolition	1	LS	\$ 3,000,000.00	\$ 3,000,000.00
2	Civil/Site Work	1	LS	\$ 30,625,000.00	\$ 30,625,000.00
3	Yard Piping	1	LS	\$ 18,000,000.00	\$ 18,000,000.00
	Construct ACIP Pile Foundations for Water Bearing Structures (LS Price Based Upon A Pile Length of 80 LF Per Each Required Pile and Includes Pile Cap, Measurement and Payment Item 4)				
4A	Headworks Structure (20)	1	LS	\$ 152,000.00	\$ 152,000.00
4B	EQ Tanks (153)	1	LS	\$ 1,120,000.00	\$ 1,120,000.00
4D	BNR (370)	1	LS	\$ 2,720,000.00	\$ 2,720,000.00
4H	Secondary Clarifier No. 1 & 2 (99 ea. 198 Total)	1	LS	\$ 1,456,000.00	\$ 1,456,000.00
4K	Effluent Filters (46)	1	LS	\$ 336,000.00	\$ 336,000.00
4M	CCB (49)	1	LS	\$ 360,000.00	\$ 360,000.00
4O	RCW Ground Storage Tank (250)	1	LS	\$ 1,840,000.00	\$ 1,840,000.00
4X	Additional ACIP Pile Length Over 80 LF Per Pile	6,000	LF	\$ 50.00	\$ 300,000.00
	Construct Water Reclamation Facility Expansion Improvements (Measurement and Payment Item 5)				
5A	Headworks and Corrosion/Odor Control	1	LS	\$ 2,500,000.00	\$ 2,500,000.00
5B	EQ Tanks	1	LS	\$ 6,500,000.00	\$ 6,500,000.00
5C	EQ Pump Station	1	LS	\$ 2,000,000.00	\$ 2,000,000.00
5D	BNR and Diffuser System	1	LS	\$ 17,000,000.00	\$ 17,000,000.00
5E	Blowers and Blower Faculty	1	LS	\$ 1,900,000.00	\$ 1,900,000.00
5F	Chemical Feed System	1	LS	\$ 1,300,000.00	\$ 1,300,000.00
5G	Clarifier Splitter Box	1	LS	\$ 700,000.00	\$ 700,000.00
5H	Secondary Clarifiers and Scum Pump Station	1	LS	\$ 12,000,000.00	\$ 12,000,000.00
5I	RAS Pump Station	1	LS	\$ 500,000.00	\$ 500,000.00
5J	WAS Pump Station	1	LS	\$ 300,000.00	\$ 300,000.00
5K	Effluent Filters	1	LS	\$ 4,500,000.00	\$ 4,500,000.00
5L	CCB Splitter Box	1	LS	\$ 600,000.00	\$ 600,000.00
5M	CCB and Effluent PS	1	LS	\$ 5,500,000.00	\$ 5,500,000.00
5N	Chlorine Feed System	1	LS	\$ 800,000.00	\$ 800,000.00
5O	RCW Ground Storage Tank	1	LS	\$ 8,000,000.00	\$ 8,000,000.00
5P	RCW and Reject Storage Ponds, RCW Return and Reject Pump Stations	1	LS	\$ 1,000,000.00	\$ 1,000,000.00
5Q	RCW Pond Filter	1	LS	\$ 1,200,000.00	\$ 1,200,000.00

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

**BURNT STORE WATER RECLAMATION FACILITY EXPANSION
SUMMARY OF PAY ITEMS (REVISED BID FORM, ADDENDUM #7) (continued)**

ITEM NO.	ITEM DESCRIPTION	QTY	UNIT	UNIT PRICE	EXTENDED COST
5R	RCW Pond Filter Pump Station	1	LS	\$ 1,400,000.00	\$ 1,400,000.00
5S	High Service Pump Station	1	LS	\$ 2,600,000.00	\$ 2,600,000.00
5T	Sludge Holding Tanks	1	LS	\$ 750,000.00	\$ 750,000.00
5U	Plant Drain Pump Stations	1	LS	\$ 500,000.00	\$ 500,000.00
5V	Septage Receiving Tank and Tailing Bed	1	LS	\$ 900,000.00	\$ 900,000.00
6	Electrical Buildings	1	LS	\$ 1,300,000.00	\$ 1,300,000.00
7	Electrical	1	LS	\$ 19,000,000.00	\$ 19,000,000.00
8	Instrumentation	1	LS	\$ 2,500,000.00	\$ 2,500,000.00
9	Furnish Horizontal End-Suction Centrifugal Pumps	1	LS	\$ 1,100,000.00	\$ 1,100,000.00
10	Subsurface Utility Locates (Potholing)	250	EA	\$ 200.00	\$ 50,000.00
11	Lead and Asbestos Removal and Disposal Allowance	1	NA	\$ 40,000.00	\$ 40,000.00
12	Additional Sod	10,000	SY	\$ 5.00	\$ 50,000.00
13	Excavation of Unsuitable Materials and Disposal (In-Place Volume)	87,200	CY	\$ 55.00	\$ 4,796,000.00
14	Structural Backfill (Imported In-Place Volume)	119,500	CY	\$ 60.00	\$ 7,170,000.00
15	Additional Ductile Iron MJ Fittings	2.5	TN	\$ 30,000.00	\$ 75,000.00
16	Charlotte County Zoning Requirements	1	LS	\$ 200,000.00	\$ 200,000.00
17	Maintenance of Flow	1	LS	\$ 500,000.00	\$ 500,000.00
18	Project Documentation	1	LS	\$ 50,000.00	\$ 50,000.00
19	Select Sand Backfill – Reclaimed Water Ponds and Reject Pond	15,800	CY	\$ 50.00	\$ 790,000.00
20	In-Situ Grit Removal	844	TN	\$ 500.00	\$ 422,000.00

Mobilization/Demobilization: The cost for mobilization/demobilization shall be five percent (5%) of the sub-total project cost.

SUBTOTAL	\$	<u>170,402,000.00</u>
X 5%	\$	<u>8,520,100.00</u>
TOTAL BID	\$	<u>178,922,100.00</u>

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

If notified of the acceptance of this bid form, the undersigned agrees to execute a Contract for the stated compensation in the form as prescribed by the County, within the time constraints outlined in Instructions to Bidders.

The signature below is a guarantee that the Bidder will not withdraw his/her bid for a period of sixty (60) days after the scheduled time for opening the bids.

The undersigned agrees, if awarded this bid, to furnish a Performance and Payment Bond in the amount of 100% of the total project price within fourteen (14) calendar days after notification of award to the Purchasing Division. The undersigned shall be responsible and bear all costs associated to record Performance and Payment Bond with the Charlotte County Clerk of Court Office. Receipt of said recording shall be furnished to the Purchasing Division.

In accordance with section 287.135, Florida Statutes, the undersigned certifies that the company is not on the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List and does not have business operations in Cuba or Syria (if applicable) or the Scrutinized Companies that Boycott Israel List or is not participating in a boycott of Israel.

Enclosed is a cashier's check or bid bond in the amount of \$ ***, which is not less than 5% of the total bid price, as guarantee that the undersigned will enter into a Contract for the work/material as required in this Bid Document. **Note: Failure to submit a 5% bid bond will be cause for rejection of bid.** ***5% of Total Bid Amount

All contract documents (i.e.; performance and payment bond, cashier's check, bid bond) shall be in the name of "Charlotte County".

The undersigned acknowledges receipt of the following addenda, and the cost, if any, of such revisions has been included in the price bid.

Addendum No. 1, Dated 01/11/2024; Addendum No. 2, Dated 02/02/2024; Addendum No. 3, Dated 02/05/2024

Addendum No. 4, Dated 03/04/2024; Addendum No. 5, Dated 03/06/2024; Addendum No. 6, Dated 03/15/2024

Addendum No. 7, Dated 04/03/2024 Addendum No. 8, Dated 04/15/2024

HOLD HARMLESS AGREEMENT: Poole & Kent Company of Florida (PKCOF) (name of firm), it's officers and members shall, through the signing of this document by an authorized party or agent, indemnify and hold harmless Charlotte County, a political subdivision of the state of Florida, its officers, agents, employees, and volunteers, from liabilities, damages, losses and costs, including, but not limited to, reasonable attorneys' fees, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of PKCOF and persons employed or utilized by PKCOF in the performance of this contract

Burnt Store WRF Expansion (name) agrees that the first ten dollars (\$10.00) of compensation received under this contract represents specific consideration for this indemnification obligation.

Type of Organization (Please Check One): Individual Ownership Partnership Joint Venture Corporation

Name of Bidding Firm Poole & Kent Company of Florida

Mailing Address 1781 N.W. North River Drive, Miami, FL 33125

Location Address 18245 Paulson Drive, Suite #125

City & State Port Charlotte, Florida ZIP 33954

Telephone: 305.325.1930 E-mail: patrickc@pkflorida.com

Signature of person authorized to bind the Company: 

Print Name/Title of person authorized to bind the Company: Patrick H. Carr, President & CEO

Date: April 17, 2024

(This form to be returned)



**CERTIFICATE OF ASSISTANT SECRETARY
OF
POOLE & KENT COMPANY OF FLORIDA**

The undersigned, David A. Strickland, certifies that he is the duly elected, qualified, and acting Assistant Secretary of Poole & Kent Company of Florida, a corporation duly organized and existing under the laws of Delaware with a business address of 1781 N.W. North River Drive, Miami, FL 33125 and that as Assistant Secretary, he is the keeper of the corporate records and seal of said Corporation.

The undersigned further certifies:

1. Attached hereto as Exhibit A is a true, correct, and complete copy of resolutions adopted upon written consent of the sole director of this Corporation dated as of April 17, 2024; and said resolutions do not contravene any provisions of the certificate of incorporation or by-laws of said Corporation, and have not been rescinded or modified in any respect but still remain in full force and effect.

IN WITNESS WHEREOF, I have hereunto set my hand this 17th day of April, 2024.



David A. Strickland, Assistant Secretary
Poole & Kent Company of Florida, a Delaware
Corporation
1781 N.W. North River Drive
Miami, FL 33125

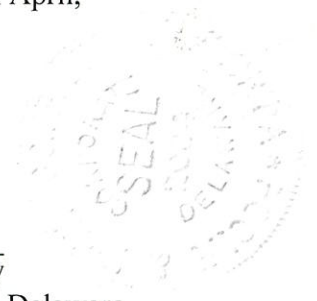


EXHIBIT A

RESOLVED, that Patrick H. Carr, the duly elected President and Chief Executive Officer, Brian D. MacClugage, the duly elected Executive Vice President and Assistant Secretary, and David A. Strickland, the duly elected Senior Vice President and Assistant Secretary of the Company, be and each hereby are, authorized, empowered, and directed to execute and submit a bid and all related bonds, agreements, and contract documents related to Charlotte County Burnt Store Water Reclamation Facility Expansion, Bid No. 2024000202, and such other instruments in writing as may be necessary on behalf of the said Corporation, and that the Contract, Bond, and other such instruments signed by him shall be binding upon the said Corporation as its own acts and deeds.

Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

Poole & Kent Company of Florida
1781 N. W. North River Drive
Miami, FL 33125

OWNER:

(Name, legal status and address)

Charlotte County
18500 Murdock Circle, Suite 344
Port Charlotte, FL 33948-1094

SURETY:

(Name, legal status and principal place of business)

Travelers Casualty and Surety Company of America
One Tower Square
Hartford, CT 06183
Mailing Address for Notices
One Tower Square
Hartford, CT 06183

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

BOND AMOUNT: \$ 5% Five Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)

BID NO. 2024000202
BURNT STORE WATER RECLAMATION FACILITY EXPANSION

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this 29th day of January, 2024

(Witness)

(Witness)

Poole & Kent Company of Florida

(Principal)

(Seal)

(Title) Patrick H. Carr, President & CEO

Travelers Casualty and Surety Company of America

(Surety)

(Seal)

(Title) Nelly Renchiwich Attorney-in-Fact
Non-Resident License #W447916

FLORIDA DEPARTMENT OF FINANCIAL SERVICES

NELLY RENCHIWICH

License Number : W447916

Non Resident Insurance License

- 0920 - NONRES GEN LINES (PROP & CAS)

Issue Date

10/24/2017

NOTICE - This non-resident license is limited to the classes of insurance reflected above and is further limited to ONLY those classes of insurance for which you are licensed in your home state.

Please Note:

A licensee may only transact insurance with an active appointment by an eligible insurer or employer. If you are acting as a surplus lines agent, public adjuster, or reinsurance intermediary manager/broker, you should have an appointment recorded in your own name on file with the Department. If you are unsure of your license status you should contact the Florida Department of Financial Services immediately. This license will expire if more than 48 months elapse without an appointment for each class of insurance listed. If such expiration occurs, the individual will be required to re-qualify as a first-time applicant. If this license was obtained by passing a licensure examination offered by the Florida Department of Financial Services, the licensee is required to comply with continuing education requirements contained in 626.2815 or 648.385, Florida Statutes. A licensee may track their continuing education requirements completed or needed in their MyProfile account at <https://dice.flids.com>. To validate the accuracy of this license you may review the individual license record under "Licensee Search" on the Florida Department of Financial Services website at <http://www.MyFloridaCFO.com/Division/Agents>



Jimmy Patronis
Chief Financial Officer
State of Florida



Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **Nelly Renchiwich** of **UNIONDALE**, **New York**, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this **21st** day of **April**, **2021**.



State of Connecticut

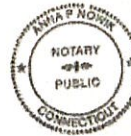
City of Hartford ss.

By: 
 Robert L. Raney, Senior Vice President

On this the **21st** day of **April**, **2021**, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the **30th** day of **June**, **2026**




 Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this **29th** day of **January**, **2024**.




 Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.

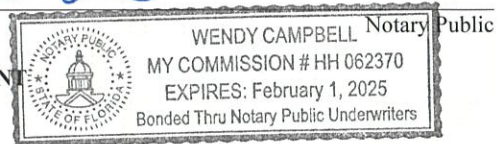
TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA

HARTFORD, CT 06183

PRINCIPAL'S ACKNOWLEDGMENT

State of **Florida**, County of **Miami-Dade**)ss.

On this 17th day of April in the year 20 24, before me, the undersigned, personally appeared Patrick H. Carr, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that he/she executed the same in his/her capacity, and that by his/her signature on the instrument, the individual, or the person upon behalf of which the individual acted, executed the instrument.



SURETY COMPANY'S ACKNOWLEDGMENT

State of **NEW YORK**, County of **NASSAU**)ss.

On this 29th day of January in the year 20 24, before me, the undersigned, personally appeared Nelly Renchiwich, personally known to me, and who, being by me duly sworn, did depose and say: That he/she resides in Nassau County, New York; that he/she is Attorney-in-Fact of **TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA**, the corporation described in and which executed the within instrument; that he/she knows the corporate seal of said Company; that the seal affixed to said instrument is such corporate seal; and that he/she signed said instrument as Attorney-in-Fact by authority of the Board of Directors of said Company; and affiant did further depose and say that the Superintendent of the State of New York Department of Financial Services has, pursuant to Section 1111 of the New York Insurance Law, issued to **TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA** his/her certificate that said Company is qualified to become and be accepted as surety or guarantor on all bonds, undertakings, recognizances, guaranties, and other obligations required or permitted by law; and that such certificate has not been revoked.

Notary Public
DONNAMARIE A. KISSANE
 Notary Public-State of New York
 No. 01K16297783
 Qualified in Nassau County
 Commission Expires March 3, 2026

TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA
 HARTFORD, CONNECTICUT 06183
 FINANCIAL STATEMENT AS OF DECEMBER 31, 2022
 AS FILED IN THE STATE OF NEW YORK
 CAPITAL STOCK \$ 6,480,000

ASSETS		LIABILITIES & SURPLUS	
BONDS	\$ 4,788,996,790	LOSSES	\$ 1,385,257,132
STOCKS	102,639,111	LOSS ADJUSTMENT EXPENSES	133,864,803
CASH AND INVESTED CASH	20,110,068	COMMISSIONS	55,456,724
OTHER INVESTED ASSETS	5,661,540	OTHER EXPENSES	49,033,047
SECURITIES LENDING REINVESTED COLLATERAL ASSETS	25,805,872	TAXES, LICENSES AND FEES	16,807,425
INVESTMENT INCOME DUE AND ACCRUED	42,265,766	REINSURANCE PAYABLE ON PAID LOSSES AND LOSS ADJ EXPENSES	(1,738,793)
PREMIUM BALANCES	308,425,453	UNEARNED PREMIUMS	1,394,161,189
REINSURANCE RECOVERABLE	57,954,515	ADVANCE PREMIUM	3,880,400
NET DEFERRED TAX ASSET	68,131,600	POLICYHOLDER DIVIDENDS	18,122,229
CURRENT FEDERAL AND FOREIGN INCOME TAXES RECOVERABLE AND I	3,250,318	CEDED REINSURANCE NET PREMIUMS PAYABLE	73,928,911
GUARANTY FUNDS RECEIVABLE OR ON DEPOSIT	1,059,482	AMOUNTS WITHHELD / RETAINED BY COMPANY FOR OTHERS	23,586,276
RECEIVABLE FROM PARENTS, SUBSIDIARIES AND AFFILIATES	14,866,600	REMITTANCES AND ITEMS NOT ALLOCATED	5,082,055
OTHER ASSETS	963,374	PROVISION FOR REINSURANCE	6,464,384
		PAYABLE FOR SECURITIES LENDING	25,805,872
		RETROACTIVE REINSURANCE RESERVE ASSUMED	785,441
		OTHER ACCRUED EXPENSES AND LIABILITIES	188,614
		TOTAL LIABILITIES	\$ 3,190,685,707
		CAPITAL STOCK	\$ 6,480,000
		PAID IN SURPLUS	433,803,760
		OTHER SURPLUS	1,809,161,022
		TOTAL SURPLUS TO POLICYHOLDERS	\$ 2,249,444,782
TOTAL ASSETS	\$ 5,440,130,489	TOTAL LIABILITIES & SURPLUS	\$ 5,440,130,489

BIDDERS SUBCONTRACTOR LIST BURNT STORE WATER RECLAMATION FACILITY EXPANSION BID NO. 2024000202

Will you be employing Subcontractors to perform parts of this project? YES NO
 If "Yes", identify each firm below with all requested information. Use additional forms if necessary. The Awarded Contractor shall not change or use subcontractors not identified on this form without prior written approval from Charlotte County. Any request for changes in subcontractors shall be made in writing and approved by the County.

COMPANY NAME:	To Be Determined (In accordance with IB-19)	
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

COMPANY NAME:		
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

COMPANY NAME:		
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

COMPANY NAME:	To Be Determined (In accordance with IB-19)	
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

COMPANY NAME:		
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

COMPANY NAME:		
COMPANY ADDRESS:		
CONTACT PERSON:		
CONTACT NUMBERS:	OFFICE:	CELL:
CONTACT EMAIL:		
WORK TO BE PROVIDED:		

Name of Bidder: Poole & Kent Company of Florida


(This form to be returned)

**DRUG FREE WORKPLACE FORM
BURNT STORE WATER RECLAMATION FACILITY EXPANSION
BID NO. 2024000202**

The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that ~~(name of business)~~ does:
Poole & Kent Company of Florida

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

Signature 
Patrick H. Carr, President & CEO

Dated April 17, 2024

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

REFERENCES: BURNT STORE WATER RECLAMATION FACILITY EXPANSION

Contractor shall submit a minimum of three (3) recent (within the past five (5) years) references of projects of similar size and scope. Each reference shall include a project description, project location, name and phone number of a contact person, total project amount, and completion date. The County reserves the right to contact references.

1. Project Owner / Company: East Central Regional WRF Board c/o City of West Palm Beach
Name of Contact Person: John Hoffman, Construction Manager Telephone # 954.249.9288
Address: 401 Clematis Street, 5th Floor Email: jhoffman@hazenandsawyer.com
City & State: West Palm Beach, Florida Zip Code: 33401
Project Description: East Central Regional WRF Biosolids Improvements. Please see attached detailed description.

Total Project Amount: \$ 97,040,423.88 Completion Date: March 2022

2. Project Owner / Company: Miami-Dade Water & Sewer Department c/o Miami-Dade County
Name of Contact Person: Marcelino Torres, Sr. Program Manager Telephone # 305.812.8051
Address: 3071 S.W. 38th Avenue Email: marcelino.torres@miamidade.gov
City & State: Miami, Florida Zip Code: 33146
Project Description: Design-Build Services for the Construction of South District WWTP and Central District WWTP Sludge Thickening and Dewatering Buildings, ISD Project Number DB18-WASD-02, WASD Contract Numbers S-884 and S-888. Please see attached detailed description.

Total Project Amount: \$ 209,505,510 Completion Date: July 2024

3. Project Owner / Company: Miami-Dade Water & Sewer Department c/o Miami-Dade County
Name of Contact Person: Jorge Orozco, Construction Manager Telephone # 305.905.0430
Address: 8950 S.W. 232nd Street Email: jorge.orozco@miamidade.gov
City & State: Miami, Florida Zip Code: 33190
Project Description: Ocean Outfall Legislation Program Construction Package ST-2A, Headworks 3, Oxygenation Trains 9 & 10, and Substation 57/58, WASD Contract No. S-931. Please see attached detailed description.

Total Project Amount: \$ 107,605,400 Completion Date: October 2024

4. Project Owner / Company: Lee County Utilities c/o Wharton-Smith (Construction Manager)
Name of Contact Person: Lyssa Lott, Project Manager Telephone # 239.533.8149
Address: 1500 Monroe Street Email: llott@leegov.com
City & State: Fort Myers, Florida Zip Code: 33901
Project Description: Three Oaks Wastewater Treatment Plant Oxidation Ditch Improvements. Please see attached detailed description.

Total Project Amount: \$ 13,243,985.46 (Total Project \$28.2M) Completion Date: December 2018

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

REFERENCES: BURNT STORE WATER RECLAMATION FACILITY EXPANSION

Contractor shall submit a minimum of three (3) recent (within the past five (5) years) references of projects of similar size and scope. Each reference shall include a project description, project location, name and phone number of a contact person, total project amount, and completion date. The County reserves the right to contact references.

1. Project Owner / Company: Miami-Dade Water & Sewer Department c/o Miami-Dade County
Name of Contact Person: Jorge Orozco, Construction Manager Telephone # 305.905.0430
Address: 8950 S.W. 232 Street Email: jorge.orozco@miamidade.gov
City & State: Miami, Florida Zip Code: 33190
Project Description: CD 1.05 Effluent Pump Station Electrical Improvements for Pumps 1 through 6, Contract S-922. Please see attached detailed description.

Total Project Amount: \$ 25,917,344 Completion Date: October 2022

2. Project Owner / Company: City of St. Petersburg
Name of Contact Person: Thomas Rice, P.E., Construction Manager Telephone # 727.893.7220
Address: One 4th Street, North Email: thomas.rice@stpete.org
City & State: St. Petersburg, Florida Zip Code: 33701
Project Description: NEWRF Clarifier #5 Improvements. Please see attached detailed description.

Total Project Amount: \$ 1,251,820.35 Completion Date: May 2023

3. Project Owner / Company: Miami-Dade Water & Sewer Department c/o Miami-Dade County
Name of Contact Person: Mario Vargas, Construction Manager Telephone # 954.536.2858
Address: 3989 Rickenbacker Causeway Email: mario.vargas@miamidade.gov
City & State: Miami, Florida Zip Code: 33149
Project Description: Central District WWTP Headwork Upgrades, Odor Control Systems, and Ventilation Improvements, S-880 Please see attached detailed description.

Total Project Amount: \$ 15,162,251.73 Completion Date: September 2022

4. Project Owner / Company: Sarasota County
Name of Contact Person: Gene Allen, Project Manager Telephone # 941.861.0564
Address: 1001 Sarasota Center Blvd. Email: goallen@scgov.net
City & State: Sarasota, Florida Zip Code: 34240
Project Description: Central County WRF Phase 3 Expansion. Please see attached detailed description.

Total Project Amount: \$ 12,279,000 Completion Date: March 2018 (Warranty Period through March 2019)

Name of Bidder: Poole & Kent Company of Florida

(This form to be returned)

PROJECT DESCRIPTIONS

REFERENCE NO. 1 | ECRWRF Biosolids Improvement Project, Contract No. 13891

Biosolids improvements to an operational 70-mgd water reclamation facility. The major components of construction included:

- Conversion of one sludge decant tank to an aerated waste activated sludge (WAS) storage tank, including rehabilitation of the tank structure, installation of a new coarse-bubble diffused aeration system, and construction of a new blower building.
- Conversion of one sludge decant tank to a centrate equalization tank, including rehabilitation of the tank structure, installation of mixing equipment and construction of a new equalized centrate return pump station.
- Upgrades to the existing gravity belt thickening facility, including installation of new gravity belt thickener feed pumps, refurbishment of three gravity belt thickening systems, installation of a new gravity belt thickener, and installation of a new liquid polymer storage/feed system.
- New thickened waste activated sludge storage tank, consisting of two cells, each equipped with a vertical mixer.
- New temperature-phased anaerobic digestion facility, including six digesters, sludge pumping and heating equipment rooms, a boiler room, a digester gas compressor room, and waste gas burners.
- New digested sludge holding tank, consisting of three cells, each equipped with a vertical mixer.
- New centrifuge dewatering facility, including the construction of a three-story building containing four high solids centrifuges, four sludge cake storage hoppers, sludge cake conveying equipment, a two-lane truck loading station and a liquid polymer storage/feed system.
- Two new septage receiving stations and a new fats/oils/greases receiving station.
- New ferric chloride storage and pumping facility.
- New biosolids odor control facilities.
- Conversion of an existing aerobic digester to an aeration basin, including structural demolition, new baffle walls and walkways, a new fine-bubble diffused aeration system, anaerobic zone vertical mixers, and influent and effluent structures.
- Sitework, including but not limited to, new gravity drain piping network, new storm water collection network, new process yard piping, grading, paving and striping.
- Expansion of electrical power distribution system, expansion, and upgrades to existing SCADA system.

REFERENCE NO. 2 | South District WWTP and Central District WWTP Sludge Thickening and Dewatering Buildings

This project includes the design, permitting, construction, and commissioning of new thickening and dewatering facilities at two operational wastewater treatment plants including all civil/site, process mechanical, architectural, structural, electrical, instrumentation, plumbing, HVAC, fire protection, odor control requirements, and all other components to facilitate the operation of the new facilities as required. Major construction components include construction of two (2) two-story sludge thickening and dewatering buildings; new thickening systems and dewatering systems suitable for unmanned operation; instrumentation and controls including programming, reliability demonstration, and performance testing; electrical distribution systems and equipment including but not limited to arc-flash switchgear, motor control centers, electrical accessories, conduits, feeders, and ductbanks; odor control systems, chemical storage and feed systems, polymer systems, and related; climate control and ventilation systems, process mechanical and plumbing systems; demolition, sitework, asphalt paving, and related; coordination with plant operations and other critical projects under construction.

REFERENCE NO. 3 | Headworks 3, Oxygenation Trains 9 & 10, and Substation 57/58

This project includes construction of new influent forcemain tie-in on SW 232nd Street, new influent metering valve box, a new headworks building with an attached odor control building, construction of two new oxygenation trains, construction of a new substation and electrical building, and the integration of these new structures with the rest of the plant. at the South District Wastewater Treatment Plant (SDWWTP).

REFERENCE NO. 4 | Three Oaks WWTP Oxidation Ditch Improvements

This project included the following: demolition of existing tanks, process structures, chemical feed systems, and associated piping; sludge and grit removal from the existing plant; headworks modifications; modifications to Oxidation Ditches 1, 2, 3; construction of new Oxidation Ditch 4; construction Clarifiers 3, 4, 5; construction of new Clarifier Splitter Box No. 2; construction of new RAS Pump Station No. 2; construction of new RAS/WAS Pump Station No. 3; construction of new In-Plant Pump Station No. 2; construction of new In-Plant Pump Station No. 5; modifications to Belt Filter Press Feed Pump Station; modifications to Effluent Pump Station; modifications to existing Odor Control System; modifications to Sodium Hypochlorite Facility; dewatering; bypassing; and related for a complete Plant Contractor bid package. The project was completed safely, on schedule, and within budget.

REFERENCE NO. 5 | CD 1.5(2) Effluent Pump Station Electrical Improvements for Pumps 1-6, Contract No. S-922

Electrical improvements at the Effluent Pump Station No. 1 for Pumps 1 through 6, located within the South District Wastewater Treatment Plant (SDWWTP). The pump station contains twelve (12) vertical turbine pumps which pump treated effluent from the plant to the injection wells onsite. The electrical improvements consisted of replacing the motors for existing Effluent Pumps 1 through 6 with new 900 horsepower motors, and the construction of a new two-story electrical building that houses all new electrical switchgear, transformers, motor control centers, variable frequency drives, and other electrical and control equipment for pump station operation.

REFERENCE NO. 6 | Northeast WRF Clarifier #5 Improvements, Project Number 18118-111

This project included the demolition of the existing clarifier mechanism and RAS pumps; tank interior to be brush blasted and repaired where necessary; new interior coating of the tank to be applied two feet below the water level and above; new clarifier mechanism with VFD control; new walkway; new effluent launders; grinder to be installed on the influent line to the waste activated sludge pumps; replacement in kind of the return activated sludge pumps; and stainless steel electrical conduit throughout.

REFERENCE NO. 7 | CDWWTP Headwork Upgrades, Odor Control Systems, and Ventilation Improvements, S-880

Construction of two new electrical buildings, performing structural modifications within the bypass channel and grit chamber at headworks for both plants, installation of owner furnished equipment to include eight (8) perforated plate screens, four (4) sluice conveyance systems, four (4) washer compactors, two (2) RTUs, installation of six (6) blowers, sixteen (16) stop gates, six (6) slide gates, four (4) rectangular butterfly valves, two (2) booster pumping system for screens, watermain extensions at both plants with back flow, flowmeter and bypass assembly to supply water to screens. Odor control equipment, tanks, ductwork, rollup door replacement, refurbishment of chemical unloading stations within existing air scrubber building area at headworks for plants, performing piping modifications and providing knife gate valves with motor operators at Plant 2 Oxygenation Tank area for each of the four trains, performing RAS line replacement and installing new RAS piping, plug valves with motor operators, flowmeters at Plant 2, installing gas detectors at existing air scrubber buildings and headworks buildings, and making ventilation improvements at the existing air scrubber buildings.

REFERENCE NO. 8 | Central County WRF Expansion

Expansion of an existing water reclamation facility from 4.8 MGD to 8.0 MGD. Project components include the construction of Anoxic Basin No. 2; Aeration Basin No. 3, including recycle and mixed liquor pumps; Scum Pump No. 1 and wet well; Sand Filter Nos. 4 and 5; Chlorine Contact Tank No. 1 modifications; Chlorine Contact Tank No. 4; sludge holding tank modifications including blowers and piping; secondary Clarifiers Nos. 3 and 4; RAS/WAS wet well and RAS/WAS pump station modifications; elevated walkways and modifications; yard piping and yard structures; site work; general electrical and instrumentation work.

Additional references available upon request.

State of Florida Authorization Certificate

State of Florida Department of State


I certify from the records of this office that POOLE & KENT COMPANY OF FLORIDA is a Delaware corporation authorized to transact business in the State of Florida, qualified on July 1, 2004.

The document number of this corporation is F04000003751.

I further certify that said corporation has paid all fees due this office through December 31, 2023, that its most recent annual report/uniform business report was filed on April 17, 2023, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Fourth day of May, 2023*



Secretary of State

Tracking Number: 7601716461CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

Corporate Data Sheet

Name: Poole & Kent Company of Florida

State of Incorporation: Delaware

Date of Incorporation: June 21, 2004

Federal I. D. Number: 75-3163466

Florida Document No. F04000003751

Stock: 1,000 shares \$.01 par value

Stockholder: MES Holdings Corporation

Qualified in the following states:

Florida July 1, 2004

DIRECTORS

Thomas Hiebert

OFFICERS

Patrick H. Carr	President/Treasurer/Chief Executive Officer (authority resolution)
Richard Harrington	Chief Financial Officer/Secretary
Brian D. MacClugage	Executive Vice President/Asst. Secretary (authority resolution)
David Strickland	Senior Vice President/Asst. Secretary (authority resolution)
Asif Shaikh	Senior Vice President
Kevin Smith	Vice President
David BuShea	Vice President
Wendy Campbell	Vice President
Thomas Hiebert	Vice President
Jason Nalbandian	Vice President
Mark M. Porto	Asst. Secretary

RESIDENT AGENT

Corporation Service Company
1201 Hays Street
Tallahassee, FL 32301

State of Florida Contractor Licenses

Expiration Date: August 31, 2024




Ron DeSantis, Governor Melanie S. Griffin, Secretary

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD
THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DRIVE
MIAMI FL 33125

LICENSE NUMBER: CGC061808
EXPIRATION DATE: AUGUST 31, 2024
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Ron DeSantis, Governor Melanie S. Griffin, Secretary

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD
THE MECHANICAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DRIVE
MIAMI FL 33125

LICENSE NUMBER: CMC057192
EXPIRATION DATE: AUGUST 31, 2024
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State of Florida Contractor Licenses

Expiration Date: August 31, 2024



Ron DeSantis, Governor Melanie S. Griffin, Secretary

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD

THE PLUMBING CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DRIVE
MIAMI FL 33125

LICENSE NUMBER: CFC057380
EXPIRATION DATE: AUGUST 31, 2024

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Ron DeSantis, Governor Melanie S. Griffin, Secretary

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD

THE UNDERGROUND UTILITY & EXCAVATION CO HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DR
MIAMI FL 33125

LICENSE NUMBER: CUC1223771
EXPIRATION DATE: AUGUST 31, 2024

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State of Florida Contractor Licenses

Expiration Date: August 31, 2024



Ron DeSantis, Governor
Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

ELECTRICAL CONTRACTORS' LICENSING BOARD

THE ELECTRICAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DR
MIAMI FL 33125

LICENSE NUMBER: EC13002938
EXPIRATION DATE: AUGUST 31, 2024

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Ron DeSantis, Governor
Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE POLLUTANT STORAGE SYSTEMS CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STRICKLAND, DAVID ALAN
POOLE & KENT COMPANY OF FLORIDA
1781 NW NORTH RIVER DR
MIAMI FL 33125

LICENSE NUMBER: PCC1256776
EXPIRATION DATE: AUGUST 31, 2024

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ONGOING PROJECTS

Project Name	Project/Bid Number	Project Location	Prime Contractor	Owner	Architect/Engineer	Contract Amount	Anticipated Completion Date	% Complete
Central District WWTP Plant 2 Cluster 1 Digester Upgrades	S-889	Miami	Poole & Kent Company of Florida	Miami-Dade County	MWHStantec	\$ 26,411,043	03/30/24	97%
Central District WWTP Cogen Facility and Electrical Improvements	S-891	Miami	Poole & Kent Company of Florida	Miami-Dade County	CDM Smith	\$ 49,378,300	12/31/25	69%
Central District WWTP Plant 2 Cluster 2 Digester Upgrades	S-909	Miami	Poole & Kent Company of Florida	Miami-Dade County	MWHStantec	\$ 29,227,440	03/30/24	97%
South District WWTP Degasers and Control Building Upgrades, Acid Phase, and Substation 7 & 8	S-897	Miami	Poole & Kent Company of Florida	Miami-Dade County	MWHStantec	\$ 93,361,000	06/03/24	83%
North Regional WWTP Reclaimed Water Plant Expansion	PNC2116193C1	Pompano Beach	Poole & Kent Company of Florida	Broward County	Hazen and Sawyer	\$ 54,331,023	06/01/24	97%
North Regional WWTP Facility Improvements - Solids	PNC2117590C1	Pompano Beach	Poole & Kent Company of Florida	Broward County	Hazen and Sawyer	\$ 56,083,108	06/30/25	77%
Central District WWTP Sludge Thickening and Dewatering Bldg.	S-884	Miami	Poole & Kent Company of Florida	Miami-Dade County	Carollo Engineers	\$ 93,677,061	07/10/24	95%
Central District WWTP Sludge Thickening and Dewatering Bldg.	S-884	Miami	Poole & Kent Company of Florida	Miami-Dade County	Carollo Engineers	\$ 115,828,449	07/10/24	90%
Southwest WRF New Headworks and Chlorine Contact Chamber Rehabilitation and Recharge Well Pump Station	608338176091780	Bradenton	Poole & Kent Company of Florida	Manatee County	McKim & Creed	\$ 19,801,751	04/30/24	97%
ST-2A South District WWTP Headworks 3, Oxygenation Trains 9 & 10, and Substation 5/7/8	S-931	Miami	Poole & Kent Company of Florida	Miami-Dade County	Brown and Caldwell	\$ 107,605,400	08/24/24	89%
Alexander On - Jr. WTP Radiator Installation	S-935	Miami	Poole & Kent Company of Florida	Miami-Dade County	Brown and Caldwell	\$ 80,560,000	08/14/25	64%
MGC 7360_RFO_P0246	19-0029-UT	Miami	Poole & Kent Company of Florida	Miami-Dade County	HDR	\$ 1,321,200	08/02/24	78%
Northeast WRF Improvements	19-C-00036	Safety Harbor	Poole & Kent Company of Florida	City of Clearwater	King Engineering / Jones Edmunds	\$ 18,437,515	04/15/24	98%
Howard F. Curran AWWP New Filler Building PLC Replacement	21-C-00010	Tampa	Poole & Kent Company of Florida	City of Tampa	Tricon Consulting Engineers	\$ 525,502	04/30/24	82%
Ybor Pumping Station Standby Generator	21-C-00009	Tampa	Poole & Kent Company of Florida	City of Tampa	Tricon Consulting Engineers / Kimley-Horn	\$ 1,093,671	03/30/24	97%
Krause Pumping Station Standby Generator	21-C-00009	Tampa	Poole & Kent Company of Florida	City of Tampa	Tricon Consulting Engineers / Kimley-Horn	\$ 1,322,592	04/30/24	71%
Little Road WTP Pumping System Upgrades	IFB-KM21-178	New Port Richey	Poole & Kent Company of Florida	Pasco County	Hazen and Sawyer	\$ 14,612,617	07/15/24	79%
ST-2B Clarifiers and HLD	S-932	Miami	Poole & Kent Company of Florida	Miami-Dade County	CDM Smith	\$ 84,376,200	11/20/24	63%
HVAC Improvements - Package C	S-981	Miami	Poole & Kent Company of Florida	Miami-Dade County	Jacobs	\$ 6,118,000	04/27/24	70%
Marshall Street WRF Process Control Gates Repairs	18-0047-UT	Cleawater	Poole & Kent Company of Florida	City of Clearwater	Brown and Caldwell	\$ 3,765,152	11/29/24	38%
Waste Water Treatment Facility Improvements	---	Davenport	Poole & Kent Company of Florida	City of Davenport	Permoni Associates	\$ 20,066,899	03/25/24	67%
Rolonda Water Reclamation Facility Headwork Improvements	22-566	Rolonda West	Poole & Kent Company of Florida	Charlotte County	Ardurra	\$ 3,382,503	05/25/24	45%
SDWWTP FOG Facility	S-961	Miami	Poole & Kent Company of Florida	Miami-Dade County	Jacobs	\$ 45,587,000	01/14/25	32%
Lightspeed Re-Rod and HVAC Replacement	I190086	Sweetwater	Poole & Kent Company of Florida	Miami-Dade County	Initial Engineers	\$ 30,944,629	06/07/25	33%
NCWRF Pretreatment Facility	23-8116	Naples	Poole & Kent Company of Florida	Collier County	AECOM	\$ 55,660,000	01/08/26	13%
CDWWTP Electrical Distribution Building 2 (EDB-2)	S-949A	Miami	Poole & Kent Company of Florida	Miami-Dade County	Brown and Caldwell	\$ 151,009,850	11/14/27	4%
HVAC Improvements - Package D	S-976	Miami	Poole & Kent Company of Florida	Miami-Dade County	Jacobs	\$ 7,670,500	04/08/25	4%
Wastewater Biosolids Treatment Improvements	9880.16	Wauchula	Poole & Kent Company of Florida	City of Wauchula	Chastain-Skillman	\$ 5,764,764	04/28/24	49%
South WRF Headworks Project	2023-133	Rolonda West	Poole & Kent Company of Florida	Englewood Water District	Kimley-Horn and Associates	\$ 6,286,968	06/08/24	57%
IWTF Clarifier System Phase 2	23-028-ITB-C	St. Petersburg	Poole & Kent Company of Florida	Pinellas County	CDM Smith	\$ 8,463,633	05/04/24	59%
Solid Waste Industrial Waste Treatment Facility (IWWTF) Intake Pump Station	23-0273-ITB-CP	St. Petersburg	Poole & Kent Company of Florida	Pinellas County	Hazen and Sawyer	\$ 2,944,469	09/27/24	41%
Seven Springs WWTP Grit Removal	S-SP16	New Port Richey	Poole & Kent Company of Florida	FGUA	Half	\$ 2,088,984	12/13/24	24%
New Water Booster Pump Station	3150-23	Venice	Poole & Kent Company of Florida	City of Venice	Black & Veatch	\$ 21,475,137	03/28/25	21%
Bradenton WRF Addition of 4th Clarifier Plant Modifications Associated with Injection Well	40859000-5630000-WTRKP	Bradenton	Poole & Kent Company of Florida	City of Bradenton	Jones Edmunds	\$ 15,965,507	05/13/25	19%
East Port WRF Expansion	23-485	Port Charlotte	Poole & Kent Company of Florida	Charlotte County	Jones Edmunds	\$ 106,188,800	07/10/26	3%

COMPLETED PROJECTS

Project Name	Project Location	Prime Contractor	Owner	PK Contract Amount	Percent Complete
East Port Operations Building and Carousel Demolition	Port Charlotte	Poole & Kent Company of Florida	Charlotte County	\$ 780,955	100%
Shell Creek WTP Filter Media Replacement, F2021121, PO #52588	Punta Gorda	Poole & Kent Company of Florida	City of Punta Gorda	\$ 376,974	100%
Howard F. Curran AWTP Train Rail Replacements	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 1,107,476	100%
Keurig Dr Pepper WWTP Upgrades	Miami	Poole & Kent Company of Florida	The American Bottling Company	\$ 4,960,205	100%
Northeast WRF Clarifier #5 Improvements	St. Petersburg	Poole & Kent Company of Florida	City of St. Petersburg	\$ 1,321,907	100%
Central County WRF Fuel Storage	Sarasota	Poole & Kent Company of Florida	Sarasota County	\$ 495,373	100%
Treatment Trains 5 & 6 Rehabilitation	Arcadia	Poole & Kent Company of Florida	Peace River Manasota Regional Water Supply Authority	\$ 3,534,507	100%
Central County WRF Phase 3 Improvements	Sarasota	Poole & Kent Company of Florida	Sarasota County	\$ 1,880,946	100%
NRWRF Belt Filter Press Improvements, IFBC 20-TA003363SAM	Palmetto	Poole & Kent Company of Florida	Manatee County	\$ 3,997,678	100%
NRWRF Master Reuse Wet Weather Management Well System	Palmetto	Poole & Kent Company of Florida	Manatee County	\$ 2,767,950	100%
Howard F. Curran AWTP Methanol Storage Tank Replacement	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 1,689,328	100%
Howard F. Curran AWTP Building No. 2 Flow Meter Replacement, 19-C-00056	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 817,218	100%
SEWRF RAS/WAS Upgrade and Plant Drain Pump Station, 19-TA003062AJ	Bradenton	Poole & Kent Company of Florida	Manatee County	\$ 4,461,455	100%
SWWRF & SEWRF Belt Filter Press Rehabilitation, 19-TA003100SAM	Bradenton	Poole & Kent Company of Florida	Manatee County	\$ 4,607,169	100%
Trickling Filters Media Replacement and Painting Project	Arcadia	Poole & Kent Company of Florida	City of Arcadia	\$ 1,200,967	100%
Carlton WTF Rehabilitation Construction Phase I, 191724JLS	Venice	Poole & Kent Company of Florida	Sarasota County	\$ 10,071,350	100%
Bee Ridge WRF Headworks Odor Control Piping Improvements, 191763JLS	Sarasota	Poole & Kent Company of Florida	Sarasota County	\$ 205,549	100%
Howard F. Curran AWTP Screen and Grit Washers Replacement, 18-C-00017	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 4,662,109	100%
T. Mabry Carlton WTP Tank	Tampa	Poole & Kent Company of Florida	Sarasota County	\$ 396,992	100%
311 Emergency Relocation to Lightspeed Interior Reconfiguration	Miami	Poole & Kent Company of Florida	Sarasota County	\$ 536,972	100%
South District WWTP Effluent Pump Station Electrical Improvements for Pumps 1-6, S-922	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 25,576,690	100%
Myakka Booster Pump and EL Jobean Vacuum Station, 2019000142	Port Charlotte	Poole & Kent Company of Florida	Charlotte County	\$ 2,881,200	100%
University Pumping Station Automatic Bar Screen, 18-C-00016	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 1,511,534	100%
T. Mabry Carlton WTP Chemical Room Rehab.	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 887,525	100%
Bowling Green WWTF Replacement Phase 1	Bowling Green	Poole & Kent Company of Florida	City of Bowling Green	\$ 5,128,343	100%
CD 5.03 Upgrade to Sewage Pump Station 0692, Contract No. S-908R	Homestead	Poole & Kent Company of Florida	Miami-Dade County	\$ 10,118,300	100%
Southwest RO WTP Control Modifications, UT18-75KR	Cape Coral	Poole & Kent Company of Florida	City of Cape Coral	\$ 1,049,000	100%
South District WWTP Oxygen Production Upgrades	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 8,053,095	100%
Alexander Orr Jr. WTP East High Service Pump No. 6 Replacement	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 7,211,384	100%
CD 2.21 Pump Station 1 and CD 2.25(4) Ventilation Improvements	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 4,155,850	100%
District 2A - Ground Storage Tank	Pompano Beach	Poole & Kent Company of Florida	Broward County	\$ 7,750,000	100%
Sludge Storage System Improvements	North Port	Poole & Kent Company of Florida	City of North Port	\$ 1,169,105	100%
Headworks and Grit Removal Imp. at the ECRWRF Treatment Facility	Miami	Poole & Kent Company of Florida	City of West Palm Beach	\$ 6,466,000	100%
Pump Station 0415, Contract No. S-905R	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 6,988,345	100%
FIU Satellite Chiller Plant Expansion	Miami	Poole & Kent Company of Florida	Florida International University	\$ 4,446,865	100%
Industrial Injection Well Pump Station, Contract No. S-870	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 25,982,500	100%
Pump Station 0187, Contract No. S-903	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 5,798,030	100%
Valves & Slide Gate Replacement	Clearwater	Poole & Kent Company of Florida	Miami-Dade County	\$ 473,000	100%
South County AWTP Clarifier 1 & 2 Rehab	Tampa	Poole & Kent Company of Florida	City of Clearwater	\$ 1,356,300	100%
East WRF Clarifier Rehabilitation	Clearwater	Poole & Kent Company of Florida	Hillsborough County	\$ 1,273,704	100%
Howard F. Curran AWTP HPO Gearbox/Mixer Upgrades, 15-C-00021	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 1,434,891	100%
North District WWTP Deep Injection Well Pump Station, S-877	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 6,300,550	100%
Pump Station 450 Improvements, Y1408402C1	Lauderdale Lakes	Poole & Kent Company of Florida	Broward County	\$ 6,094,250	100%
Central District WWTP Headworks Upgrades, Odor Control System, and Ventilation Improvements	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 15,895,297	100%
Air Handler Unit Replacements at the Main Jail, T1408705C1	Fort Lauderdale	Poole & Kent Company of Florida	Broward County	\$ 2,273,250	100%
WTP UV System and Related Infrastructure	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 24,969,000	100%
CDWWTP Chlorination Facilities, Contract No. S-890	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 13,413,000	100%
WWRF Disinfection and Effluent Pumping Improvements	Clearwater	Poole & Kent Company of Florida	City of Largo	\$ 13,641,000	100%
Howard F. Curran AWTP Denitrification Filter Media Replacement III	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 3,318,000	100%
Northeast WRF Clarifiers 5-8 Rehabilitation	Clearwater	Poole & Kent Company of Florida	City of Clearwater	\$ 1,600,000	100%
East WRF Effluent Filters Rehabilitation	Clearwater	Poole & Kent Company of Florida	City of Clearwater	\$ 1,160,000	100%
North District WWTP Pretreatment/Sludge Transfer Rehab Headworks Upgrade, S-871	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 17,895,350	100%

COMPLETED PROJECTS

Project Name	Project Location	Prime Contractor	Owner	PK Contract Amount	Percent Complete
Central County WRF Phase 3 Expansion	Sarasota	Poole & Kent Company of Florida	Sarasota County	\$ 12,279,000	100%
MIA CCPE Chiller #2 Replacement	Miami	Poole & Kent Company of Florida	Miami-Dade Aviation Department	\$ 378,320	100%
Water Treatment Plant Filters Rehabilitation	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 3,571,530	100%
Fiveash WTP Filter Rehab	Fort Lauderdale	Poole & Kent Company of Florida	City of Fort Lauderdale	\$ 486,470	100%
ECRWRF Biosolids Improvements	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 97,040,424	100%
Bee Ridge WRF Septage Improvements	Sarasota	Poole & Kent Company of Florida	Sarasota County	\$ 815,750	100%
East & West Spring Lake Wastewater Expansion	Port Charlotte	Poole & Kent Company of Florida	Charlotte County	\$ 1,467,000	100%
D.L. Tippin WTF Chlorine Piping and Chemical Building	Tampa	Poole & Kent Company of Florida	City of Tampa	\$ 669,903	100%
Cons-PipeReplWWTP - Solicitation #F2013124	Punta Gorda	Poole & Kent Company of Florida	City of Punta Gorda	\$ 1,982,000	100%
Venice Water Reclamation Facility ITB #2987-14	Nokomis	Poole & Kent Company of Florida	City of Venice, FL	\$ 9,830,000	100%
Septage Receiving Facility Improvements Y1206701C1	Pompano Beach	Poole & Kent Company of Florida	Broward County	\$ 3,283,101	100%
WTP 1A 1.0 MG Water Storage Tank (NSM), Y1233004C1	Fort Lauderdale	Poole & Kent Company of Florida	Broward County	\$ 1,322,000	100%
Digester P-2/D-3 Cover Replacement - Contract No. CICC-7360	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 2,906,360	100%
Master Pump Station No. 3, Contract No. S-852	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 21,976,500	100%
WTP No. 2 - Reverse Osmosis Plant Expansion	Clearwater	Poole & Kent Company of Florida	City of Clearwater	\$ 20,787,325	100%
Springtree WTP Improvements-Phase I Operations Building & HSP "A"	Sunrise	Poole & Kent Company of Florida	City of Sunrise	\$ 6,336,000	100%
Coral Springs WTP Improvements - Phase III	Coral Springs	Poole & Kent Company of Florida	City of Coral Springs	\$ 7,451,000	100%
Deep Injection Well For MS/RO Concentrate Disposal Booster Pump	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 5,665,000	100%
T-Mobile Miramar	Miramar	Poole & Kent Company of Florida	Sunbeam Development Corp.	\$ 195,510	100%
Membrane Concentrate Line Re-Route	Boca Raton	Poole & Kent Company of Florida	City of Boca Raton	\$ 1,198,000	100%
RICE NESHAP Compliance - Phase II	Homestead	Poole & Kent Company of Florida	City of Homestead, FL	\$ 911,601	100%
WTP - Pumps Rehabilitation	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 456,000	100%
Concentrate Reuse Blending Control	Boca Raton	Poole & Kent Company of Florida	City of Boca Raton	\$ 535,439	100%
SDWWTP Screening Systems Improvements S-863	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 5,720,050	100%
NCRWTP Membrane Replacement and Inter-Stage Booster Project	Naples	Poole & Kent Company of Florida	Collier County	\$ 1,564,000	100%
Sawgrass WWTP Upgrades to Hydrogen Peroxide	Sunrise	Poole & Kent Company of Florida	City of Sunrise	\$ 134,029	100%
East Port WRF Stage 1 Improvements	Port Charlotte	Poole & Kent Company of Florida	Charlotte County	\$ 12,105,500	100%
WWTP Filtration Improvements F2011132	Punta Gorda	Poole & Kent Company of Florida	City of Punta Gorda	\$ 3,255,000	100%
WWTP Digester Building and Gas Piping System Rehab 2012-057	Boca Raton	Poole & Kent Company of Florida	City of Boca Raton	\$ 4,081,922	100%
RAS Pump Station Valve Replacement 119933404	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 1,083,000	100%
Homestead Rice NESHAP 201211	Homestead	Poole & Kent Company of Florida	City of Homestead, FL	\$ 873,048	100%
SRWWTP Clarifier Nos. 5-8 Flow Diversion Box Rehab	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 1,369,000	100%
WTP Filter Valve Replacement & Control System Upgrade 019-12	Naples	Poole & Kent Company of Florida	City of Naples	\$ 1,263,300	100%
Hollywood WTP RO Train "A" Replacement	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 1,470,000	100%
City of Belle Glade WWTP Improvements WUD 10-062R	West Palm Bch	Poole & Kent Company of Florida	Palm Beach County	\$ 1,623,000	100%
Florida International University Chiller Plant BT834	Miami	Poole & Kent Company of Florida	FIU	\$ 5,417,767	100%
WTP-Electrical/Generator Building	West Palm Bch	Poole & Kent Company of Florida	City of West Palm Beach	\$ 14,458,608	100%
City of Seminole Rec Center - Chiller Replacement & HVAC Upgrade	Seminole	Poole & Kent Company of Florida	City of Seminole	\$ 525,000	100%
Electrical Power Generator System Expansion 10-4517	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 855,724	100%
Hollywood WTP Membrane Replacement 10-4231	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 1,770,963	100%
FIU - U.S. Century Bank Arena Expansion Underground CHW Pipe	Miami	Poole & Kent Company of Florida	FIU	\$ 743,203	100%
FIU-Satellite Chiller Plant BT834	Miami	Poole & Kent Company of Florida	FIU	\$ 53,123	100%
SDWWTP Cogen Facility Improvements DB09-WASD-05-ARRA	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 20,474,369	100%
VA Hospital - West Palm Beach Angio Suite	West Palm Bch	Poole & Kent Company of Florida	Dept. of Veterans Affairs	\$ 154,238	100%
St. Joseph's Women's Hospital - Steam Boiler Replacement	Tampa	Poole & Kent Company of Florida	St. Joseph's Hospital	\$ 193,000	100%
St. Joseph's Hospital - Misc. Jobs (2010)	Tampa	Poole & Kent Company of Florida	St. Joseph's Hospital	\$ 227,000	100%
Finished Water Disinfection and Chemical System Improvements	Boca Raton	Poole & Kent Company of Florida	City of Boca Raton	\$ 913,219	100%
Biotech Utilities Upgrade	Boca Raton	Poole & Kent Company of Florida	Biotech Pharmaceuticals	\$ 3,690,746	100%
SDWWTP Septage Receiving and Solids Process Building S-829	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 11,364,490	100%
SDWWTP HLD Upgrade to 285 MGD Effluent Pump Station S-817	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 21,008,660	100%
South Miami Heights WTP Reservoir & High Service Pump Station, W-857	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 16,287,364	100%
Cape Coral Maintenance	Cape Coral	Poole & Kent Company of Florida	City of Cape Coral	\$ 300,000	100%

COMPLETED PROJECTS

Project Name	Project Location	Prime Contractor	Owner	PK Contract Amount	Percent Complete
Central Utility Plant Expansion - Part C	Miami	Poole & Kent Company of Florida	FIU	\$ 2,077,564	100%
S.R.W.W.T.P. Oxygen System Upgrade 99-9406	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 10,438,709	100%
SDWWTP Chlorine Contact Tank Nos. 5 to 9, S-812	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 18,096,498	100%
University of Miami - Rickett Library - Chiller / CT	Miami	Poole & Kent Company of Florida	University of Miami	\$ 816,517	100%
SDWWTP Filter System Contract No. S-805	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 134,253,000	100%
Town of Jupiter Nanofiltration Plant	Jupiter	Poole & Kent Company of Florida	Town of Jupiter	\$ 36,600,000	100%
SDWWTP Oxygenation Train No. 7 Contract S-816	Miami	Poole & Kent Company of Florida	Miami-Dade County	\$ 8,831,950	100%
North Cape R.O. Facility	Cape Coral	Poole & Kent Company of Florida	City of Cape Coral	\$ 44,884,000	100%
Lake Region WTP Wellfield	Belle Glade	Poole & Kent Company of Florida	Palm Beach County	\$ 5,026,000	100%
Southwest WRF Expansion	Cape Coral	Poole & Kent Company of Florida	City of Cape Coral	\$ 54,173,000	100%
North County WTP	Vero Beach	Poole & Kent Company of Florida	Indian River County	\$ 21,080,300	100%
Repump Stations A, B and E	Fort Lauderdale	Poole & Kent Company of Florida	City of Fort Lauderdale	\$ 11,734,446	100%
Everest Admin Building	Cape Coral	Poole & Kent Company of Florida	City of Cape Coral	\$ 8,668,000	100%
Hollywood Roof / AC Replacement	Hollywood	Poole & Kent Company of Florida	City of Hollywood	\$ 597,200	100%
Fiveash WTP Filter Rehab	Oakland Park	Poole & Kent Company of Florida	City of Fort Lauderdale	\$ 1,748,000	100%

Owner References

Miami-Dade County, Florida

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City of Clearwater, Florida

Jeff Walker, P.E., *CBO, LEED AP, PMP*
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Dept. of Public Works, Construction Services
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City of Fort Lauderdale, Florida

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6644 W. Price Boulevard
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City of Tampa, Florida

Michael W. Chucran, P.E. *Director*
Contract Administration Department
306 East Jackson Street
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michael.chucran@tampagov.net

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Charlotte County, Florida

Bruce Bullert, *Engineering Services Manager*
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City of Davenport, Florida

Michael Stripling, *Utilities Director*
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1 South Allapaha Avenue
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Business Tax Receipt

Charlotte County (2023-2024)



2023 / 2024 CHARLOTTE COUNTY LOCAL BUSINESS TAX RECEIPT

MUST BE DISPLAYED IN A CONSPICUOUS PLACE

TYPE OF BUSINESS 23 All Other Specialty Trade Contractors (GENERAL CONTRACTOR)

BUSINESS ADDRESS 18245 PAULSON DR SUITE 125
PORT CHARLOTTE, FL 33954

BUSINESS NAME POOLE & KENT COMPANY OF FLORIDA

OWNER POOLE & KENT COMPANY OF FLORIDA ATTN:BRIAN

MAILING ADDRESS 1781 N.W. NORTH RIVER DR
MIAMI, FL 33125

CGC1505638-CGC046413

ACCOUNT 26745
EXPIRES SEPTEMBER 30, 2024

RENEWAL

AMOUNT	35.00
PENALTY	8.75
TOTAL	43.75

THIS FORM BECOMES A RECEIPT ONLY WHEN VALIDATED

Paid 01/16/2024 Receipt # INT-00043911 43.75

Business Tax Receipt

Charlotte County (2022-2023)



2022 / 2023 CHARLOTTE COUNTY LOCAL BUSINESS TAX RECEIPT

MUST BE DISPLAYED IN A CONSPICUOUS PLACE

TYPE OF BUSINESS 236115 New Single-Family Housing Construction (Except For-Sale Builders)

BUSINESS ADDRESS 18245 PAULSON DR SUITE 125
PORT CHARLOTTE, FL 33954

BUSINESS NAME POOLE & KENT COMPANY OF FLORIDA

OWNER POOLE & KENT COMPANY OF FLORIDA ATTN:BRIAN

MAILING ADDRESS 1781 N.W. NORTH RIVER DR
MIAMI, FL 33125

CGC1505638-CGC046413 (DBI)

ACCOUNT 26745
EXPIRES SEPTEMBER 30, 2023
RENEWAL

AMOUNT	35.00
PENALTY	0.00
TOTAL	35.00

THIS FORM BECOMES A RECEIPT ONLY WHEN VALIDATED

Paid 07/25/2022 Receipt # 992-00006412 35.00

Credit Information

Poole & Kent Company of Florida is a wholly owned subsidiary of EMCOR Group, Inc., a publicly traded company on the New York Stock Exchange.

Type of Business: General Contractors

Our Business is a Corporation.

Federal ID# 75-3163466

Names of Officers:

Patrick H. Carr President / Chief Executive Officer
Richard Harrington Chief Financial Officer / Secretary

Bank Reference:

BMO Harris Bank N.A.
Engineering & Construction
320 S. Canal Street, 15th Floor
Chicago, IL 60606
Contact: Marilyn Bond, Assistant Vice President
Phone: 312.461.2966
Email: marilyn.bond@bmo.com
Acct. #249-303-9

Trade References:

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2461 N.W. 23rd Street
Miami, FL 33142
(305) 636-1880 – phone
(305) 636-1897 – fax
(305) 431-3743 – cell

Ray Corona, President
ray@corcelcorp.com

Lehman Pipe & Plumbing Supply
3575 N.W. 36th Street
Miami, FL 33142
(305) 576-3054 – phone
(305) 576-3066 – fax
(786) 395-3168 – cell

Josh Aberman, President
josh@lehmanpipe.com

Ferguson Waterworks
1950 N.W. 18th Street
Pompano Beach, FL 33069
(954) 973-8100 – phone
(954) 917-3134 – fax
(757) 449-6883 – direct

Alexander Rhodes, Credit Manager
alexander.rhodes@ferguson.com

Special Instructions:

All invoices **must** have a purchase order number or a job number.

SURETY COMPANIES

**Travelers Casualty & Surety
Company of America**
343 Thornall Street, 5th Floor
Edison, NJ 08837-2238
Contact: Lindsay Oddi
P: 732-321-5616
Rated A++ (Superior)

Chubb & Son
a division of Federal Insurance Company
3 Mountainview Road, Suite 103
Warren, NJ 07059
Contact: Justin Shangold
P: 908-360-7927
Rated A++ (Superior)

BONDING AGENT

Alliant Insurance Services, Inc.
333 Earle Ovington Blvd., Suite 700
Uniondale, NY 11553-3610
Contact: Nelly Renchiwich
P: 516-414-8905
Florida License #W447916

Florida Resident Agent(s)

7108 Fairway Drive, Suite 225
Palm Beach Gardens, FL 33418
Contact: Peter F. Jones
P: 561-214-6371

2701 N Rocky Point Drive, Suite 960
Tampa, FL 33607
Contact: Peggy Ginem
P: 813-462-5621

BONDING CAPACITY

AGGREGATE	\$1,000,000,000
INDIVIDUAL PROJECT	\$250,000,000

Insurance

Poole & Kent Company of Florida (P&K) can provide the proper types of insurance that meet your requirements. All of our insurance carriers have an A.M. Best Rating of "A" or higher.

- | | |
|---|---------------------------------|
| ◆ Continental Casualty Company [General / Automobile] | A.M. Best Rating: A (Excellent) |
| ◆ American Casualty Company of Reading, PA [Workers Compensation] | A.M. Best Rating: A (Excellent) |
| ◆ Continental Insurance Company [Umbrella] | A.M. Best Rating: A (Excellent) |
| ◆ Employers Insurance Company of Wausau [Property] | A.M. Best Rating: A (Excellent) |
| ◆ Liberty Mutual Fire Insurance Company [Builder's Risk] | A.M. Best Rating: A (Excellent) |
| ◆ Berkley Assurance Company [Pollution / Professional] | A.M. Best Rating: A+ (Superior) |

Marsh USA, Inc.

Contact: Brian M. Lynch

Phone: 212-345-0557

Broker for Continental Casualty Company / American Casualty Company / Continental Insurance Company

Willis Towers Watson Northeast, Inc.

Contact: Kristin Adams

Phone: 617-638-3700

Broker for Employers Insurance Company of Wausau / Liberty Mutual Fire Insurance / Berkley Assurance Company

Refer to the attached evidence of insurance.



ADDITIONAL REMARKS SCHEDULE

AGENCY ***MARSH USA LLC		NAMED INSURED POOLE & KENT COMPANY OF FLORIDA 1781 N.W. NORTH RIVER DR. MIAMI, FL 33125	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE		

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 **FORM TITLE:** Certificate of Liability Insurance

AUTO PHYSICAL DAMAGE COMP / COLL DEDUCTIBLE \$500

FOR WORKER'S COMPENSATION, AUTO LIABILITY, GENERAL LIABILITY AND UMBRELLA LIABILITY:

IN THE EVENT OF CANCELLATION OR MATERIAL CHANGE THAT REDUCES OR RESTRICTS THE INSURANCE AFFORDED BY THIS COVERAGE PART (OTHER THAN THE REDUCTION OF AGGREGATE LIMITS THROUGH PAYMENT OF CLAIMS AS APPLICABLE), INSURER AGREES TO MAIL PRIOR WRITTEN NOTICE OF CANCELLATION OR MATERIAL CHANGE TO: CERTIFICATE HOLDER

SCHEDULE

1. NUMBER OF DAYS ADVANCE NOTICE: FOR ANY STATUTORILY PERMITTED REASON OTHER THAN NON-PAYMENT OF PREMIUM, THE NUMBER OF DAYS REQUIRED FOR NOTICE OF CANCELLATION AS PROVIDED IN PARAGRAPH 2 OF EITHER THE CANCELLATION COMMON POLICY CONDITIONS OR AS AMENDED BY THE APPLICABLE STATE CANCELLATION ENDORSEMENT IS INCREASED TO THE LESSER OF 60 DAYS OR THE NUMBER OF DAYS REQUIRED IN A WRITTEN CONTRACT.

FOR NON-PAYMENT OF PREMIUM, THE GREATER OF (1) THE NUMBER OF DAYS REQUIRED BY STATE LAW OR (2) THE NUMBER OF DAYS REQUIRED BY WRITTEN CONTRACT.

2. NAME:

NOTICE WILL BE MAILED TO: CERTIFICATE HOLDER



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
10/19/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).


PRODUCER Willis Towers Watson Northeast, Inc. c/o 26 Century Blvd P.O. Box 305191 Nashville, TN 372305191 USA	CONTACT NAME: Willis Towers Watson Certificate Center PHONE (A/C No. Ext): 1-877-945-7378 FAX (A/C, No): 1-888-467-2378 E-MAIL ADDRESS: certificates@willis.com	
	INSURER(S) AFFORDING COVERAGE	
INSURED Poole & Kent Company of Florida 1781 NW North River Drive Miami, FL 33125	INSURER A: Berkley Assurance Company NAIC # 39462	
	INSURER B:	
	INSURER C:	
	INSURER D:	
	INSURER E:	
	INSURER F:	

COVERAGES **CERTIFICATE NUMBER:** W30676970 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:						EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY						COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A				<input type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
A	Professional Liability			PCAB-5021542-1023	10/31/2023	10/31/2024	Per Claim \$2,000,000 Aggregate \$2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Evidence of Insurance

CERTIFICATE HOLDER Poole & Kent Company of Florida 1781 NW N. River Drive Miami, FL 33125	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 

Financial Statement

Please see attached as requested.

For the full annual report, please visit: <http://www.emcorgroup.com/investor-relations/annual-reports>

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2022

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 1-8267

EMCOR Group, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

11-2125338

(I.R.S. Employer Identification Number)

301 Merritt Seven

Norwalk, Connecticut

06851-1092

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (203) 849-7800

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol</u>	<u>Name of each exchange on which registered</u>
Common Stock	EME	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes
No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Securities Exchange Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer Accelerated Filer Non-accelerated Filer Smaller Reporting Company Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes No

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

EMCOR Group, Inc. and Subsidiaries

CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share data)

	<u>December 31, 2022</u>	<u>December 31, 2021</u>
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 456,439	\$ 821,345
Accounts receivable, less allowance for credit losses of \$22,382 and \$23,534, respectively	2,567,371	2,204,519
Contract assets	273,176	230,143
Inventories	85,641	54,098
Prepaid expenses and other	79,346	80,889
Total current assets	<u>3,461,973</u>	<u>3,390,994</u>
Property, plant and equipment, net	157,819	152,066
Operating lease right-of-use assets	268,063	260,778
Goodwill	919,151	890,268
Identifiable intangible assets, net	593,975	589,365
Other assets	123,626	157,975
Total assets	<u>\$ 5,524,607</u>	<u>\$ 5,441,446</u>
LIABILITIES AND EQUITY		
Current liabilities:		
Current maturities of long-term debt and finance lease liabilities	\$ 15,567	\$ 16,235
Accounts payable	849,284	734,275
Contract liabilities	1,098,263	788,134
Accrued payroll and benefits	465,000	490,867
Other accrued expenses and liabilities	258,190	274,406
Operating lease liabilities, current	67,218	57,814
Total current liabilities	<u>2,753,522</u>	<u>2,361,731</u>
Long-term debt and finance lease liabilities	231,625	245,450
Operating lease liabilities, long-term	220,764	220,836
Other long-term obligations	344,405	360,340
Total liabilities	<u>3,550,316</u>	<u>3,188,357</u>
Equity:		
EMCOR Group, Inc. stockholders' equity:		
Preferred stock, \$0.10 par value, 1,000,000 shares authorized, zero issued and outstanding	—	—
Common stock, \$0.01 par value, 200,000,000 shares authorized, 60,947,947 and 60,737,006 shares issued, respectively	609	607
Capital surplus	74,795	61,874
Accumulated other comprehensive loss	(93,451)	(83,562)
Retained earnings	3,214,281	2,835,504
Treasury stock, at cost 13,281,222 and 7,437,268 shares, respectively	(1,222,645)	(562,036)
Total EMCOR Group, Inc. stockholders' equity	<u>1,973,589</u>	<u>2,252,387</u>
Noncontrolling interests	702	702
Total equity	<u>1,974,291</u>	<u>2,253,089</u>
Total liabilities and equity	<u>\$ 5,524,607</u>	<u>\$ 5,441,446</u>

The accompanying notes to consolidated financial statements are an integral part of these statements.

EMCOR Group, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF OPERATIONS
For The Years Ended December 31,
(In thousands, except per share data)

	2022	2021	2020
Revenues	\$ 11,076,120	\$ 9,903,580	\$ 8,797,061
Cost of sales	9,472,526	8,401,843	7,401,679
Gross profit	1,603,594	1,501,737	1,395,382
Selling, general and administrative expenses	1,038,717	970,937	903,584
Restructuring expenses	—	—	2,214
Impairment loss on goodwill, identifiable intangible assets, and other long-lived assets	—	—	232,750
Operating income	564,877	530,800	256,834
Net periodic pension (cost) income	4,311	3,625	2,980
Interest expense	(13,199)	(6,071)	(9,009)
Interest income	2,761	949	1,521
Income before income taxes	558,750	529,303	252,326
Income tax provision	152,628	145,602	119,383
Net income including noncontrolling interests	406,122	383,701	132,943
Net income attributable to noncontrolling interests	—	169	—
Net income attributable to EMCOR Group, Inc.	<u>\$ 406,122</u>	<u>\$ 383,532</u>	<u>\$ 132,943</u>
Basic earnings per common share	<u>\$ 8.13</u>	<u>\$ 7.09</u>	<u>\$ 2.41</u>
Diluted earnings per common share	<u>\$ 8.10</u>	<u>\$ 7.06</u>	<u>\$ 2.40</u>
Dividends declared per common share	<u>\$ 0.54</u>	<u>\$ 0.52</u>	<u>\$ 0.32</u>

The accompanying notes to consolidated financial statements are an integral part of these statements.

EMCOR Group, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
For The Years Ended December 31,
(In thousands)

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Net income including noncontrolling interests	\$ 406,122	\$ 383,701	\$ 132,943
Other comprehensive (loss) income, net of tax:			
Foreign currency translation adjustments	(10,786)	(360)	2,088
Changes in post retirement plans ⁽¹⁾	897	26,031	(22,033)
Other comprehensive (loss) income	<u>(9,889)</u>	<u>25,671</u>	<u>(19,945)</u>
Comprehensive income	396,233	409,372	112,998
Comprehensive income attributable to noncontrolling interests	—	169	—
Comprehensive income attributable to EMCOR Group, Inc.	<u>\$ 396,233</u>	<u>\$ 409,203</u>	<u>\$ 112,998</u>

(1) Net of tax (provision) benefit of \$(0.3) million, \$(8.7) million, and \$5.1 million for the years ended December 31, 2022, 2021, and 2020, respectively.

The accompanying notes to consolidated financial statements are an integral part of these statements.

EMCOR Group, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS
For The Years Ended December 31,
(In thousands)

	2022	2021	2020
Cash flows - operating activities:			
Net income including noncontrolling interests	\$ 406,122	\$ 383,701	\$ 132,943
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	47,296	48,347	46,721
Amortization of identifiable intangible assets	61,315	64,089	59,950
Provision for credit losses	5,166	8,041	3,269
Deferred income taxes	10,483	9,517	(36,354)
Gain on sale or disposal of property, plant and equipment	(6,393)	(782)	(122)
Excess tax benefits from share-based compensation	(1,654)	(828)	(191)
Equity (income) loss from unconsolidated entities	(391)	1,170	(14)
Non-cash expense for amortization of debt issuance costs	960	960	998
Non-cash expense from contingent consideration arrangements	1,610	1,810	649
Non-cash expense for impairment of goodwill, identifiable intangible assets, and other long-lived assets	—	—	232,750
Non-cash share-based compensation expense	12,125	11,107	11,151
Distributions from unconsolidated entities	400	44	—
Changes in operating assets and liabilities, excluding the effect of businesses acquired:			
(Increase) decrease in accounts receivable	(340,091)	(246,856)	139,377
Increase in inventories	(31,541)	(116)	(12,709)
(Increase) decrease in contract assets	(44,725)	(50,648)	7,829
Increase (decrease) in accounts payable	111,488	54,849	(9,022)
Increase in contract liabilities	299,897	44,713	85,142
(Decrease) increase in accrued payroll and benefits and other accrued expenses and liabilities	(30,025)	46,573	113,835
Changes in other assets and liabilities, net	(4,109)	(56,874)	30,164
Net cash provided by operating activities	497,933	318,817	806,366
Cash flows - investing activities:			
Payments for acquisitions of businesses, net of cash acquired	(98,656)	(118,239)	(50,357)
Proceeds from sale or disposal of property, plant and equipment	7,145	2,754	3,463
Purchases of property, plant and equipment	(49,289)	(36,192)	(47,969)
Investments in and advances to unconsolidated entities	—	(1,595)	—
Distributions from unconsolidated entities	—	196	—
Net cash used in investing activities	(140,800)	(153,076)	(94,863)
Cash flows - financing activities:			
Proceeds from revolving credit facility	270,000	—	200,000
Repayments of revolving credit facility	(270,000)	—	(250,000)
Proceeds from long-term debt	—	—	300,000
Repayments of long-term debt and debt issuance costs	(13,875)	(13,875)	(286,987)
Repayments of finance lease liabilities	(3,551)	(4,189)	(4,470)
Dividends paid to stockholders	(27,187)	(28,163)	(17,674)
Repurchases of common stock	(660,609)	(195,546)	(112,553)
Taxes paid related to net share settlements of equity awards	(7,539)	(4,210)	(2,640)
Issuances of common stock under employee stock purchase plan	8,177	7,328	6,557
Payments for contingent consideration arrangements	(5,534)	(6,758)	(4,070)
Distributions to noncontrolling interests	—	(43)	(70)
Net cash used in financing activities	(710,118)	(245,456)	(171,907)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(12,515)	(1,279)	4,046
(Decrease) increase in cash, cash equivalents, and restricted cash	(365,500)	(80,994)	543,642
Cash, cash equivalents, and restricted cash at beginning of year ⁽¹⁾	822,568	903,562	359,920
Cash, cash equivalents, and restricted cash at end of period ⁽¹⁾	\$ 457,068	\$ 822,568	\$ 903,562

(1) Includes \$0.6 million, \$1.2 million, \$0.7 million, and \$1.1 million of restricted cash classified as "Prepaid expenses and other" in the Consolidated Balance Sheets as of December 31, 2022, 2021, 2020, and 2019, respectively.

The accompanying notes to consolidated financial statements are an integral part of these statements.

EMCOR Group, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF EQUITY
For The Years Ended December 31,
(In thousands)

	EMCOR Group, Inc. Stockholders						
	Total	Common stock	Capital surplus	Accumulated other comprehensive loss ⁽¹⁾	Retained earnings	Treasury stock	Noncontrolling interests
Balance, December 31, 2019	\$ 2,057,780	\$ 604	\$ 32,274	\$ (89,288)	\$ 2,367,481	\$ (253,937)	\$ 646
Net income including noncontrolling interests	132,943	—	—	—	132,943	—	—
Other comprehensive loss	(19,945)	—	—	(19,945)	—	—	—
Cumulative-effect adjustment ⁽²⁾	(2,307)	—	—	—	(2,307)	—	—
Common stock issued under share-based compensation plans	2	2	—	—	—	—	—
Tax withholding for common stock issued under share-based compensation plans	(2,640)	—	(2,640)	—	—	—	—
Common stock issued under employee stock purchase plan	6,557	—	6,557	—	—	—	—
Common stock dividends	(17,674)	—	122	—	(17,796)	—	—
Repurchases of common stock	(112,553)	—	—	—	—	(112,553)	—
Distributions to noncontrolling interests	(70)	—	—	—	—	—	(70)
Share-based compensation expense	11,151	—	11,151	—	—	—	—
Balance, December 31, 2020	\$ 2,053,244	\$ 606	\$ 47,464	\$ (109,233)	\$ 2,480,321	\$ (366,490)	\$ 576
Net income including noncontrolling interests	383,701	—	—	—	383,532	—	169
Other comprehensive income	25,671	—	—	25,671	—	—	—
Common stock issued under share-based compensation plans	—	1	(1)	—	—	—	—
Tax withholding for common stock issued under share-based compensation plans	(4,210)	—	(4,210)	—	—	—	—
Common stock issued under employee stock purchase plan	7,328	—	7,328	—	—	—	—
Common stock dividends	(28,163)	—	186	—	(28,349)	—	—
Repurchases of common stock	(195,546)	—	—	—	—	(195,546)	—
Distributions to noncontrolling interests	(43)	—	—	—	—	—	(43)
Share-based compensation expense	11,107	—	11,107	—	—	—	—
Balance, December 31, 2021	\$ 2,253,089	\$ 607	\$ 61,874	\$ (83,562)	\$ 2,835,504	\$ (562,036)	\$ 702
Net income including noncontrolling interests	406,122	—	—	—	406,122	—	—
Other comprehensive loss	(9,889)	—	—	(9,889)	—	—	—
Common stock issued under share-based compensation plans	2	2	—	—	—	—	—
Tax withholding for common stock issued under share-based compensation plans	(7,539)	—	(7,539)	—	—	—	—
Common stock issued under employee stock purchase plan	8,177	—	8,177	—	—	—	—
Common stock dividends	(27,187)	—	158	—	(27,345)	—	—
Repurchases of common stock	(660,609)	—	—	—	—	(660,609)	—
Share-based compensation expense	12,125	—	12,125	—	—	—	—
Balance, December 31, 2022	\$ 1,974,291	\$ 609	\$ 74,795	\$ (93,451)	\$ 3,214,281	\$ (1,222,645)	\$ 702

(1) Represents cumulative foreign currency translation and post retirement liability adjustments of \$(8.3) million and \$(85.2) million, respectively, as of December 31, 2022, \$2.5 million and \$(86.1) million, respectively, as of December 31, 2021, and \$2.9 million and \$(112.1) million, respectively, as of December 31, 2020.

(2) Represents adjustment to retained earnings upon the adoption of Accounting Standards Codification Topic 326.

The accompanying notes to consolidated financial statements are an integral part of these statements.