RFP NO. 20250718

DESIGN
Live Oak Point Park
PHASE 2

PREPARED FOR:
Charlotte County

PREPARED BY:
Kimley»Horn
Expect More. Experience Better.

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October 15, 2025

Charlotte County Purchasing Division
18500 Murdock Circle, Suite 344
Port Charlotte, FL 33948

Kimley-Horn and Associates, Inc.
1800 2nd Street, Suite 900
Sarasota, FL 34236

RE: RFP No. 20250718 – Design – Live Oak Point Park Phase 2

Dear Members of the Selection Committee,

As a local leader in complex resiliency projects and waterfront placemaking, **Kimley-Horn** offers unparalleled expertise to revitalize Live Oak Point Park Phase 2. The Kimley-Horn team offers several significant differentiators the County will benefit from:

Local Commitment. Our history with Live Oak Point Park dates to 2009, when we served as the lead civil engineering, structural engineering, landscape architecture, and environmental consultant for the original design of the Charlotte Harbor Walk and PermaTrak boardwalk. Led by Principal-in-Charge **Peter Van Buskirk, PE, AICP,** we recognize the outstanding community benefits the Harbor Walk delivered for years and are passionate about restoring this important gathering space. Kimley-Horn has also served Charlotte County for nearly two decades on a variety of additional projects. Our local teams have delivered more than a dozen projects for the County in the past two years alone, and our staff live, work, and volunteer in the County. This proximity ensures rapid response, hands-on project management, and a deep understanding of local priorities, permitting processes, and stakeholder expectations. Our commitment to Charlotte County is reflected in our ongoing partnerships and our ability to mobilize resources quickly to meet project needs.

Dedicated Project Manager. I, **Ed Dean, PLA, ASLA, LEED AP,** will serve as your Project Manager. I am grateful to bring extensive experience partnering with your staff to design marquee parks such as Phase 1 of G.C. Herring Park, Phase 2 of William R. Gaines Jr. Veterans Memorial Park, and McGuire Park. I value the significance of Charlotte County's park system and am excited for the opportunity to guide this project from start to final implementation. From our nearby Sarasota office, our design philosophy will prioritize technical accuracy, seamless integration, and impactful placemaking of the waterfront structural rehabilitation by tying it into the upland areas of the park.

Multidisciplinary Team. Peter and I have assembled a robust, multidisciplinary team of in-house professionals to fulfill this scope of services. By selecting Kimley-Horn, you are securing a one-stop shop for all design services under this contract, from marine structural engineering to environmental permitting, electrical engineering, construction phase services, and grant administration. Having these professionals under one roof results in faster communication, better project efficiency, higher quality, and unmatched client service. For non-design services we do not provide in-house, we have selected trusted subconsultant partners **Bennett-Panfil, Inc. (BPI Surveying)** for Land Surveying, **UES** for Geotechnical, and **Terraquatic, Inc.** for Bathymetric Survey.

Relevant Experience. Kimley-Horn is well-equipped to lead this project through our successful seawall, bulkhead, shoreline, boat ramp, waterfront parks, marina facilities, and riverfront projects, as well as our strong local and regional experts in waterfront design. We understand that waterfront projects impact the community and can create an aesthetic improvement to the upland area with careful and thoughtful design. Our team brings extensive experience with similar marine, coastal, and park infrastructure projects throughout Southwest Florida. Notable recent projects include the Dunedin Marina Fishing Pier and Cape Coral Yacht Club Marina and Fishing Pier replacements, highly similar projects that included unique FEMA reimbursement coordination and phased construction to maintain marina operations.

Environmental Permitting and FEMA Experience. Our team includes in-house environmental scientists, professional engineers, and permitting specialists with decades of experience navigating local, state, and federal regulatory frameworks. We have successfully secured permits from FDEP, USACE, SWFWMD, and other agencies for projects involving wetlands, coastal construction, and stormwater management. We understand the importance of early and proactive coordination with permitting agencies and FEMA representatives to streamline approvals and ensure regulatory compliance.

Grant Administration Expertise. Kimley-Horn's in-house grant funding experts bring decades of experience guiding municipalities through the process of applying for and properly administering grant funding during projects. Many of these projects include elements of disaster recovery, resiliency, and mitigation for coastal communities. Specific relevant examples include grant management services for **the Joe's Creek Greenway Restoration Project in Pinellas County.** This project has received funding from the Southwest Florida Water Management District (SWFWMD) (awarded $360,000), the American Rescue Plan Act (awarded about $3.6 million), and the U.S. Department of Housing and Urban Development – CDBG-MIT Program (awarded $17.1 million). The total value of the project is estimated over $65 million, of which nearly half is covered by grant funds. Additionally, the project recently obtained an extra $27.1 million from the Resiliency Program. Kimley-Horn's grant management team and engineers are supporting the County with alternative project delivery, project management, and grant administration assistance.

Recent examples of these services for FEMA funded projects include an infrastructure improvement project for the Town of Longboat Key to improve the Town's resilience by providing a higher level of protection from Sea Level Rise; minimize flooding due to low-intensity, high-frequency storm events; and reduce recovery time from high-intensity low-frequency storm events. We are providing similar services for Drainage and Flood Risk Reduction projects in the Town of Windermere.

Focus on Implementation. Kimley-Horn's construction management approach is rooted in collaboration, transparency, and rigorous quality control. Our team has managed construction for boardwalks, piers, seawalls, and upland park amenities, ensuring that projects are delivered on time, within budget, and to the highest standards of safety and durability. We employ advanced project controls, including schedule and cost tracking, constructability reviews, and value engineering to identify opportunities for savings and risk reduction.

Over the past decade, our professional staff have delivered over $500 million in park facilities and marine structure replacement projects throughout the west coast of Florida alone. We are well-versed in Construction Manager at Risk (CMAR) collaboration and delivery, as the majority of our park projects have been built using this approach.

We understand the County's urgency for these improvements and have assembled our team to immediately tackle this disaster recovery project. Our expertise in marine structural engineering will assist you in evaluating and executing its implementation effectively. Kimley-Horn understands you require prompt turnaround, sensitivity to local issues, familiarity with County procedures, and creativity in addressing the County's distinct concerns. We personally guarantee our attentiveness, dedication, and availability to meet the requirements of this project.

Sincerely,

Ed Dean, PLA, ASLA, LEED AP
Project Manager

Peter Van Buskirk, PE, AICP
Principal-in-Charge

James Pankonin, PLA, ASLA, LEED AP
Vice President

As a Vice President of Kimley-Horn and Associates, Inc., James Pankonin, PLA, ASLA, LEED AP is authorized to bind the firm on this contract. Our proposed Project Manager, Principal, and Lead Designer will not be substituted without the express permission of the County.

TAB I.

Team Proposed for This Project

I. TEAM PROPOSED FOR THIS PROJECT

FIRM OVERVIEW

Founded in 1967, Kimley-Horn and Associates, Inc. is a full-service, employee-owned, multidisciplinary consulting firm offering a broad range of engineering, planning, landscape architecture, and environmental services to clients in both the private and public sectors. Over the years, we have grown from a small group of engineers and planners to one of the most respected consulting engineering firms in the nation. Today, Kimley-Horn has over 9,500 employees in more than 140 offices across the United States and in Puerto Rico, offering a full range of consulting services to local, regional, national, and international clients. In Florida alone, we have over 1,650 employees spread across 22 offices.

Kimley-Horn has over 20 years of experience providing professional design services for intracoastal waterways and ocean seawalls.

Throughout this time, we have honed our skills and expanded our capabilities to meet the unique challenges of each waterfront infrastructure project. Our team also has extensive expertise in landscape architecture and parks design for a wide array of projects, all applicable to this scope.

Kimley-Horn Florida

1,650+ *Total Professionals*	**34+** *Licensed Landscape Architects*
70+ *Landscape Designers*	**340+** *Licensed Professional Engineers*
250+ *Licensed Engineering Interns*	**50+** *Environmental Professionals*

BACKGROUND OF THE PERSONNEL

Kimley-Horn understands the importance of assembling a strong project team; by selecting your consultant for this project, you are truly seeking a long-term partner and trusted advisor. The County needs a core team of experts with relevant hands-on experience and a high level of responsiveness, both in terms of exceptional local support and technical expertise.

Having worked with our proposed team—particularly your project manager **Ed Dean, PLA, ASLA, LEED AP**—you can feel confident knowing you have full access to any resources you may need, and that immediate assistance is only a phone call away. Kimley-Horn has proudly served Charlotte County for the last 18 years and we look forward to continuing our partnership.

Ed is a seasoned project manager and landscape architect with 14 years of design and construction expertise. His expertise includes community, regional, and urban park design, master planning, and implementation, in addition to his experience with streetscape and transportation design. As a project manager, Ed has a track record of delivering projects on schedule and budget while bringing value to the project with high-quality design, including directly for Charlotte County. He excels in leading public meetings, ensuring projects resonate with the community. His technical expertise guides effective construction administration and thorough plan review with a focus on quality and cost control. Ed's expertise in landscape architecture, parks design and implementation, project management expertise, and familiarity with Charlotte County enables him to serve as your trusted, local point of contact for the successful delivery of this project.

Ed will be supported by our Principal-in-Charge, **Peter Van Buskirk, PE, AICP.** Peter has 43 years of experience providing engineering services to both the public and private sectors, including leading numerous major infrastructure projects for Charlotte County. He has served as project engineer/project manager for a wide variety

of projects, including large-scale residential subdivisions, major retail developments, parks, drainage design, and utility design projects. Peter is experienced in the procedures for permitting site development projects with local government agencies, the Florida Department of Transportation (FDOT), the Florida Department of Environmental Protection (FDEP), various Florida water management districts, and the U.S. Army Corps of Engineers (USACE). As Principal-in-Charge, Peter will partner with Ed to activate the necessary resources to successfully deliver this project and ensure the County receives the highest level of client service.

J. Casey Long, PE will serve as our Lead Marine Structural Engineer and Lead Designer. Casey has more than 29 years of experience providing structural and civil design for waterfront development as well as project/program management and planning for waterfront development, boardwalks, seaports, marinas, cruise destinations, industrial, commercial, military, and educational facilities. Specific examples include design of bulkheads, marine, seawalls, floating dock facilities and marinas, piers, and boardwalks. He has also designed or consulted on complete building systems such as park facilities and pavilions.

Rounding out our Key Personnel, **Jerry Piccolo, PE** will serve as our Quality Control/Quality Assurance (QC/QA) Lead. Jerry brings more than 13 years of experience leading structural rehabilitation, replacement, design, and evaluation projects for municipalities. He has led numerous projects for Charlotte County, including: Englewood East Bridge Rehabilitation; Bridge Rehabilitation/Repair for Buck Creek #010061 on Placida Road and Oyster Creek #010063 on Placida Road; Bridge Repair/Rehabilitation for three bridges within the Greater Port Charlotte MBSU; and the Washington Loop Road Bridge Replacement. Jerry will conduct quality control reviews for not only technical accuracy, but also to verify our deliverables are aligned with the preferences and expectations of County staff.

SUBCONSULTANTS

BPI Surveying – *Land Surveying*

Bennett-Panfil, Inc. (BPI Surveying) is a professional land surveying firm based in Venice, FL, with a dedicated team of three highly experienced surveyors and fourteen skilled support staff. In 2022, BPI significantly expanded its capabilities by acquiring the assets of Strayer Surveying & Mapping, a well-established Southwest Florida firm founded in 1987.

With a strong presence across the region, BPI serves a diverse client base, combining cutting-edge technology with a client-focused approach, ensuring precise, efficient, and timely survey solutions. Their service area spans from Tampa to Naples, comprehensively covering Florida's coastal communities. As a full-service land surveying firm, they are committed to the highest standards of accuracy, professionalism, and reliability, reinforcing our reputation for quality and integrity.

UES – *Geotechnical*

UES is a privately held, rapidly growing engineering and consulting firm with expertise in the areas of environmental and earth sciences, sustainable infrastructure solutions, and geophysical technologies. With nearly 4,000 professionals across 85+ branches, UES provides personalized engineering, environmental, testing and inspection services to clients across the United States. UES consults on projects of all sizes in industries such as transportation, water and wastewater, data centers, energy, healthcare, education, residential, and more. Their services include Environmental, Geotechnical Engineering, Materials Testing, Field Inspections & Code Compliance, and Geophysical Technology.

Terraquatic, Inc. – *Bathymetric Survey*

Since 2004, Terraquatic, Inc. has been a recognized leader in hydrographic, topographic, and boundary surveying, offering a full range of professional services including single and multi-beam hydrographic surveys, geodetic control, photogrammetry, utility location, and construction surveys. With extensive experience supporting agencies such as the U.S. Army Corps of Engineers, FDOT, and South Florida Water Management District, the firm has successfully completed hundreds of domestic and international projects. Terraquatic's team—comprising licensed Professional Surveyors, GIS specialists, hydrographers, and experienced field personnel—adheres to rigorous standards of quality, cost control, and performance. The firm's diversified expertise includes specialized hydrographic services like side scan sonar, sub-bottom profiling, and magnetometer surveys, as well as boundary, right-of-way, and construction surveying. Guided by a strong project management approach and a commitment to professional excellence, Terraquatic continues to deliver accurate, timely, and cost-effective surveying solutions across a wide range of engineering and environmental applications.

DOWNTOWN WELLEN
NORTH PORT, FL

Charlotte County

PRINCIPAL-IN-CHARGE
Peter Van Buskirk, PE, AICP

PROJECT MANAGER
Ed Dean, PLA, ASLA, LEED AP

QC/QA
Jerry Piccolo, PE

MARINE STRUCTURAL ENGINEERING
J. Casey Long, PE
Cory Salt, PE
Seth Schmid, PE

CIVIL ENGINEERING
Joe Bena, PE
Brendan Murphy

ENVIRONMENTAL
Ronnie Van Fleet, PWS
Tori Bacheler, PWS
Shelby Oenbrink, PWS

PLACEMAKING AND PARK INTEGRATION
Ed Dean, PLA, ASLA, LEED AP
James Pankonin, PLA, ASLA, LEED AP
Abigail Chapman

ELECTRICAL ENGINEERING
Ian Flemings, PE
Brent Godels

CONSTRUCTION MANAGEMENT
Rocco Angerami
Derick Bryant

GRANT ADMINISTRATION
Laura Wittenbauer
Diana Bello

SURVEY
BPI Surveying
David Panfil
Erick Bennett, PSM

GEOTECHNICAL
UES
Adam Dornacker, PE

BATHYMETRIC SURVEY
Terraquatic, Inc.
Joshua Lee, PSM

ED DEAN, PLA, ASLA, LEED AP

Project Manager

Ed is a seasoned landscape architect and project manager with over 13 years of design and construction expertise. He specializes in the detailed design of public realm spaces, including parks, streetscapes, and waterfront amenities. His work blends aesthetics with functionality, delivering high-quality, resilient, and community-focused environments. Ed is known for his ability to lead public engagement processes, manage complex multidisciplinary teams, and deliver projects on time and within budget.

Professional Credentials

Bachelor of Science, Landscape Architecture, Ball State University

Professional Landscape Architect, #LA6667269

Leadership in Energy and Environmental Design Accredited Professional (LEED AP)

American Society of Landscape Architects (ASLA)

Relevant Experience

- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- McGuire Park, Charlotte County, FL
- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Community Parks On-Call, Cape Coral, FL
- Bradenton Riverwalk Phase 1 and 2, Bradenton, FL
- St. Petersburg Pier Approach, St. Petersburg, FL
- Baker Park, Naples, FL
- Central Avenue, Naples, FL
- Iona Drainage District Canal H-7 Drainage, Phase 1, Lee County, FL
- Siesta Key Beach Park, Sarasota County, FL
- Veterans' Community Park, Marco Island, FL
- Brooks Community Park Concept Plan and Improvements, Lee County, FL
- Warrior Memorial and Veteran Connections Hub, Manatee County, FL
- Lincoln Park Aquatic Facility, Manatee County, FL
- Baywalk Plaza Area Design, North Bay Village, FL
- Parrish Community Park, Manatee County, FL
- Miscellaneous Landscape Architect Services, Bonita Springs, FL
- Miscellaneous Outdoor Recreation Facilities Design, Bonita Springs, FL
- Legacy Trail Extension, Sarasota County, FL
- Buffalo Creek Park Soccer Fields, Manatee County, FL
- G.T. Bray Park and Recreation Center, Manatee County, FL

PETER VAN BUSKIRK, PE, AICP

Principal-in-Charge

Peter has 42 years of experience providing engineering services to both the public and private sectors. He has served as project engineer/project manager for a wide variety of projects, including large-scale residential subdivisions, major retail developments, parks, drainage design, and utility design projects. Peter is experienced in the procedures for permitting site development projects with local government agencies, the Florida Department of Transportation (FDOT), the Florida Department of Environmental Protection (FDEP), various Florida water management districts, and the U.S . Army Corps of Engineers (USACE).

Professional Credentials

Bachelor of Civil Engineering, Union College

Professional Engineer in Florida, #38859

American Institute of Certified Planners (AICP), #017311

Relevant Experience

- Charlotte Harbor Walk, Charlotte County, FL
- Burnt Store Area Drainage Study, Charlotte County, FL
- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- Gordon River Greenway Park, Collier County, FL
- Yacht Club Community Park, Cape Coral, FL
- Laishley Waterfront Park and Marina, Punta Gorda, FL
- Veterans' Community Park, Marco Island, FL
- West Charlotte Harbor, Charlotte County, FL
- Ken Thompson Park Boat Ramp, Sarasota County, FL
- Warm Mineral Springs Park, North Port, FL
- Brooks Community Park Concept Plan and Improvements, Lee County, FL

JERRY PICCOLO, PE

QC/QA

Jerry has more than 13 years of experience working on structural rehabilitation, replacement, design, and evaluation projects. He has served as Engineer-of-Record on the rehabilitation of 35 municipal bridges. Other services he has provided include milling and resurfacing, signage, guardrail, and civil related designs as part of bridge rehabilitation projects. He has worked on a wide variety of bridge projects ranging from large FDOT curved steel box girder bridges to municipal bridges, culverts, and boardwalks. Jerry has also provided bidding and construction phase services.

Professional Credentials

Master of Science, Civil Engineering, University of Florida

Bachelor of Science, Civil Engineering, University of Florida

Professional Engineer in Florida, #80484

Relevant Experience

- Englewood East Bridge Rehabilitation, Charlotte County, FL
- Engineering Services for Greater Port Charlotte Bridges, Charlotte County, FL
- CR775 over Buck Creek and Oyster Creek Bridges, Charlotte County, FL
- Washington Loop Bridge Replacement, Charlotte County, FL
- Lighthouse Point Seawall Repairs and Permitting, Lighthouse Point, FL
- Nature Preserve Boardwalk Replacement, Lantana, FL
- Riverwalk Boardwalk Rehabilitation, Vero Beach, FL
- Seawall Study, Vero Beach, FL
- Veteran's Memorial Island Bridge Repairs and Replacement, Vero Beach, FL
- Humiston Boardwalk, Vero Beach, FL
- McNab Road over Cypress Creek Bridge Replacement, Pompano Beach, FL
- Lowson Boulevard Pedestrian Bridges over Lake Worth Drainage District E-4 Canal, Delray Beach, FL
- Lincoln Park Pedestrian Bridge, Manatee County, FL

J. CASEY LONG, PE

Marine Structural Engineer – Lead Designer

J. Casey Long is a marine structural engineer with over 29 years of experience in civil and structural engineering. His career has focused on waterfront development, municipal infrastructure, and coastal resiliency projects across Florida, the Southeast, and the Caribbean. Casey is known for his ability to lead multidisciplinary teams, integrate land and waterside elements, and deliver complex projects that balance technical excellence with community impact. His leadership ensures that client vision remains central throughout the design and construction process.

Professional Credentials

Master of Engineering, Structural Engineering, University of Florida

Bachelor of Science, Civil Engineering, University of Florida

Professional Engineer in Florida, #56083

National Society of Professional Engineers (NSPE)

AAPA Facilities Engineering Committee

Relevant Experience

- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Dunedin Marina Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
- Port of Palm Beach Berth 1 and General Consulting Services, Palm Beach, FL
- RiversEdge Seawall and Bulkhead Improvements, Jacksonville, FL
- Ocean Avenue Seawall Repair, Lantana, FL
- Mercy Hospital Seawall and Loading Dock Replacement, Miami, FL
- Resiliency Waterfront Bulkhead System, Fernandina Beach, FL
- Avenida Menendez Seawall Flood Barrier, St. Augustine, FL
- Seville and Sebastian Seawall Replacement, Fort Lauderdale, FL

CORY SALT, PE

Marine Structural Engineer

Cory is a licensed professional engineer with over five years of experience in marine and structural engineering. His expertise spans the design, rehabilitation, repair, and inspection of waterfront infrastructure, including seawalls, bulkheads, boardwalks, and marina facilities. Cory is known for his technical precision, collaborative approach, and ability to deliver resilient coastal solutions that meet both engineering and environmental standards. He has contributed to numerous high-profile projects across Florida, applying advanced design techniques and supporting permitting and construction phase services.

Professional Credentials

Bachelor of Science, Civil Engineering, University of Florida

Professional Engineer in Florida, #98284

Relevant Experience

- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Dunedin Marina Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
- Port of Palm Beach Berth 1 and General Consulting Services, Palm Beach, FL
- RiversEdge Seawall and Bulkhead Improvements, Jacksonville, FL
- Ocean Avenue Seawall Repair, Lantana, FL
- Mercy Hospital Seawall and Loading Dock Replacement, Miami, FL
- Resiliency Waterfront Bulkhead System, Fernandina Beach, FL
- Avenida Menendez Seawall Flood Barrier, St. Augustine, FL
- Seville and Sebastian Seawall Replacement, Fort Lauderdale, FL
- Citywide FEMA Preliminary Damage Assessment, Hurricanes Helene and Milton, Sarasota, FL

SETH SCHMID, PE

Marine Structural Engineering

Seth is a senior structural engineer with over 29 years of experience in the evaluation, design, and repair of infrastructure systems across Florida and the southeastern United States. His expertise spans bridges, parks, airports, buildings, foundations, and water control structures. Seth has played a critical role in all phases of engineering projects—from conceptual planning and permitting to design and construction administration.

Professional Credentials

Master of Science, Structural Engineering, University of Florida

Bachelor of Science, Civil Engineering, University of Florida

Professional Engineer in Florida, #54640

Relevant Experience

- Charlotte Harbor Walk, Charlotte County, FL
- Water and Wastewater Regulatory Compliance, Charlotte County, FL
- Golf Course Water Booster Station and Englewood Interconnect Station Upgrades, Charlotte County, FL
- Englewood Booster Station, Charlotte County, FL
- Lion Heart Water Control Structure 2.87 Replacement, Charlotte County, FL
- Morningstar Water Control Structure 3.91 Replacement, Charlotte County, FL
- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Dunedin Marina Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
- Baker Park, Naples, FL
- Laishley Waterfront Park and Marina, Punta Gorda, FL
- Gordon River Greenway Park, Collier County, FL
- Siesta Key Beach Park, Sarasota County, FL
- RiversEdge Seawall and Bulkhead Improvements, Jacksonville, FL

JOE BENA, PE

Civil Engineer

Joe has 8 years of experience in land development and civil engineering. His project experience includes institutional, commercial, industrial, municipal, and residential land development projects throughout Florida. Joe works with clients from due diligence and conceptual design through the design process, construction, and final close out. He is familiar with site layout, utility design and modeling, roadway improvements, master plan designs, and stormwater design.

Professional Credentials

Bachelor of Science, Civil Engineering, University of Dayton

Professional Engineer in Florida, #93646

Relevant Experience

- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- Citywide FEMA Preliminary Damage Assessment, Hurricanes Helene and Milton, Sarasota, FL
- Plymouth Harbour Peninsula, Sarasota, FL
- Babcock Ranch, Lee/Charlotte Counties, FL
- Marie Selby Botanical Gardens, Sarasota, FL
- Wellen Park, North Port, FL
- Wellen Park High School, North Port, FL

RONNIE VAN FLEET, PWS

Environmental Scientist

Ronnie is a seasoned environmental scientist and project manager with over 37 years of experience supporting public and private sector projects across Florida. His expertise includes environmental permitting, wetland delineation, habitat assessments, and listed species studies, with a strong focus on sampling design and statistical analysis. Ronnie has led numerous monitoring programs involving water quality, wetland assessment procedures (WAP), and fisheries studies—applying rigorous statistical methods to guide data collection, evaluate trends, and ensure regulatory compliance. Known for his leadership and technical writing, Ronnie has managed complex resource projects and is recognized for his ability to translate field data into actionable insights that support long-term environmental stewardship.

Professional Credentials

Master of Science, Limnology, University of Florida

Bachelor of Science, Wildlife Ecology, University of Florida

Professional Wetland Scientist, #000731

Relevant Experience

- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- Boca Grande CDBG-MIT Grant Assistance, Punta Gorda, FL
- Boca Grande Drainage and Water Quality Improvements, Punta Gorda, FL
- Permitting, Mitigation, and Monitoring Continuing Services, Lee County, FL
- Warrior Memorial and Veteran Connections Hub, Manatee County, FL
- Parrish Community Park, Manatee County, FL
- Plymouth Harbour Peninsula, Sarasota, FL
- 17th Street Regional Park, Sarasota County, FL
- Legacy Trail Extension, Sarasota County, FL
- Flood Mitigation/Resiliency, Longboat Key, FL
- Environmental Monitoring Program, Davenport, FL
- Environmental Monitoring Program, Haines City, FL
- Environmental Monitoring Program, Pasco County, FL

TORI BACHELER, PWS

Environmental Scientist

Tori is an accomplished Environmental Scientist with 13 years of experience guiding environmental permitting for large-scale infrastructure projects across Florida. Her expertise includes conducting endangered species surveys, delineating wetlands, and designing wetland mitigation and restoration areas that align with agency expectations and ecological integrity. As a Florida Fish and Wildlife Conservation Commission (FWC) Certified Gopher Tortoise Agent, she is qualified to perform protected species surveys and supervise backhoe-assisted excavations. Tori plays a critical role in evaluating habitat types and listed species presence to shape permitting strategies for coastal developments, including shoreline stabilization, marine access, and utility corridor projects. With deep experience coordinating state and federal approvals, she ensures that permitting efforts align with both regulatory frameworks and project timelines in sensitive coastal zones.

Professional Credentials

Master of Science, Marine and Environmental Biology, Nicholls State University

Bachelor of Science, Wildlife Ecology and Conservation, University of Florida

Professional Wetland Scientist (PWS), #3486

Gopher Tortoise Agent in Florida, #GTA-22-00003

Relevant Experience

- Avenida Menendez Seawall Flood Barrier Phase 1, St. Augustine, FL
- Mercy Hospital Seawall and Loading Dock Replacement, Miami, FL
- McNab Road Over Cypress Creek Bridge Replacement, Pompano Beach, FL
- Mar Drive over Spanish River Bridge Rehabilitation, Pompano Beach, FL
- Madeleine Villas on Crespi Boulevard Seawall Evaluation and Reconstruction, Miami Beach, FL
- Dania Beach Marina Redevelopment, Dania Beach, FL
- Pennell Marina Site Development, Deerfield Beach, FL
- Harbor Branch Preserve Wetland Restoration, St. Lucie County, FL
- 9 Island Condominiums Seawall Repair, Miami Beach, FL
- Seville and Sebastian Seawall Replacement, Fort Lauderdale, FL
- Riverwalk Boardwalk Rehabilitation, Port St. Lucie, FL
- Veteran's Memorial Island Bridge Repairs and Replacement, Vero Beach, FL

SHELBY OENBRINK, PWS

Environmental Scientist

Shelby has 12 years of experience as an environmental scientist. She is an Authorized Gopher Tortoise Agent and a Professional Wetland Scientist in Florida. Shelby is an environmental project manager in charge of leading multiple environmental projects in various stages of development. She has conducted several environmental due diligence assessments, wetland delineations, state and federal wetland impact permitting habitat conservation plans, species surveys, habitat monitoring, and several coastal construction control line permits.

Professional Credentials

Bachelor of Science, Environmental Science, University of Central Florida

Professional Wetland Scientist (PWS), #3719

Burrowing Owl Agent in Florida, #RAG-23-00041

Gopher Tortoise Agent in Florida, #GTA-14-00039F

Relevant Experience

- Lantana Beach Seawall Repair, Lake Worth, FL
- Mercy Hospital Seawall and Loading Dock Replacement, Miami, FL
- U.S. Coast Guard, Port Canaveral Station Rebuild (Design-Build), Cape Canaveral, FL
- Environmental Consulting Services for Port St. Johns Expansion, Cocoa Beach, FL
- Veteran's Memorial Island Bridge Repairs and Replacement, Vero Beach, FL
- McNab Road Over Cypress Creek (C-14) Bridge Replacement, Pompano Beach, FL
- Mar Drive over Spanish River Bridge Rehabilitation, Pompano Beach, FL
- Riverwalk Boardwalk Rehabilitation, Port St. Lucie, FL

JAMES PANKONIN, PLA, ASLA, LEED AP

Placemaking and Park Integration

James is a registered landscape architect with more than 20 years of experience. His project experience includes master planning and programming, streetscape design, parks and recreation design, site planning, amenity center programming and design, custom hardscape design and detailing, construction document preparation and permitting, construction phase services, project team coordination, and preparation of presentation graphics. James is also experienced in facilitating public engagement meetings, design charrettes, and building consensus among diverse stakeholder groups. He has worked with many local municipalities to incorporate low impact development practices (such as bioswales and rain gardens) into the landscape design to capture and treat stormwater runoff.

Professional Credentials

Bachelor's of Landscape Architecture, University of Georgia

Professional Landscape Architect in Florida, #LA6666900

LEED Accredited Professional

American Society of Landscape Architects (ASLA)

Relevant Experience

- Charlotte Harbor Walk, Charlotte County, FL
- Dunedin Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Bradenton Riverwalk Phase 1 and 2, Bradenton, FL
- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- McGuire Park, Charlotte County, FL
- Laishley Waterfront Park and Marina, Punta Gorda, FL
- Sebring Waterfront Redevelopment Plan, Sebring, FL
- Downtown Wellen, North Port, FL
- Baker Park, Naples, FL
- Baywalk Plaza Area, North Bay Village, FL
- Legacy Trail Extension, Sarasota County, FL
- 17th Street Regional Park, Sarasota County, FL
- Siesta Key Beach Park, Sarasota County, FL
- St. Petersburg Pier Approach, St. Petersburg, FL

IAN FLEMINGS, PE, LEED GA

Electrical Engineer

Ian brings more than 17 years of total industry experience, beginning as an electrician and advancing to electrical design engineer. He has experience building and providing design for a wide variety of projects and building types, with specialized expertise in power distribution systems, standby power systems, lighting controls and photometrics, short circuit analysis, and selective coordination. Ian's hands-on electrical experience gives him a unique understanding of the challenges and implementation realities of both new construction and renovation projects, and how to effectively mitigate through high-quality design.

Professional Credentials

Bachelor of Science, Electrical Engineering, University of Central Florida

Professional Engineer in Florida, #95233

LEED Green Associate

Relevant Experience

- Regulatory Compliance Services, Charlotte County, FL
- Gulf Cove Ground Water Storage Improvement Project, Charlotte County, FL
- Golf Course Water Booster Station and Englewood Interconnect Station Upgrades, Charlotte County, FL
- Babcock Ranch Irrigation Wells, Charlotte County, FL
- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- Cortez Bridge Crossings, Manatee County, FL
- Tropicana Field Post-Hurricane Stadium Repairs, St. Petersburg, FL
- Wellen Park, North Port, FL
- Wellen Park Community Garden, North Port, FL
- West River Pocket Park, Tampa, FL
- Miami Freedom Park, Miami, FL
- Southwest Recreation Aquatic Center Redesign, Largo, FL
- Horizon West Bay (Largo City Hall), Largo, FL
- Central Park Restroom, Largo, FL

BRENT GODELS

Electrical Designer

Brent is a seasoned project designer with extensive experience in renovation work, including service upgrades, generator additions, tenant buildouts, and new construction projects. His portfolio spans various sectors, such as temporary power installations, hotels, multi-family apartment buildings, high-rise luxury condos, schools, restaurants, healthcare facilities, and sports field/site lighting. He has designed power riser diagrams, performed arc fault current and voltage drop calculations, and reviewed project submittals.

Professional Credentials

Bachelor of Science, Electrical Engineering, University of South Florida

Relevant Experience

- Gulf Cove Ground Water Storage Improvement Project, Charlotte County, FL
- Dunedin Marina Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
- Torry Island Restroom Building, Belle Glade, FL
- Miami Freedom Park, Miami, FL
- Marie Selby Botanical Gardens, Sarasota, FL

Professional Credentials

Bachelor of Science, Civil Engineering Technology, Rocester Institute of Technology

ROCCO ANGERAMI

Construction Manager

Rocco has more than 42 years of experience in the engineering/construction industry. He has performed as both project manager and design engineer for the construction and design of multiple community, pipeline, roadway, and heavy infrastructure projects. As a former owner/operator, Rocco has the experience and knowledge to incorporate value engineering into everyday construction applications to help ensure clients receive the most cost-effective construction services.

Relevant Experience

- Charlotte Harbor Walk, Charlotte County, FL
- West Charlotte Harbor, Charlotte County, FL
- McGuire Park, Charlotte County, FL
- Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
- Bradenton Riverwalk Phase 1 and 2, Bradenton, FL
- Baker Park, Naples, FL
- Siesta Key Beach Park, Sarasota County, FL
- Central Avenue Improvements, Naples, FL
- The Bay Park, Sarasota, FL
- Bobby Jones Nature Park, Sarasota, FL
- Legacy Trail Extension Design, Sarasota, FL
- 17th Street Regional Park, Sarasota County, FL
- Downtown Wellen, North Port, FL
- Marie Selby Botanical Gardens, Sarasota, FL
- Parrish Community Park, Manatee County, FL

DERICK BRYANT

Construction Manager

Derick is a construction services manager with more than four years of experience in land development and new building projects, including commercial, municipal, public safety, single-family, and multifamily projects. Derick has a proven ability to manage multiple active construction projects, performing tasks such as cost estimates, quantity take-offs, specifications, constructability reviews, and construction administration. Additionally, Derick is an active-duty member of the National Guard and possesses strong leadership skills, interpersonal and communication abilities, and practical problem solving.

Professional Credentials

Bachelor of Science, Finance, Florida Gulf Coast University

OSHA 10 Hour

Relevant Experience

- Charlotte County Sheriff's Office District 5 and Fire-EMS Station, Charlotte County, FL
- B-Street Mixed-Use, Charlotte and Lee Counties, FL
- Curry Creek Linear Park, Charlotte and Lee Counties, FL
- Babcock Ranch Community, Charlotte and Lee Counties, FL
- Jack Peeples Park, Babcock Ranch, Charlotte County, FL
- Canopy at Babcock Ranch, Charlotte County, FL
- Babcock Neighborhood Schools K-8 Expansion, Charlotte and Lee Counties, FL
- Babcock Neighborhood Schools High School Expansion, Charlotte and Lee Counties, FL

LAURA WITTENBAUER

Grant Administration

Laura has over two decades of grant writing and administration experience, serving both private- and public-sector clients. Prior to joining Kimley-Horn, she worked as a senior process analyst for the City of Sarasota where she identified relevant grant opportunities and completed grant applications. She ensured that grant accounting and financial reporting was consistent with governmental accounting standards and kept within the terms and conditions of the grant. Her experience with Sarasota was preceded by her tenure in the private sector, where she served as a grant consultant. In this role she supported municipal clients, providing grant-related services from application through award. Laura understands and can apply the principles, practices, and procedures of government budgeting, cost analysis, financing, and funds administration. She can evaluate, audit, deduce, and assess data using established criteria through the lens of a public agency.

Professional Credentials

Master of Business Administration, University of Phoenix

Bachelor of Science, Social Work, Florida State University

Relevant Experience

- Boca Grande CDBG-MIT Grant Assistance, Punta Gorda, FL
- CDBG-MIT Grant Administration, Haines City, FL
- Continuing Grant Services (includes RAISE, BUILD, SS4A Implementation), Apopka, FL
- Heart of Boynton Utility Retrofit FEMA BRIC Grant Project, Boynton Beach, FL
- The Bay Park, Sarasota, FL
- Grant Writing and Program Administration, Manatee County, FL
- Grant Administration Services, Highlands County, FL
- Grant Administration Services, Hollywood Beach, FL
- Lincoln Park Pedestrian Bridge Grant Administration, Manatee County, FL

DIANA BELLO

Grant Administration

Diana has 17 years of public program management experience, which includes 10 years of experience as a Capital Projects Manager and Internal Programmatic Auditor for infrastructure projects. She has experience assisting municipalities in drafting federal procurement guidelines, developing internal controls, and implementing procedures to meet federal program requisites. Through her career, Diana has managed administrative teams and construction inspectors working on capital projects, helping them to ensure compliance with the grants' regulations, such as the Davis-Bacon Act and the American Iron and Steel Act and Federal Financial and Expenditures reporting. Diana has been instrumental in the development and implementation of funding strategies for large hardening and restoration, stormwater, and utilities infrastructure projects, such as county-wide septic-to-sewer conversion projects, hardening public buildings, and rehabilitation of water and wastewater treatment plants.

Professional Credentials

Master of Business Administration, Nova Southeastern University

Bachelor of Science, Political Science, Florida International University

Relevant Experience

- Joe's Creek CBDG Greenway Restoration Project, St. Petersburg, FL
- Multi-Basin Stormwater Assessments, Naples, FL
- Grant Writing or Fundraising Services, Marco Island, FL
- East Winter Haven One Water Master Plan, Winter Haven, FL
- Bay Laurel Center Community Development District (BLCCDD) 2.5-MGD Bay Laurel North Water Reclamation Facility (WRF), Marion County, FL
- Polk Regional Water Cooperative Heartland Headwaters Protection and Sustainability Grant, Frostproof, FL
- World North Advanced Wastewater Treatment Plant, Phase 1 - $26.1M and Phase 2 - $33.9M, Marion County, FL
- Grant Writing or Fundraising Services, Okeechobee, FL
- Grant Strategy, Mobile, AL

ADAM DORNACKER, PE

GEOTECHNICAL DEPARTMENT MANAGER/PROFESSIONAL ENGINEER

Mr. Dornacker is a registered Professional Engineer with over twelve years of experience. His expertise includes foundation design analysis and recommendations, foundation installation monitoring, and field and laboratory testing of soil and concrete. He is responsible for managing and coordinating all work performed by UES' Fort Myers Geotechnical Department. He prepares and reviews geotechnical and materials engineering inspection reports, coordinates and supervises engineering staff and drilling personnel. He also conducts foundation observations and foundation design reviews, geotechnical instrumentation monitoring, and reviews and signs materials testing reports.

EDUCATION

BS, Civil Engineering, Florida Gulf Coast University

YEARS OF EXPERIENCE

12

LICENSES & CERTIFICATIONS

- Professional Engineer - FL #85319
- OSHA 10-Hour

PROJECT EXPERIENCE

CITY OF FORT MYERS RWTM
PHASE 5: A, B, C, D, S
PHASE 6: A, B, C, SGRW

FORT MYERS, FL

The project encompassed the installation of over 40,000 linear feet of new raw water transmission lines, linking the Southern Wellfield within the City. The transmission main was installed using a combination of open-cut and directional drilling methods. UES conducted geotechnical explorations along the entire project corridor, with boring depths ranging from 10 to 50 feet, and provided comprehensive foundation and installation recommendations. Mr. Dornacker served as the lead geotechnical engineer, overseeing all aspects of the geotechnical scopeincluding drilling operations, soil classification, laboratory testing, and the preparation of the final geotechnical report.

US 41 UTILITY REPLACEMENT PROJECT

FORT MYERS, FL

The intent of this project was to relocate the City utilities along US 41 between Winkler Ave. and Victoria Ave. in association with FDOT's roadway improvement project for the US 41 corridor. UES performed a geotechnical exploration consisting of soil survey borings along US 41 for the proposed jack and bore locations and along the proposed directional drill areas, and 25 cores of the existing asphalt for each of the outside lanes of US 41 where the proposed replacement utilities are located. Mr. Dornacker was the project manager for the geotechnical operations and is also the geotechnical engineer of record for the foundation recommendations.

CALOOSAHATCHEE CONNECT

FORT MYERS/CAPE CORAL, FL

Mr. Dornacker coordinated geotechnical engineering services for this project that connects a reclaimed water transmission pipeline from Fort Myers to Cape Coral south of the Midpoint Bridge. The transmission pipeline will be installed underneath the Caloosahatchee River using large-scale directional drilling. The 7,600-ft reclaimed water transmission main will be the largest, longest sub-aqueous horizontal directional drill project using fusible polyvinyl chloride pipe (FPVC) in the United States.

David J. Panfil

C.F.O. & Project Manager
dpanfil@bpisurvey.com | (941) 231-1399

Education

University of Florida, Gainesville, FL 2016
Bachelor of Science, Forest Resources and Conservation

Professional Experience – 6 years (3 years with BPI Surveying)

David oversees financial strategy, budgeting, and risk management to ensure BPI's long-term growth. As a Project Manager, he leads all facets of surveying operations for public and private sector projects, ensuring efficient execution and high-quality results. He has successfully managed large-scale infrastructure projects, from initial survey phases to construction completion.

Professional Affiliations

- Florida Surveying and Mapping Society
- Sarasota Young Professionals Group

Relevant Projects

U.S. Highway 41, Venice Road Improvements — Venice, Sarasota County | 2019-2020
Project management, Construction Staking & As-builts

U.S. Highway 41, Osprey Utility Improvements — Osprey, Sarasota County | 2020-2021
Project management, Construction Staking & As-builts

Marie Selby Gardens, Phase 1 — Sarasota, Sarasota County | 2022-2024
Project management, Construction Staking & As-builts

Ed Smith Stadium — Sarasota, Sarasota County | 2023-2024
Boundary & Topographic Survey

Erick B. Bennett, P.S.M.

C.E.O. & Project Surveyor
ebennett@bpisurvey.com | (941) 231-1391

Education

University of Florida, Gainesville, FL — 2016
Bachelor of Science, Geomatics

Professional Registration — 2021

Professional Surveyor & Mapper License, State of Florida No. 7301

Professional Experience – 9 years (3 years with BPI Surveying)

Erick leads BPI's operations, strategic growth, and business development. He ensures quality control across all projects and oversees the production, review, and certification of Boundary, Topographic, Hydrographic, ALTA/NSPS, and Right-of-Way surveys. Under his leadership, BPI has expanded its client base and integrated advanced surveying technologies to enhance efficiency and accuracy.

Professional Affiliations

- Florida Surveying and Mapping Society
- Charlotte Harbor Chapter FSMS Member (Treasurer, 2016-2018)
- Sarasota Young Professionals Group
- FSMS Young Surveyors Network
- Geospatial Users Group
- University of Florida Alumni Association Lifetime Member
- National Society of Professional Surveyors

Relevant Projects

SW Liverpool Road — Arcadia, Desoto County | 2024
Route Survey

State Road 31, Force Main Replacement — Arcadia, Desoto County | 2024
Route Survey

Cleveland Avenue, Sidewalk Design — Punta Gorda, Charlotte County | 2024
Route Survey

Joshua Lee, PSM

President

PROFESSIONAL PROFILE:

Joshua has over 25 years of experience in surveying and mapping. He has a diverse background covering a multitude of disciplines within the field. He has planned, performed and processed final deliverables for numerous styles of surveys such as Hydrographic (single beam and multi-beam bathymetry), Topographic, Boundary, As-Built Record, Construction Layout, and Quantity.

REGISTRATION:

Florida Professional Surveyor and Mapper
No. LS 7322

EDUCATION:

Palm Beach Atlantic University
University of Florida

YEARS WITH TERRAQUATIC, INC: 2

TOTAL YEARS OF EXPERIENCE: *25+*

RELEVANT EXPERIENCE

Project Name & Location: Town of Palm Beach Perpetual Easements
Project Dates: March - May 2024
Contact Person: Mike Jenkins, PhD, PE
Contact Phone: (561) 472-2144
Project Role: Project Surveyor
Project Description: The objective of this project was to establish a perpetual construction easement and create a corresponding sketch for multiple properties along the Atlantic coastline in support of beach nourishment projects. The project involved conducting limited boundary work to geolocate the easement, as well as mapping the dune vegetation line and the mean high water line.

Project Name & Location: Town of Palm Beach Annual Physical Beach Monitoring Surveys
Project Dates: 2020 - Present
Contact Person: Mike Jenkins, PhD, PE, ATM
Contact Phone: (530) 472-2144
Project Role: Project Surveyor
Project Description: The annual beach monitoring survey of the Town of Palm Beach coastline is a comprehensive project encompassing various tasks. These tasks include upland and offshore data collection from range lines R68 to R135, verification of profile control, plan view & profile charts, and digital data formatted according to FDEP standards. The beach profile monitoring data collection process begins at each profile control station, extending landward to the limits defined in the FDEP manual and seaward to identify all significant changes, such as vegetation, dunes, boardwalks, pavement, sand or rock, and changes in grade exceeding six inches. The monitoring also extends approximately one mile offshore. Profile control verification involves the reconnaissance of all historic profile monumentation and second order control, accompanied by photographs of each monument and cardinal directions taken on the beach at each profile line.

Project Name & Location: Jupiter Inlet & Vicinity, Bathymetric & Topographic Survey
Project Dates: February – April, 2023
Contact Person: Joseph B. Chaison, PE, Jupiter Inlet District
Contact Phone: (561) 746-2223
Project Role: Project Surveyor
Project Description: A comprehensive survey of the Atlantic Ocean was conducted from R-110 in Martin County south to R-40 in Palm Beach County, including the Jupiter Inlet, the Intracoastal Waterway from the Martin County line south to Donald Ross Road, and the Loxahatchee River north to the Martin County line, northwest to Island Way bridge and southwest to Loxahatchee River Road bridge. The primary objective of this survey was to develop a surface model for drainage and storm surge studies. The survey involved the use of multibeam sonar in deep areas, single beam sonar in shallow areas, and a conventional topographic survey of the beach along the R-Lines to capture the dune elevations.

TAB II

Proposed Management Plan

II. PROPOSED MANAGEMENT PLAN

Our management approach for the Live Oak Point Park Phase 2 project is built on a clear, collaborative team structure and a proven, phased methodology that ensures quality, compliance, and responsiveness at every step. The project will be led by our dedicated Project Manager **Ed Dean, PLA, ASLA, LEED AP** who will serve as the primary point of contact for Charlotte County. **Peter Van Buskirk, PE, AICP** will serve as Principal-in-Charge, ensuring resource activation and high-level client service. **Casey Long, PE** will serve as Lead Marine Structural Engineer and Lead Designer. The team includes discipline leads for marine structural engineering, civil engineering, environmental science, placemaking, electrical engineering, construction management, and grant administration. Quality Control/Quality Assurance (QC/QA) is overseen by **Jerry Piccolo, PE**.

This team is locally based, with deep experience in Charlotte County and Southwest Florida, ensuring rapid response and a thorough understanding of local requirements. Our team's depth of staff in each category, history of successfully delivering projects together, and combined decades of experience ensures the County will receive the highest level of quality and service for this project.

Our detailed Work Plan outlining anticipated project tasks, deliverables, and a general schedule is provided in **Section V. Present Recent Proposed Design Approach for This Project.** A Summary Narrative is provided below.

The management of Live Oak Point Park Phase 2 is structured around a clear, phased approach that ensures quality, compliance, and responsiveness at every stage. The process begins with the **Site Analysis and Permitting Phase**, where the team conducts thorough site visits and collects essential data—including topographic, hydrographic, environmental, and utility surveys—while coordinating closely with public utility agencies and County staff. During this phase, all necessary permitting applications are prepared and submitted, with active engagement from agencies such as the County DRC, SWFWMD, FDEP, USFWS, NMFS, and USACE. The team also facilitates meetings and presentations with local officials and stakeholders to ensure all environmental, historic preservation, and FEMA requirements are met.

Moving into the **Schematic Design Phase**, collaborative workshops and consultations are held with County staff and advisory committees to develop preliminary studies, sketches, and alternative concepts for the boardwalk, piers, and walkways. Design options are evaluated for constructability, cost, and regulatory compliance, with stakeholder input guiding the selection of the optimal design solution. **The Design Development Phase** then focuses on refining the preferred schematic design based on feedback from the County and stakeholders. Civil, structural, and landscape architects select materials and construction systems that emphasize durability, aesthetics, and resilience, while hazard mitigation elements are incorporated to enhance storm resiliency and ensure eligibility for FEMA funding. Progress plans and updated cost estimates are provided for review with the County's Community Services Department.

During the **Construction Document Phase**, discipline leads prepare final construction drawings, large-scale details, and technical specifications, ensuring all documents are thoroughly coordinated across disciplines and developed to meet standard codes for bidding and permitting. An Opinion of Probable Cost (OPC) is provided for the full project, and both paper and electronic (AutoCAD) plan sets are delivered to the County.

Finally, in the **Construction Observation Phase**, the Construction Manager, Project Manager, and QC/QA Lead oversee all construction activities, including pre-construction meetings, ongoing project coordination, and regular site observations to verify compliance with plans and specifications. The team reviews and processes shop drawings, submittals, and pay applications, manages final inspection and punch lists, certifies project completion, and coordinates as-built documentation for County records.

Throughout all phases, our **in-house Grant Administration** experts will serve as an extension of your staff to ensure regulatory compliance in every phase of the project lifecycle, in addition to their ability to help obtain additional grant funding.

This Proposed Management Plan ensures that each stage is led by the most qualified professionals, with clear lines of responsibility, open communication, and a commitment to proactive problem-solving and maintaining project momentum.

TAB III

Previous Experience of Team Proposed for This Project

III. PREVIOUS EXPERIENCE OF TEAM PROPOSED FOR THIS PROJECT

The Kimley-Horn team brings a wealth of relevant experience in delivering successful projects for public agencies, with a particular focus on coastal, marine, and waterfront environments throughout Southwest Florida. Our portfolio demonstrates a deep understanding of the unique challenges and opportunities inherent in public sector work, including construction management delivery methods, complex permitting, and the need to deliver high-quality results within fixed budgets.

Below is a summary overview of our experience, with specific relevant project descriptions and client references provided in **Section VI. Similar Examples of Recently Accomplished Similar Projects.**

A. WORK HISTORY WITH PUBLIC/GOVERNMENT FACILITIES AND CM METHOD

Our team has a long-standing track record of working with municipalities, counties, and public agencies on a wide range of parks, waterfronts, and civic infrastructure projects. Kimley-Horn has collaborated on nearly 200 projects using the Construction Manager at Risk (CMAR) delivery method in Florida, including numerous recent park projects. There are several key elements that make CMAR a successful delivery method. The first element is to develop a clear vision and a set of objectives for the project. This must be done at the beginning of the design process and include all major stakeholders. This is important because the CMAR will begin cost estimating at the 30% preliminary design stage, and the owner, stakeholders, design team, and CMAR must have a complete understanding and buy-in of the vision and project objectives. This forms the basis for a true partnership for the project. Our goal at the 30% preliminary design stage will be to have a plan set that is detailed enough for the selected CMAR to begin pricing exercises and coordination with the subcontractor community.

This collective experience will be a key advantage for our team, allowing us to provide efficient and streamlined document delivery for the County and CMAR. A collaborative partnership between all parties is the key to a successful project delivered by a CMAR method.

The following are all relevant projects delivered for municipalities through a CMAR delivery method:

- G.C. Herring Park, Charlotte County, FL
- William R. Gaines Jr. Veterans Memorial Park, Charlotte County, FL
- McGuire Park, Charlotte County, FL
- Cape Coral Yacht Club Community Park, Fishing Pier, and Marina, Lee County, FL
- Bradenton Riverwalk, Sarasota County, FL
- Festival Park, Lee County, FL
- Lake Kennedy Park, Lee County, FL
- Yellow Fever Creek Preserve, Lee County, FL
- Baker Park, Collier County, FL
- Veterans' Memorial Park, Collier County, FL
- 17th Street Regional Park, Sarasota County, FL
- Legacy Trail, Sarasota County, FL
- Siesta Key Beach Park, Sarasota County, FL
- Hercules Park, Pasco County, FL
- Zephyr Park, Pasco County, FL
- Parrish Community Park Phase I, Manatee County, FL
- Lincoln Park Aquatic Center, Manatee County, FL
- Warrior Memorial Park, Manatee County, FL
- G.T. Bray Park Renovations, Sarasota County, FL
- St. Petersburg Pier Approach Design, Pinellas County, FL

B. RELEVANT WORK HISTORY WITH MARINE/SEAWALL/CIVIL, COASTAL, ENGINEERING, AND STRUCTURAL PROJECTS

Kimley-Horn's expertise extends to complex marine and coastal projects, including the design and permitting of seawalls, piers, marinas, and shoreline parks. The following is a sample list of our extensive portfolio of marine and waterfront projects:

Project Name	Civil Engineering	Marine Structural Engineering
Cape Coral Yacht Club	✔	✔
Dunedin Marina	✔	✔
Bradenton Riverwalk	✔	✔
Yellow Fever Creek Preserve	✔	✔
St. Pete Pier Approach	✔	✔
RiversEdge	✔	✔
Punta Gorda Laishley Waterfront Park and Marina	✔	✔
Downtown Wellen Park	✔	✔
Baker Park	✔	✔
Port of Palm Beach	✔	✔
Mercy Hospital Seawall	✔	✔
Marion County Heagy Burry Park and Boat Ramp	✔	✔
Lantana Ocean Avenue Seawall	✔	✔
Fernandina Beach Bulkhead System	✔	✔
St. Augustine Avenida Menendez Seawall Flood Barrier	✔	✔
Fort Lauderdale Seville and Sebastian Seawall Replacement	✔	✔
Miami Beach Seawall Replacement	✔	✔

C. PERMITTING EXPERIENCE WITH COASTAL REGULATORY AGENCIES

Our team is highly experienced in navigating the complex permitting landscape for coastal and waterfront projects. We have successfully secured permits from the Florida Department of Environmental Protection (FDEP), including Coastal Construction Control Line (CCCL) permits, as well as Environmental Resource Permits (ERP) and variances from the GBSL requirements. Our projects routinely involve coordination with the U.S. Army Corps of Engineers (USACE), U.S. Fish and Wildlife Service (FWS), Florida Fish and Wildlife Conservation Commission (FWC), and local water management districts. For example, the Siesta Key Beach Park project required approvals from both FDEP and USACE, as well as careful environmental mitigation and stakeholder engagement to address sensitive habitats and wildlife. Our proactive approach includes early agency engagement, pre-application meetings, and thorough documentation to expedite approvals and maintain compliance throughout construction.

For the $26 million, marquee **Siesta Key Beach Park** project in Sarasota County, we approached design and permitting as a symbiotic process—with existing native vegetation limits assessed at a finite level of detail, allowing the team to streamline permitting efforts by clearly demonstrating mitigation techniques as a part of the broader park design. Additionally, an integrated network of low-impact techniques, including pervious concrete and specialized stormwater treatment systems, allowed for reduced surface area needed for stormwater facilities.

SIESTA KEY BEACH PARK
SARASOTA COUNTY

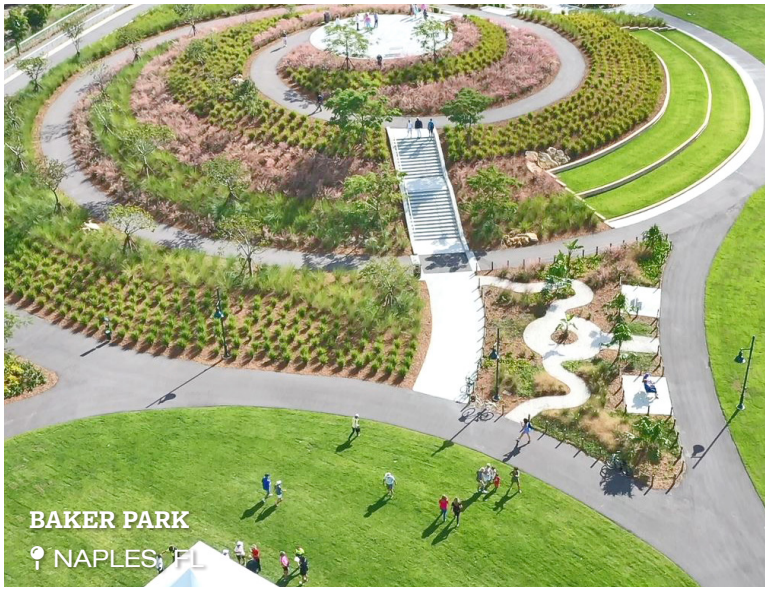
This unique design solution resulted in the necessary increased parking capacity without constructing a parking garage at this world-class destination and beachfront park.

Project activities required permit approval through two major permit programs at the state level (ERP and CCCL). The CCCL permit was processed through the FDEP's Beaches and Coastal Systems office. This project involved obtaining a variance from the GBSL requirements and waivers to requirements from the Florida Department of Environmental Protection (FDEP) and necessary coordination with the U.S. Army Corps of Engineers (USACE), the U.S. Fish and Wildlife Service (FWS), and the Florida Fish and Wildlife Conservation Commission (FWC). The project also included revolutionary stormwater treatment system with the integration of bioswales throughout the site, acres of pervious paving, and the introduction of stormwater treatment by UV and membrane systems prior to the ultimate outfall into the Gulf of Mexico.

These engineering innovations resulted in Kimley-Horn being awarded the 2017 ASLA Florida Design Award of Excellence (Open Space Category) and 2017 Florida Institute of Consulting Engineers (FICE) Engineering Excellence Award for Water and Stormwater.

D. DESIGN WITHIN A FIXED PROJECT BUDGET

Delivering high-quality design within established budgets is a hallmark of our approach. Meeting your budget requirements is not just a goal, but a mandate.

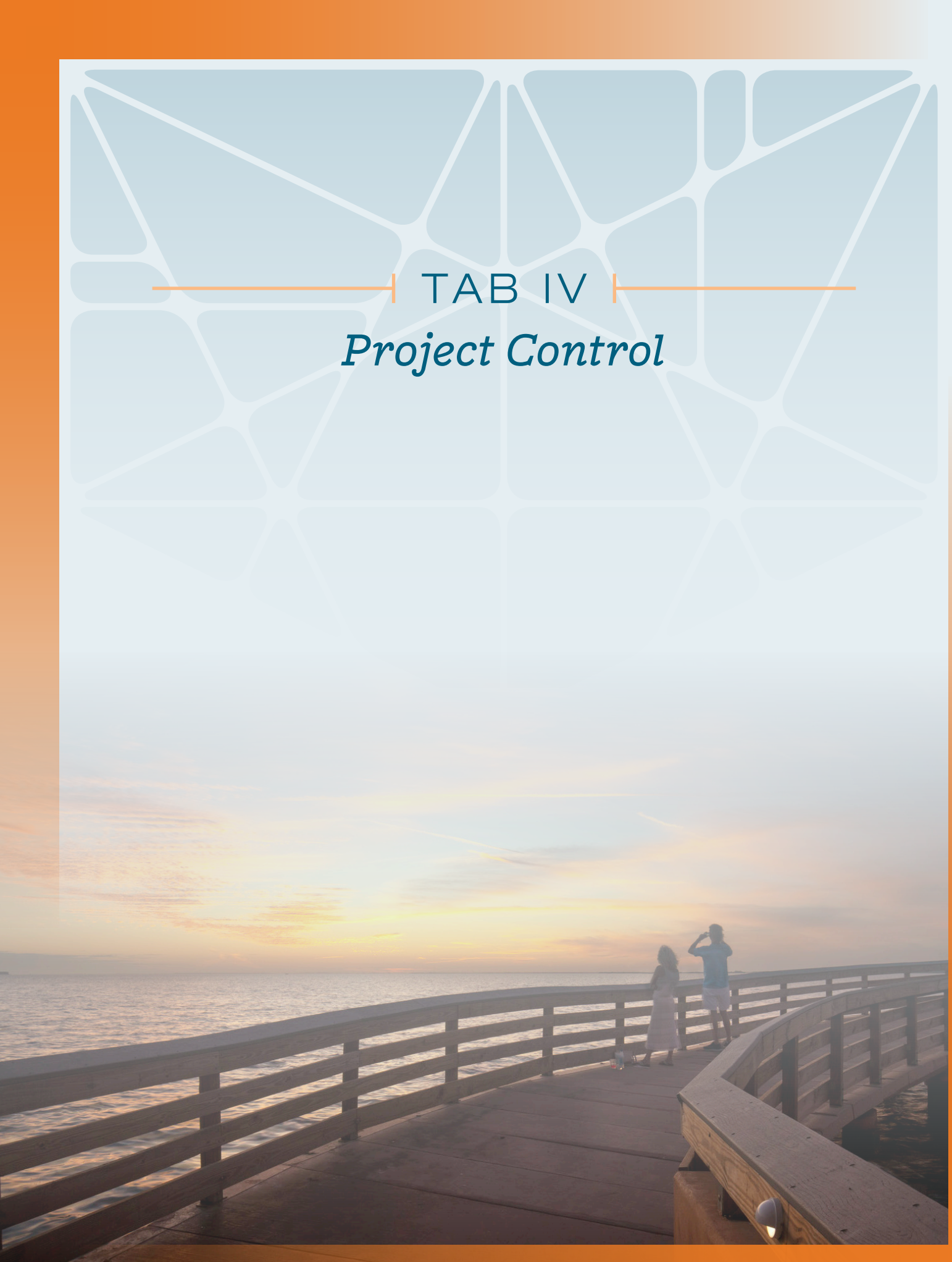


At **Baker Park** in Naples, our team developed a creative solution to cap and shape on-site landfill material into a signature park feature, Kimley-Horn was able to review the $14.5 million budget and develop a plan to save money by limiting the removal of the landfill dirt on site and create the central "Knoll" feature that now serves as the highest elevation point in the City of Naples. This creative solution saved the client over $1 million and added an iconic design element to the project that has become an integral part of the park. Additionally, the Kimley-Horn design team worked closely with the City and CMAR from the beginning to the end of the project, completing construction phase services under budget, where the contractor and design team were able to present the City with a significant reimbursement.

Across all projects, our team emphasizes value engineering, cost control, and transparent communication to ensure that the client's vision is realized without exceeding financial constraints. Through decades of public sector work, Kimley-Horn has demonstrated the ability to deliver complex, high-profile projects for government clients, with a particular strength in marine, coastal, and waterfront environments. Our experience spans all phases of project delivery, from planning and permitting through construction and closeout, always with a focus on regulatory compliance, stakeholder engagement, and fiscal responsibility. This proven track record ensures that Charlotte County will benefit from a team that understands the intricacies of public works, excels in coastal and marine design, and consistently delivers on time and within budget.

TAB IV

Project Control



IV. PROJECT CONTROL

SCHEDULE

Kimley-Horn recognizes that effective schedule control is essential to the success of every project, and meeting deliverable deadlines is treated as a mandate rather than a goal. To ensure schedule compliance, our team employs a combination of proven techniques and proprietary tools. The first step is to identify the key personnel required for each task and confirm their availability for the duration of the assignment. We utilize a workload forecasting system known as "Castaheads," which allows us to monitor real-time effort, resource allocation, and staff availability across our Florida offices and nationwide.

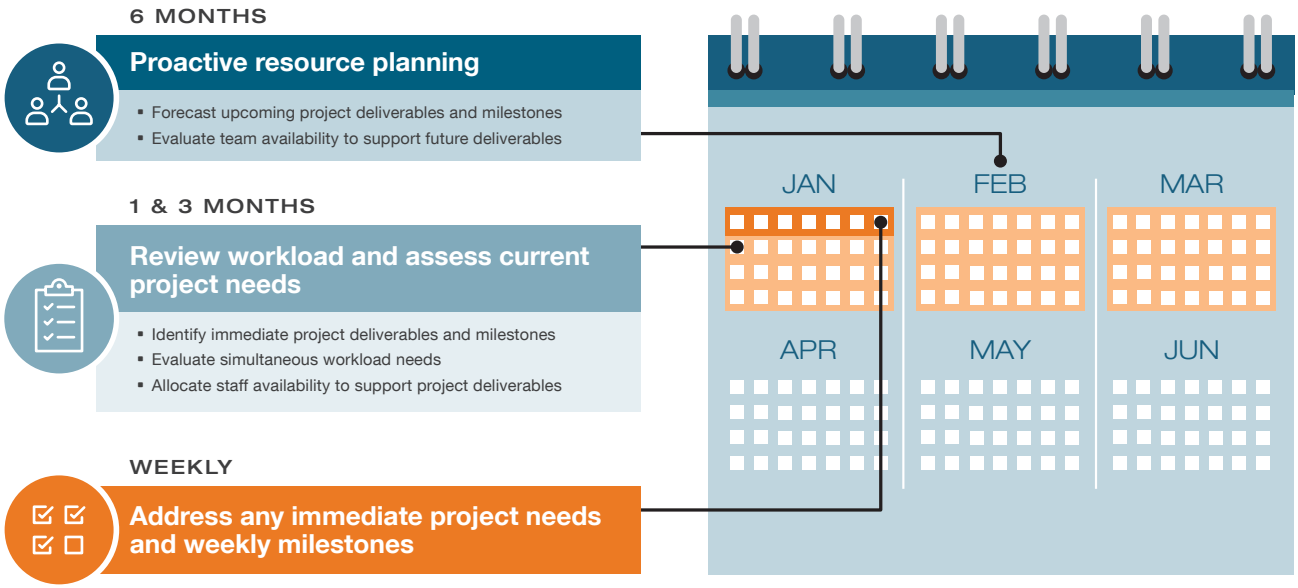
Weekly production meetings are held to keep staff, task managers, and project managers updated on current and projected workloads, ensuring that resources are balanced and milestones are met. This proactive approach allows us to anticipate and resolve potential scheduling conflicts before they impact the project.

The project manager is responsible for developing a detailed project schedule, defining key dates and milestones, and providing regular progress reports. These reports highlight task-related activities, identify issues early, and enable continuous evaluation of project progress. Ongoing electronic communications among all project team members, including email updates and meetings, further support schedule adherence. Ultimately, the project manager—supported by the project management team—takes full responsibility for ensuring that all deadlines are met and that the project remains on track.

COST

Cost control is a cornerstone of Kimley-Horn's project delivery philosophy. Our approach begins with a clear understanding of the client's needs, followed by the development of a focused action plan and comprehensive scope of services. We leverage our extensive experience and lessons learned from similar projects to identify realistic goals, anticipate the implications of early decisions, and prepare mechanisms for addressing unexpected challenges.

To support this, we maintain a detailed, integrated Project Management Information System (PMIS) that tracks financial performance and productivity in real time. The Castaheads program is linked to the PMIS, allowing project managers to forecast budgets, monitor expenditures, and conduct mid-month and end-of-month reviews of each project task. Project managers conduct mid-month and end-of-month reviews of each project task, comparing actual expenditures to budgeted amounts and making adjustments as needed to keep the project on track. This system provides early warning of any potential overruns, enabling proactive intervention before issues escalate.



This system ensures that time and resources are used productively and that the project remains within the approved budget. Our team is committed to proactive communication, keeping organized records of correspondence, and immediately informing the client of any concerns that could impact schedule or budget. The Project Manager is the main point of contact for cost control, supported by the Principal-in-Charge and QC/QA Lead, ensuring that all financial aspects of the project are managed with transparency and accountability. Our track record demonstrates minimal change orders, with most being client-driven for additional services, underscoring our ability to deliver projects on time and within budget.

We also employ value engineering throughout the project lifecycle. At key milestones, our team conducts internal constructability and value engineering reviews to identify opportunities for cost savings, such as alternative materials, construction methods, or sequencing strategies that can reduce expenses without compromising quality. These reviews are informed by our extensive experience with similar projects and our knowledge of current market conditions, allowing us to recommend practical, phased solutions that align with available funding and long-term goals.

Change management is another critical component of our cost control strategy. We maintain organized records of all project correspondence and decisions, and any potential changes to scope, schedule, or budget are discussed with the client as soon as they are identified. This transparent communication ensures that the client is always aware of the financial status of the project and can make informed decisions about any adjustments.

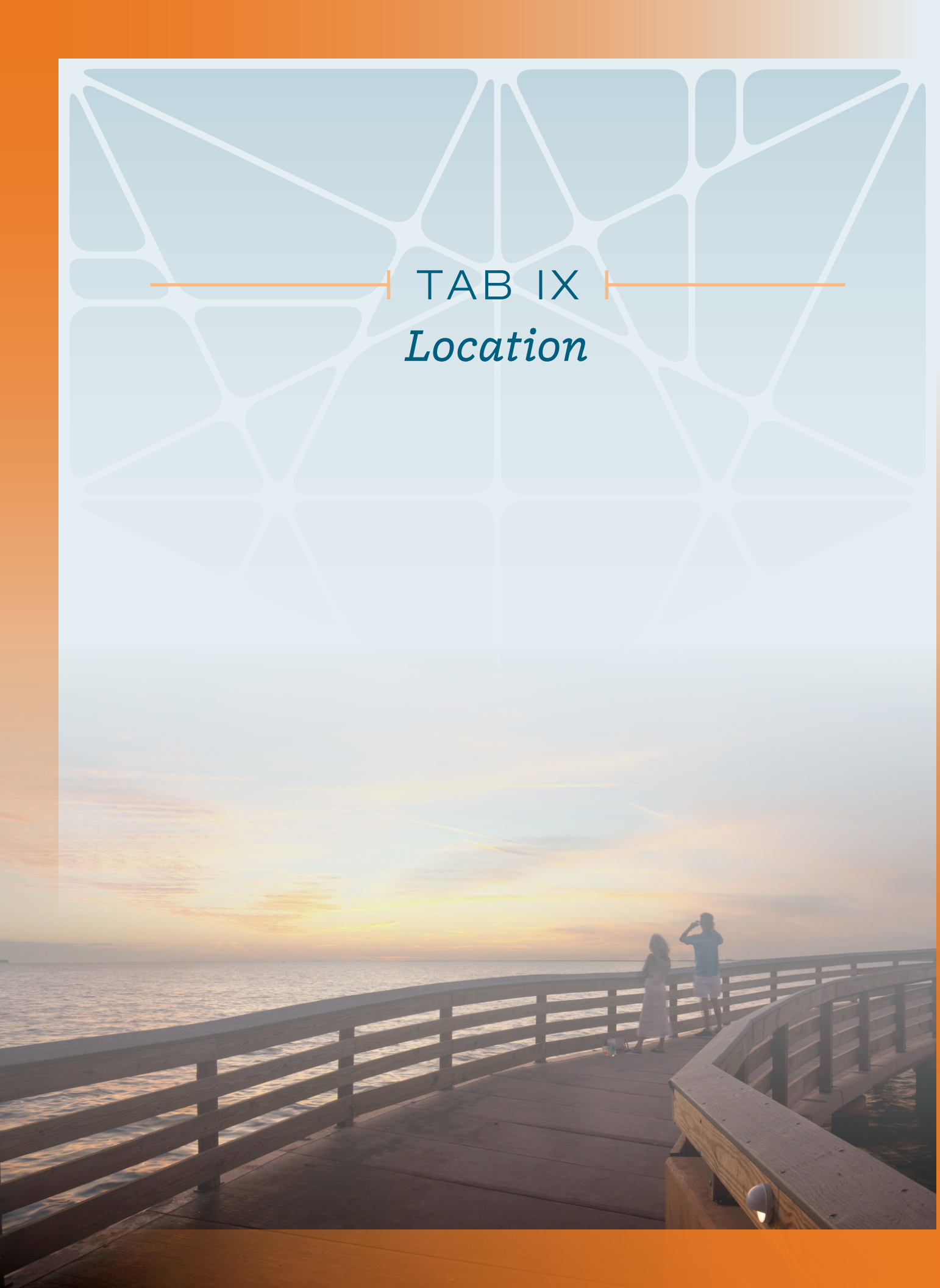
Our track record demonstrates our ability to deliver projects on time and within budget, with minimal change orders—most of which are client-driven for additional services outside the original scope. This disciplined, technology-enabled approach allows us to consistently meet or exceed client expectations for cost management, even on complex, multi-phase projects.

C. RECENT, CURRENT, AND PROJECTED WORKLOAD

Before assigning staff to any new project, Kimley-Horn reviews the Castaheads program to assess current and projected workload and availability for the next month, 3 months, and 6 months. This careful planning ensures that the team has the capacity to fully support the project from start to finish. Based on a review of our Castaheads, our staff is immediately available to begin work on this project and we can draw on additional professional personnel from our extensive network of offices if required. The project team members assigned to this contract are committed to being involved and available to the County for the entire duration of the project. This approach, combined with our robust local presence and the depth of our multidisciplinary staff, enables us to meet technical and staffing demands efficiently and confidently, even as new challenges arise.

TAB IX

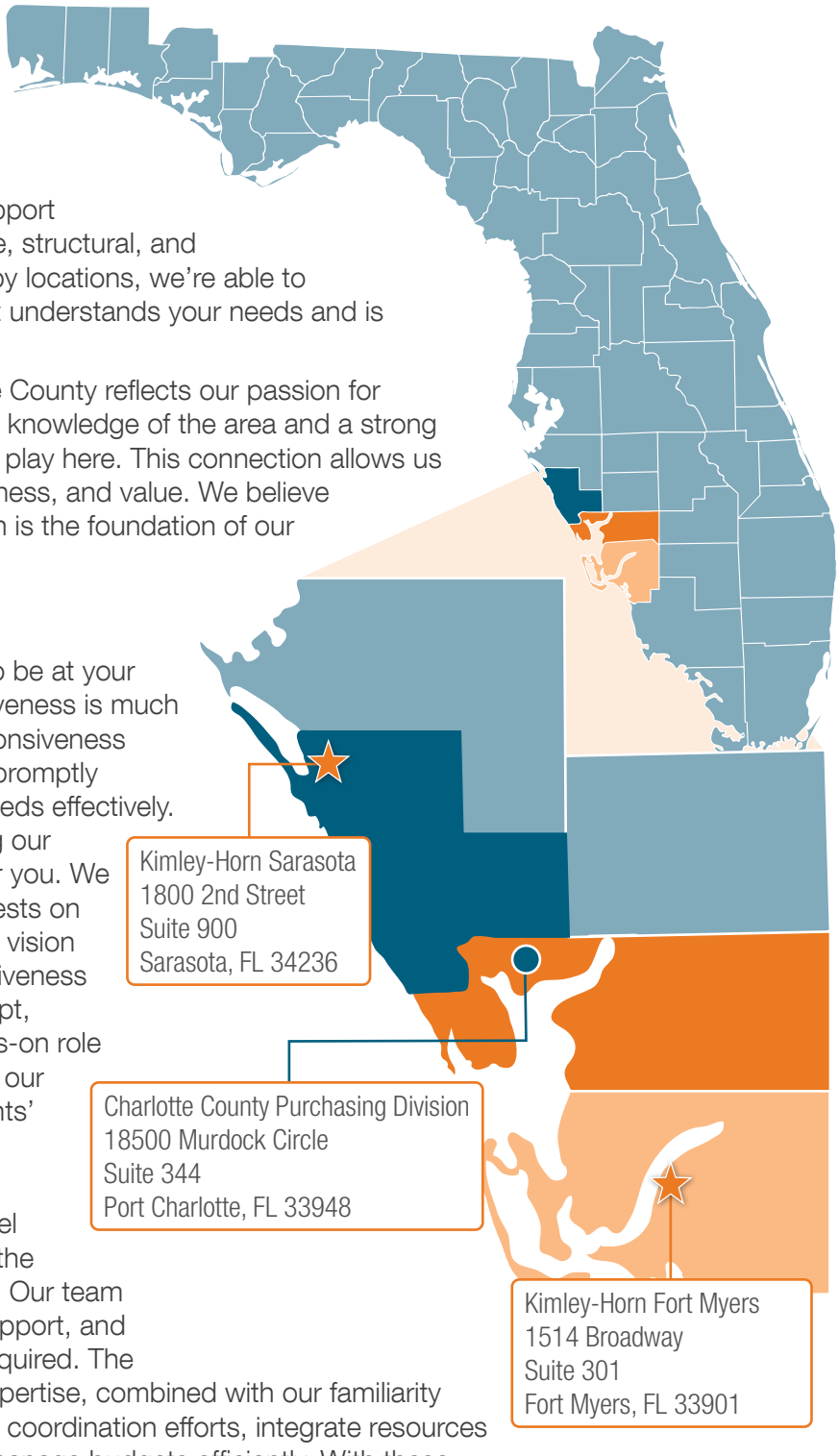
Location



IX. LOCATION

Our team remains committed to delivering the local quality and expertise that Charlotte County has come to expect from our Sarasota and Fort Myers offices. These offices are proud to actively support you on a wide range of landscape architecture, structural, and engineering infrastructure projects. With nearby locations, we're able to provide a dedicated and responsive team that understands your needs and is ready to assist at a moment's notice.

Our ongoing commitment to serving Charlotte County reflects our passion for enhancing the community we love. With deep knowledge of the area and a strong local presence, we're proud to live, work, and play here. This connection allows us to offer unmatched accountability, responsiveness, and value. We believe that a strong commitment to client satisfaction is the foundation of our service to you.



RESPONSIVENESS OF TEAM

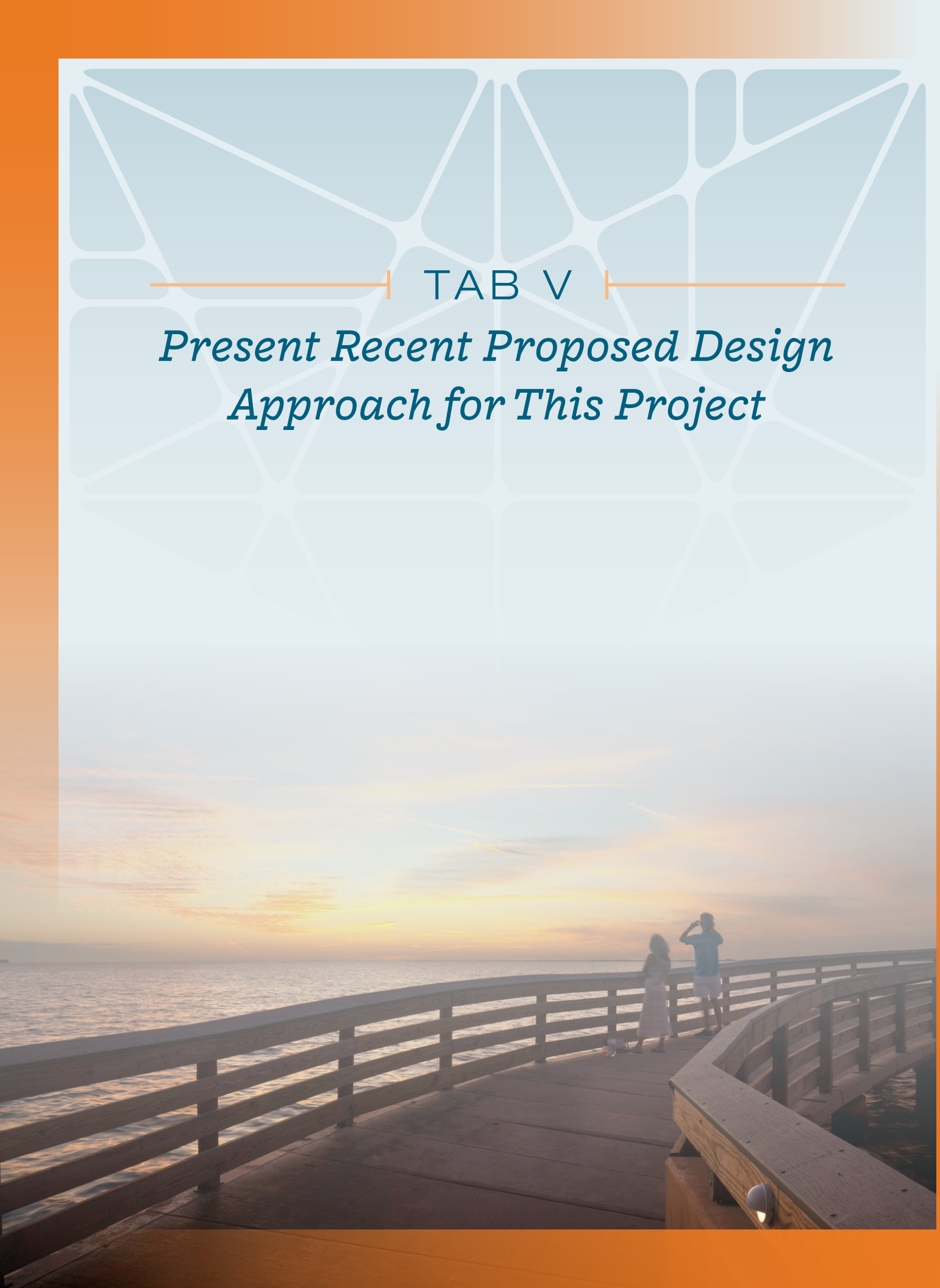
Our proximity to Charlotte County allows us to be at your office in less than an hour. However, responsiveness is much more than proximity or distance to you. Responsiveness means providing you with timely information, promptly returning phone calls, and addressing your needs effectively. At Kimley-Horn, we pride ourselves on putting our clients first. When you call, we will be there for you. We strongly believe that our continuing success rests on the strengths of our day-to-day management, vision for the firm, emphasis on quality, and responsiveness to you, our client. As part of our quality concept, Kimley-Horn leadership takes an active, hands-on role in the firm's day-to-day operations to see that our corporate commitments are met with our clients' satisfaction.

We have carefully assembled a key team of seasoned professionals who offer the high level of responsiveness you need throughout both the short- and long-term duration of this contract. Our team brings exceptional local knowledge, strong support, and extensive experience across the disciplines required. The depth of our staff in the necessary areas of expertise, combined with our familiarity with municipal needs, enables us to maximize coordination efforts, integrate resources effectively, adhere to project schedules, and manage budgets efficiently. With these processes in place, we are well-equipped to meet the technical and staffing demands anticipated for this contract.

Kimley-Horn will be performing all services for Charlotte County, led by our Sarasota office and supported by our Fort Myers and nearby offices. Statewide, there are over 1,650 professional support staff located in our 22 offices that can be called upon if needed.

TAB V

Present Recent Proposed Design Approach for This Project



V. PRESENT RECENT PROPOSED DESIGN APPROACH FOR THIS PROJECT

A. DESCRIBE PROPOSED DESIGN METHODOLOGY, INCLUDING PHASED APPROACH

Our design methodology is rooted in a phased, collaborative, and data-driven process that ensures each stage of the project is executed with precision, transparency, and responsiveness. This disaster recovery project comprises many intricate elements that require experience and knowledge to navigate efficiently through the planning, permitting, design, and construction phases. Due to the numerous stakeholders involved, it will be crucial to have a robust communication plan, focus on client expectations and needs, and to incorporate public involvement if needed.

We understand that this project entails partial demolition and complete replacement and repair of the 17,500 square foot of overwater boardwalk, 1,100 square foot T-dock fishing pier, 1,020 square foot water taxi pier, and 800 lineal feet of upland walkways including ramps and railings (concrete and pavers). Our team will work closely with County staff to achieve the desired end product. Our proposed work plan and anticipated phases, tasks, deliverables, and general project schedule consists of the following:

Phase 1: Data Gathering and Conceptual Design

This phase represents the initial stage of the project, aimed at collecting information, aligning project expectations, meeting with the client to set parameters and ground rules regarding funding and other site constraints. Various tasks falling within this phase include:

- Conduct a project kickoff meeting with the County and applicable stakeholders.
- Collect reference documents from the client, online resources, and available recorded resources of the site and facility, including as-builts, reports, and existing permit information. **(Note: Kimley-Horn has most of these documents already due to our previous experience.)**
- Review reference documents to understand the existing site, status of permits, regulation, and type of construction.
- Initiate topographic survey and bathymetric surveys for the project site using our subconsultants.
- Initiate geotechnical field investigation for the site using our subconsultant partner.
- Initiate environmental studies utilizing our in-house Environmental Scientists that include:
  - Regulatory files and public database search
  - Vegetation and land use cover maps and features
  - Environmental study/assessment or equivalent required by all local, state, and federal regulations
  - Field Investigations including site surveys of mangroves, seagrass, and benthic resources for documentation and mapping on the survey for the site
  - Establish the benthic resource impacts that are likely to be impacted for this project if applicable
- Conduct a comprehensive site visit to assess the overall condition of the site, observe boundary conditions, and evaluate tie-in points based on the defined Phase 2 project limits. During this visit, the team will document visible and significant site obstructions and structures through photographs, while also examining the extent of compromised upland sidewalks and ramps, and any observable utility issues as coordinated with the established project boundary with respect to the Phase 1 improvements not included in this contract. This assessment will focus on structural condition assessments of the existing storm damaged marine structures to understand the extent of necessary demolition and replacement. Simultaneously, our team will collaborate with County staff and other stakeholders identified by the County to gain a thorough understanding of existing onsite

utilities, review the internal road and sidewalk network, parking areas, and walkways, and pinpoint pressure points both on the site and in neighboring land areas. This process will help determine the most appropriate construction strategy to minimize disruption to other areas of the park. All gathered information, including opportunities for additional grants pertaining to upland areas outside the project scope, will be compiled and summarized in a field conditions Summary Memorandum for the County's review and further discussion.

- Utilize data gathered from the site visit and incorporate feedback from stakeholders to develop preliminary conceptual design package for County's review and consideration.
- We anticipate normal challenges in permitting and construction for this project. Therefore, we will work to partner with the permitting agencies by involving them early in the project so we can identify all their requirements and then address those requirements in our design and application submittals.
- Upon receiving the geotechnical report, site and bathymetric surveys, environmental surveys, as well as reviewing existing data and site conditions, our team will use this information to prepare more refined conceptual design identifying the extent of demolition and approach to restoration of the marine structures whether a partial demolition or complete replacement. We will also evaluate options to incorporate hazard mitigation elements to strengthen the approach to storm resiliency. Our team will then meet with the County to solicit feedback and comments to aid in further developing the conceptual design.
- While not mentioned in the scope of services, given the significant public interest in this disaster recovery project, Kimley-Horn provides you with an experienced public involvement team with a proven track record that at the County's discretion can facilitate public meetings or presentations to keep the public informed of restoration efforts.

Phase 2: Permitting

- Upon approval of the draft site plan by County leadership, Kimley-Horn will begin the environmental permitting process by preparing the applicable environmental permit applications, permit sketches, and narratives for submittal to the various agencies based on the final approved concept design. This may include County DRC, SWFWMD, FDEP, USFWS, NMFS and/or USACE.
- Following the submission to the environmental permitting agencies, Kimley-Horn will assist the County in processing the environmental permits with these agencies. As outlined in the preliminary project schedule, the permitting timeline is expected to be the key factor influencing the overall project duration, which is anticipated to span 6 to 9 months. Kimley-Horn's team will collaborate closely with agency personnel to accelerate reviews, respond promptly to requests for additional information, and maintain clear, consistent communication to help streamline the permitting process.
- It is anticipated that in the final stages of the design phase, the project's construction documents will be forwarded to the building department for preliminary review and feedback prior to bidding. This will enable the team to integrate permit review comments into the set of bid drawings. This phase encompasses the building permitting aspect of the scope of work, in addition to the environmental permitting process with regulatory agencies.

Phase 3: Design Phase

- Based on the approved concept from Phase 1, the Kimley-Horn team will collaborate with County staff to develop construction documents in schematic design, design development, and construction documents milestone delivery for review by the County. This process will run concurrently with a portion of Phase 2 while environmental permitting is in progress.
- As we develop our construction drawings, we will work with the County to think through the construction process to prepare tailored administrative and performance construction requirements for the technical specifications such as material storage and laydown space, working hours and dates, sequences of work, and work site safety and cleanliness. Our goal is to minimize the impacts to the local residencies, businesses, industry, and visitor experiences and restore functionality to the park.

» During design, we will evaluate and incorporate Hazard Mitigation elements into the project design to address vulnerabilities and enhance the site's resilience to future disasters. In addition to technical development, we will collaborate closely with our grant administration partners to identify and pursue potential FEMA funding opportunities that align with the project's hazard mitigation strategies. This partnership will help maximize available resources, ensuring the project not only meets regulatory requirements but also benefits from additional financial support targeted at long-term recovery and risk reduction.

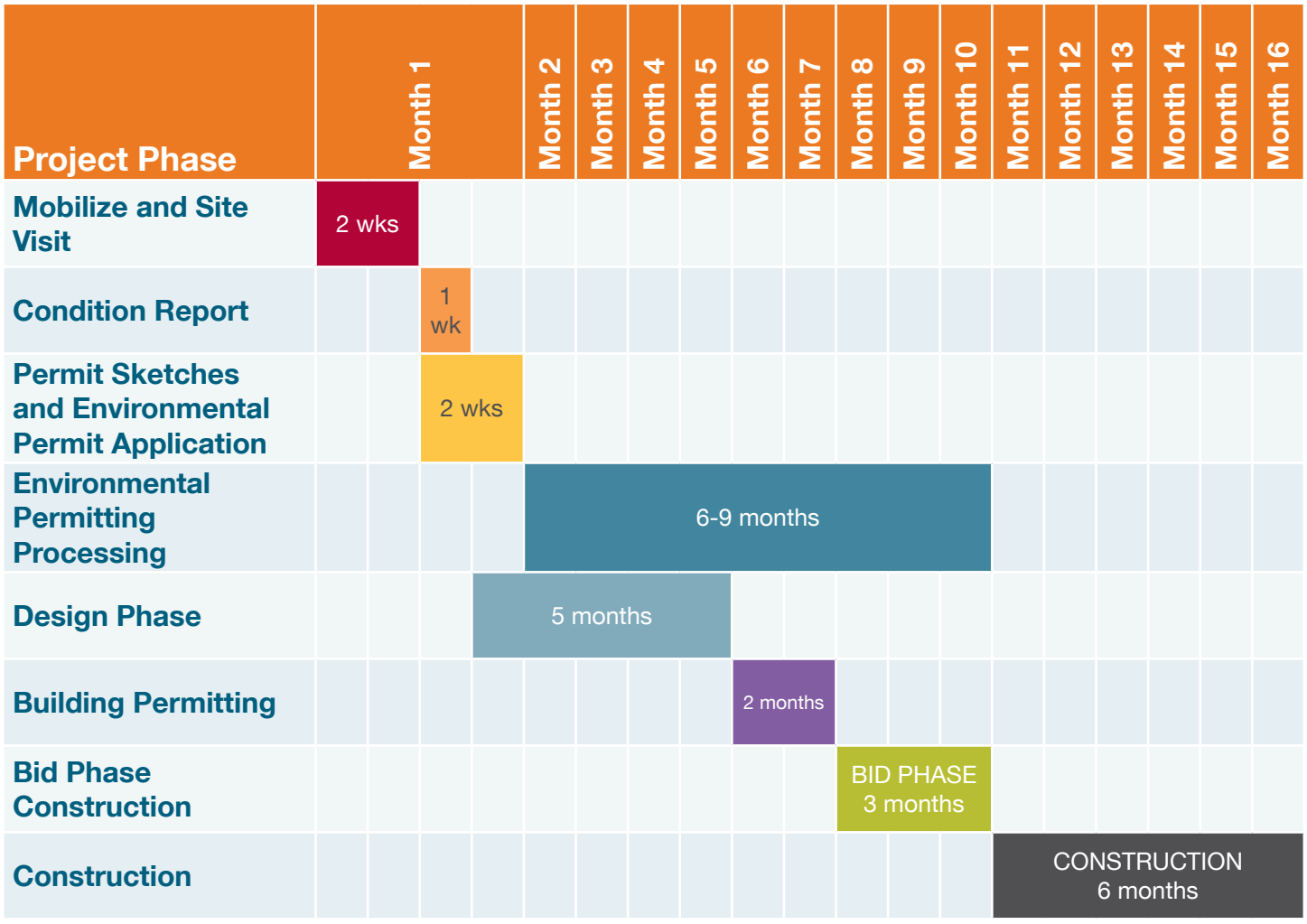
Phase 4: Bid and Construction Phase

» Upon receipt of the environmental permits and completion of Phase 2 and Phase 3 work for the project and after award by County leadership, the project will commence construction.

» During this Phase, Kimley-Horn will provide administrative project support to the County for shop drawings review, change order review, schedule review and management, as well as attendance to construction meetings and field inspections.

» Kimley-Horn will activate our dedicated in-house professionals to support construction observation and management.

PRELIMINARY PROJECT SCHEDULE



QUALITY CONTROL/QUALITY ASSURANCE

A core part of Kimley-Horn's project delivery is our commitment to Quality Control/Quality Assurance (QC/QA) and our firmwide Continuous Quality Improvement (CQI) program. This program reflects our dedication to delivering high-quality, responsive service. Our CQI program goes beyond internal reviews. We actively involve clients in formal CQI tasks that provide value beyond the immediate project. We have implemented this approach across projects with state and regional agencies and continue to seek opportunities for improvement in both project outcomes and client relationships.

Our QC/QA process assigns experienced senior professionals—qualified to manage projects—to serve in independent quality control roles. For this project, **Jerry Piccolo, PE** will serve as our QC/QA Lead, bringing relevant experience as a structural engineer with a fresh perspective. Key steps in our quality management program include:

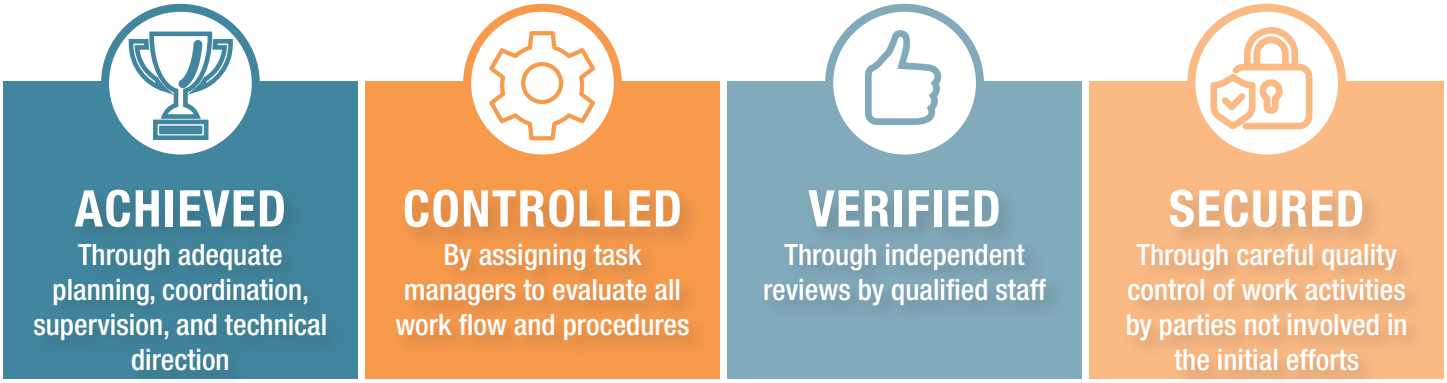
DEVELOPING A DETAILED WORK PLAN. Defines major tasks, assigns staff, estimates time, identifies QC reviewers, and sets the schedule.

ASSIGNING QC/QA RESPONSIBILITY. A designated officer reviews each deliverable and project phase for technical accuracy and alignment with project goals.

CONDUCTING PEER REVIEWS. Independent team members review work at each milestone submittal to provide objective technical evaluations.

PERFORMING METICULOUS PROJECT DOCUMENTATION. All decisions and recommendations are supported by detailed data and work papers.

FINAL PROJECT MANAGER ENDORSEMENT. Project Manager **Ed Dean, PLA, ASLA**, in partnership with **Lead Designer J. Casey Long, PE** will evaluate each project milestone deliverable for clarity, accuracy, completeness, and scope compliance.



B. WHAT PROBLEMS DO YOU ANTICIPATE AND HOW DO YOU PROPOSE TO SOLVE THEM?

Given the complexity of waterfront and park infrastructure projects, we anticipate several potential challenges, including permitting delays, unforeseen site conditions, supply chain disruptions, and the need to maintain public access and safety during construction. To address permitting challenges, we engage regulatory agencies early in the process, maintain open lines of communication, and submit complete, well-documented applications to minimize requests for additional information. Our experience with FEMA and disaster recovery funding ensures compliance with all environmental and historic preservation requirements, reducing the risk of funding or approval delays.

Unforeseen site conditions—such as subsurface obstructions, utility conflicts, or environmental sensitivities—are mitigated through thorough site investigations, geotechnical studies, and coordination with utility providers. We also develop contingency plans and maintain flexibility in our design and construction sequencing to accommodate unexpected discoveries.

Supply chain and lead time issues, particularly for specialized materials or equipment, are managed through early procurement planning, phased construction schedules, and, where appropriate, owner-direct purchase of long-lead items. Our team's proactive communication and regular progress reporting keep the County informed of any emerging risks, allowing for timely decision-making and course corrections.

Maintaining public access and safety is a priority throughout construction. We develop detailed traffic and pedestrian management plans, coordinate with County staff and stakeholders, and schedule disruptive activities during off-peak periods to minimize impacts on park users and the surrounding community.

PROJECT SPOTLIGHT:

At the Port of Palm Beach, Kimley-Horn led by project manager, J. Casey Long, PE, was tasked with replacing a 450-foot-long bulkhead that had been in service for over four decades—an effort complicated by a tight six-week timeline to accommodate a new tenant. The project site was located in a high-traffic area of the port, surrounded by active cruise operations and limited upland space, making traditional construction methods both disruptive and impractical.

To meet this challenge, the team fast-tracked a design process that typically spans several months, delivering a complete solution within the compressed schedule. They implemented a drilled soil anchor tie-back system that allowed construction to proceed from a barge on the waterside, eliminating the need for extensive upland excavation. This innovative approach preserved existing infrastructure like pavement and parking areas, minimized operational disruptions, and maintained full cruise activity throughout the project. By coordinating closely with port staff and phasing the replacement of mooring bollards, Kimley-Horn delivered a time-saving, cost-effective solution that balanced engineering precision with operational continuity.

C. DESCRIBE INNOVATIVE APPROACHES IN PRODUCTION AND DESIGN

Innovation is at the core of our project delivery. We leverage advanced technologies such as 3D visualization and AutoCAD Civil 3D to enhance design accuracy, facilitate interdisciplinary coordination, and enable stakeholders to visualize the project before construction begins. Our use of cloud-based collaboration platforms allows real-time sharing of models, drawings, and data among team members, subconsultants, and County staff, streamlining reviews and reducing the risk of errors or omissions.

Value engineering is embedded throughout the design process, with regular constructability and cost reviews to identify opportunities for savings and efficiency. Our team employs scenario modeling and sensitivity analysis to evaluate alternative materials, construction methods, and sequencing strategies, ensuring the most resilient and cost-effective solution is selected.

We also prioritize sustainability and resiliency in our designs, incorporating features such as storm surge protection, habitat restoration, and low-impact development practices.

\Our experience with grant-funded and FEMA-supported projects enables us to integrate hazard mitigation elements that enhance eligibility for external funding and long-term community benefit.

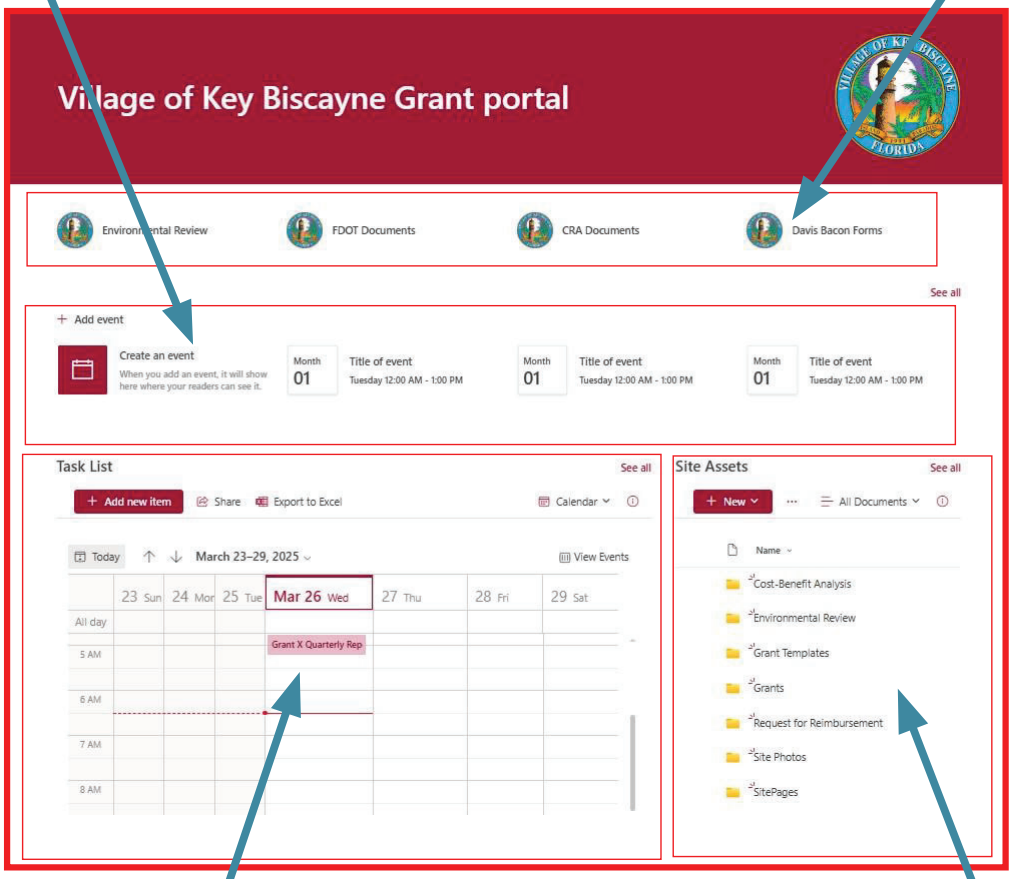
Finally, Kimley-Horn's in-house grant administration and management services include the development of unique technological solutions such as a Grant Management Portal to keep project requirements organized and on track. This portal could include:

- Development and implementation of a grant management folder structure
- Development and implementation of a grant reimbursement tracking system
- Development and implementation of a grant tracking and monitoring system

The sample below is an example of a Grant Management Portal technology solution we developed for the Village of Key Biscayne. A solution such as this can be custom-built for Charlotte County's specific project needs.

Important upcoming compliance steps/opportunities

Relevant compliance documents



Calendar view for general upcoming grant management tasks

File storage for ongoing projects/record keeping

The Kimley-Horn team includes IT solutions professionals who create and support custom web sites through testing and final implementation. Dedicated team members also facilitate training sessions for assigned municipal staff who may be utilizing the grant portal to monitor progress.

TAB VI

Similar Examples of Recently Accomplished Similar Projects

VI. SIMILAR EXAMPLES OF RECENTLY ACCOMPLISHED SIMILAR PROJECTS

CHARLOTTE HARBOR WALK

Charlotte County, FL

Kimley-Horn led the civil engineering, landscape architecture, structural engineering, environmental, and permitting services for the original Charlotte Harbor Walk, a gathering area along the beautiful shore of Charlotte Harbor for residents, visitors, and fishing enthusiasts to relax and enjoy the natural environment of the waterfront. The overall project included a PermaTrak boardwalk, pedestrian promenade, observation deck, fishing pier, landscape enhancements, water taxi dock, and a new harbor walk.

The Gateway Harbor Walk project involved advancing a conceptual design by making modifications to the plan to be more consistent with the existing environmental conditions and constraints. The limits of wetland and protected riparian vegetation were delineated to micro-site park components to minimize and avoid potential impacts to the extent practicable.

In addition to the upland park components, the stormwater system incorporated bioswales and pervious pavement to increase water quality treatment and reduce runoff to the adjacent aquatic preserve and impaired water. Additional water quality treatment was provided to capture previously untreated runoff from US 41 providing a net increase in water quality for discharge associated with the project.

The project also included exotic removal and shoreline restoration, rehabilitation and reconstruction of a seawall, as well as the construction of a fishing pier, water taxi dock, and a pedestrian bridge under US 41 over tidal waters.

In addition to local government approvals, the project required coordination with the FDOT, FPL, CHCRA, USACOE, USCG, NMFS, USFWS, FWC, FDEP State Lands, and the SWFWMD. The project was permitted in phases. Issues addressed during permitting included the preparation of an alternatives analysis to defend development of the site for the stated project purpose. The project was developed in a manner that minimizes and avoids direct and secondary impacts to fish and wildlife (including manatees), habitat (wetlands, mangroves, and seagrass), and water quality, to the extent practicable. This project also included a cumulative impacts assessment for agency review and approval.

CAPE CORAL YACHT CLUB COMMUNITY PARK, FISHING PIER, AND MARINA

Cape Coral, FL

Kimley-Horn is providing a comprehensive array of services for the Cape Coral Yacht Club Community Park, including marine structural services to 2,000 feet of intracoastal and canal front bulkhead. Additional services encompass land planning, landscape architecture, marina dock design, civil engineering, and environmental permitting. Specific tasks include programming, master planning, stakeholder and community engagement, environmental due diligence, and permitting. Notably, our structural engineering expertise is applied to the design and construction of the bulkhead, 100 marina slips featuring floating docks and wood finger piers, a boat ramp, and wood boardwalks. We also managed permit coordination and dredging, along with the full upland development of the boat trailer parking area. Our involvement extends to the overall community park design and redevelopment, ensuring a cohesive and functional space for all users.

DUNEDIN MASTER PLAN, SEAWALL, AND FISHING PIER REPLACEMENT

Dunedin, FL

Kimley-Horn was responsible for the structural evaluation of the existing bulkhead, 100+ marina slips—including floating docks and wood finger piers—a boat ramp, and wood boardwalks in this major park upgrade. We provided comprehensive marina planning, general marina design concept options, utility coordination and support, permit guidance and boat ramp traffic flow concepts and options.

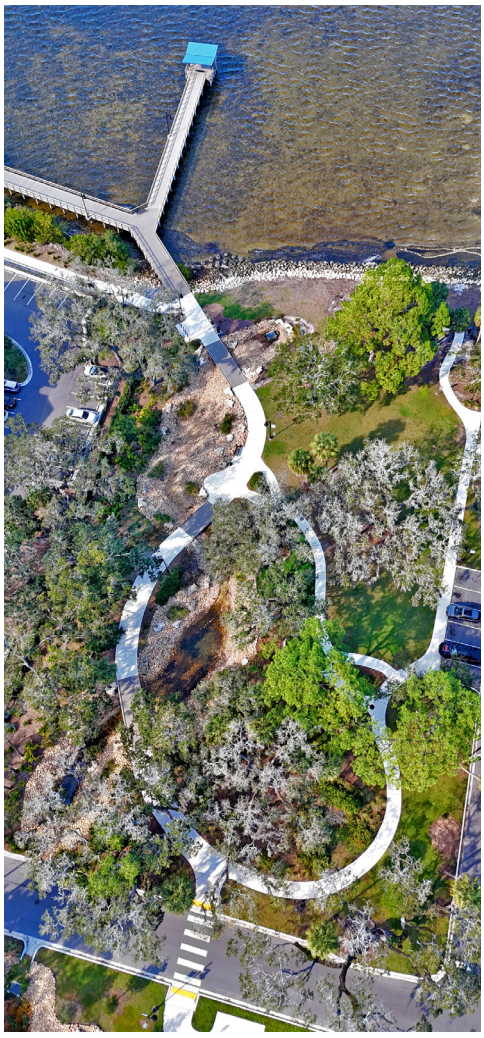
Kimley-Horn was selected to develop a comprehensive Master Plan for the Dunedin Marina and its associated public facilities. This Master Plan was crafted based on valuable input gathered from community engagement meetings, stakeholder consultations, and feedback from city staff and the City Commission.

Kimley-Horn's scope of services encompasses project administration, coordination of meetings, data collection, public and stakeholder engagement, marina site assessment, seawall and pier assessment, conceptual development of the master plan, including the upland waterfront public park space, and the delivery of the final master plan document. Upon completion of the master plan and after multiple storms, Kimley-Horn was selected to design the seawall and fishing pier replacement for the same site.

BRADENTON RIVERWALK PHASE I & PHASE II EXPANSION

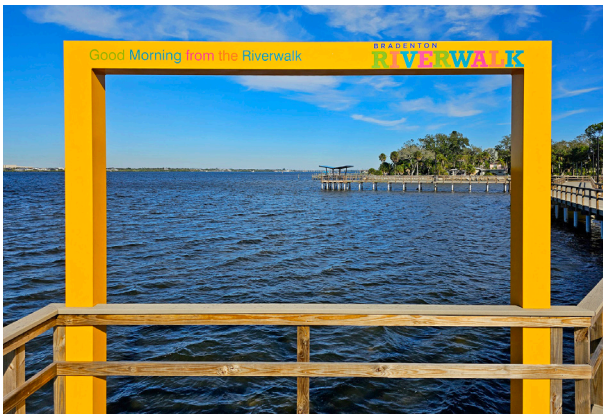
Bradenton, FL

Kimley-Horn prepared both a master plan and construction documents for the 1.25-mile-long Bradenton Riverwalk along the Manatee River in Downtown Bradenton, Florida. Services included public engagement, programming/master planning, landscape architecture, civil engineering, permitting, public art coordination, and construction phase services. The process consisted of the facilitation of an extensive public involvement program to identify opportunities for enhancement to the existing Riverwalk, as well as features that would attract users to the waterfront on a regular basis. This process also included collaboration with USF Architectural Graduate students as part of a summer design studio. The design team coordinated closely with the City of Bradenton, Southwest Florida Water Management District (SWFWMD), and Florida Fish and Wildlife Conservation Commission (FWC) to obtain over $1 million in grant funding. The grand opening of this $6.9 million project occurred in October 2012.



Key design features and destinations of the park include:

- Splash pad/interactive water feature
- Accessible playground with play areas for 2-5 and 5-12 year olds
- Restroom, pumphouse, and concession area
- Day dock
- Fishing pier
- Three event lawns
- Botanical walk
- Beach volleyball
- Canoe/kayak launch
- Custom skatepark



In addition to the destination and components identified above, a number of design components or amenities were incorporated throughout the project, including:

- Enhanced lighting
- Shade throughout utilizing fabric canopies, pavilions, and shade trees
- Seating
- Enhanced environmental graphics/signage
- Public art and sculpture
- Dog-friendly amenities

In August 2017, the Bradenton City Council unanimously approved plans for the eastward expansion. Prior to the expansion, the park connected with the downtown area by the City marina and South Florida Museum followed a boardwalk beneath the Green Bridge and extended to the Manatee Memorial Hospital.

Phase 2 connects the downtown area to the east at Mineral Springs Park, incorporating a variety of environmentally friendly features like a living shoreline with sea grasses and oyster domes to improve water quality. The expansion also includes historical markers, several over-water boardwalks and piers, an observation tower, and scenic spots for capturing sunrise and sunset photos, enhancing both the recreational and environmental value of the Riverwalk.

PORT OF PALM BEACH BERTH 1 AND GENERAL CONSULTING SERVICES

Palm Beach, FL

Kimley-Horn was responsible for the analysis, design, and construction document development for upland paving with a bulkhead replacement to a dredge depth of 35 feet. Responsibilities also included the development of a fast-tracked construction phasing and sequencing plan to minimize impacts to port operations on adjacent berths. The slip used a steel sheet pile wall with a drilled soil anchor tie back system and a concrete cap. At 450 feet long, this replacement project is a major addition to solve the Port's berthing long-term needs. Kimley-Horn also serves as an on-call consultant for the Port, providing development services on a regular basis.

G.C. HERRING PARK AND WILLIAM R. GAINES JR. VETERANS MEMORIAL PARK

Charlotte County, FL

Kimley-Horn is providing comprehensive design services for the William R. Gaines Jr. Veterans Memorial Park and G.C. Herring Park projects in Charlotte County. Our team is delivering professional engineering and landscape architectural services, including programming, planning, and design for Phase II improvements at Veterans Memorial Park and Phase I at G.C. Herring Park. The scope of work includes data collection, field reviews, surveying, geotechnical and environmental services, and the development of detailed construction documents. The team will coordinate closely with the County and a Construction Manager at Risk (CMAR) to ensure the successful implementation of park enhancements, such as new pavilions, sports courts, playgrounds, and utility connections, all while adhering to community standards and environmental considerations.

MCGUIRE PARK

Charlotte County, FL

Kimley-Horn provided master planning, public involvement, design development, construction documents, and permitting services for this neighborhood park located on the Sunrise Waterway in Port Charlotte. Our landscape architectural team held a series of public involvement and stakeholder workshops to develop the program and master plan. Workshops included a visual preference survey, development of master plan alternatives, budget/cost estimates, and a 3D model presentation of the proposed master plan and park features to solicit community input.

Park facilities include walking trails, a multi-use court, a playground, an interactive splash pad fountain, shade structures, a fitness zone, and an event lawn. This project incorporated CPTED design principles, resulting in the demolition of the prior restroom building, which was centrally located on the site, as well as the removal of berming. This action eliminated blind spots along the river, where undesirable activity was known to occur. A new restroom facility was provided next to the splash pad along the site's perimeter, which enables better sight lines through the park with natural perimeter surveillance.

RIVERWALK BOARDWALK REHABILITATION

Port St. Lucie, FL

As part of a continuing services contract, Kimley-Horn was retained to perform a condition assessment of approximately 600 linear foot of boardwalk that was damaged in hurricane Nicole in 2023. The damaged section of boardwalk was constructed lower in elevation than the adjacent sections of boardwalk. Kimley-Horn conducted a thorough inspection of the damaged section of boardwalk and developed a condition assessment report that documented the damages. An opinion of probable construction cost was developed for two alternatives; 1) rehabilitate the section of boardwalk at the current elevation, 2) reconstruct the boardwalk at a higher elevation matching the adjacent boardwalk sections. The City selected the alternative to elevate the existing boardwalk and Kimley-Horn developed construction plans for the boardwalk and permitted the boardwalk improvements with US Army Corps of Engineers and Florida Department of Environmental Protection. Kimley-Horn is currently assisting the City during the construction phase of this project.

NATURE PRESERVE BOARDWALK REPLACEMENT

Lantana, FL

Under a continuing services contract with the Town of Lantana, Kimley-Horn developed plans and specifications to replace roughly 130 linear feet of existing boardwalk. The existing boardwalk consists of timber construction that has decayed over the years. Kimley-Horn conducted a site investigation and developed plans and specifications for the replacement boardwalk that incorporated ADA improvements, corrosion-resistant materials, and a slip-resistant deck surface.

LANTANA BEACH SEAWALL REPAIR

Lake Worth, FL

After a recent hurricane, the seawall at the east end of East Ocean Avenue on the oceanfront in Lantana was impacted with significant material loss behind the wall due to a breach in the seawall. This project consisted of the repair of the seawall to address the breach and harden the area against future storms at this entrance to the beach. Kimley-Horn performed permitting assistance, which included coordination with the Florida Department of Environmental Protection (FDEP) and the preparation of an Emergency CCCL Permit application. Additionally, Kimley-Horn provided construction phase services to ensure the success of the project.

LIST OF REFERENCES FOR FIRM AND LEAD DESIGNER

Dunedin Marina Master Plan, Seawall, and Fishing Pier Replacement, Dunedin, FL
Clayton Watkins, PE, Director of Utilities and Engineering
727.298.3180
clayton.watkins@dunedin.gov

Yacht Club Community Park, Fishing Pier, and Marina, Cape Coral, FL
Jon Osterstock, PE, Facility Projects Manager
239.574.0840
josterstock@capecoral.gov

RiversEdge Seawall and Bulkhead Improvements, Jacksonville, FL
Craig Wrathell, District Manager
561.571.0010
wrathellc@whhassociates.com

Port of Palm Beach Berth 1 and Bulkhead Replacement, Palm Beach Port District, FL
Michael Meeking, Executive Director
561.383.4124
mmeekins@portofpalmbeach.com

TAB I

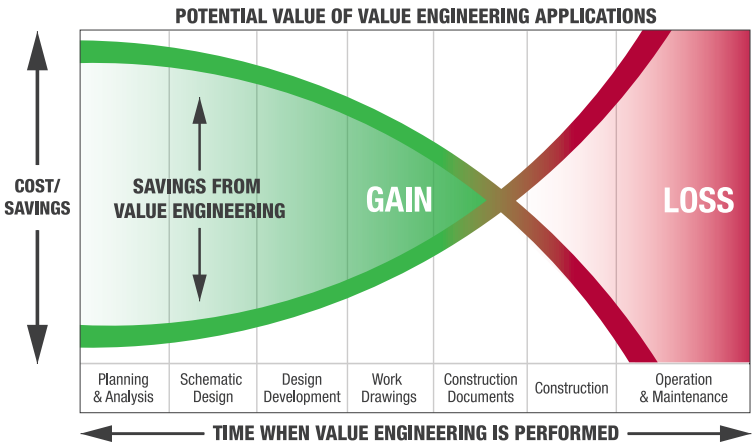
Describe Your Experience and Capabilities in the Following Areas

I. DESCRIBE YOUR EXPERIENCE AND CAPABILITIES IN THE FOLLOWING AREAS

A. VALUE ENGINEERING

Kimley-Horn incorporates value engineering throughout every phase of our projects for the County. This approach supports informed decision-making, cost-effective solutions, and high-quality deliverables. Each task is reviewed by experienced professionals to ensure efficiency and maximize value. Our extensive municipal experience allows us to solve challenges creatively and deliver meaningful benefits. Because our deliverables directly influence construction costs, we focus on producing error-free, constructible designs. We apply value engineering principles from the initial concept through final completion. We develop detailed plans and specifications that clearly define project requirements. Designs are broken down into discrete pay items to eliminate contractor confusion during bidding and construction. Every deliverable undergoes a thorough QC/QA review before finalization. During construction, we monitor contractor progress, assist with interpreting contract requirements, and evaluate proposed modifications that may offer cost or schedule advantages. This proactive approach helps ensure that the County receives the greatest possible value from our services.

Value engineering is central to our methodology. It emphasizes better decisions, better information, and better analysis, which lead to cost savings, increased productivity, and precise deliverables. From study to design to construction, each step is carefully reviewed by qualified professionals to achieve optimal outcomes. Our knowledge of local construction costs enables us to help the County budget accurately for upcoming capital projects. We track trends in unit pricing and adjust our Opinion of Probable Costs to reflect current market conditions. This helps our clients anticipate costs for future project phases with confidence.



B. COST ANALYSIS AND CONTROL

Our cost control philosophy is rooted in clear communication, detailed planning, and the use of advanced project management tools. We begin each project by defining the scope with the client to avoid overdesign and unnecessary costs. Our team leverages lessons learned from similar projects to recommend practical, phased solutions that align with available funding and long-term goals. We utilize an integrated Project Management Information System (PMIS) and the proprietary Castaheads workload forecasting tool to monitor financial performance, productivity, and resource allocation in real time. This system enables us to track budgets, monitor expenditures, and conduct regular reviews to ensure that projects remain within approved budgets. Our track record demonstrates minimal change orders, with most being client-driven for additional services, underscoring our ability to deliver projects on time and within budget.

C. LIFE CYCLE COST ANALYSIS

Kimley-Horn has substantial experience with Life Cycle Cost Analysis (LCCA), an approach instrumental in evaluating the total cost of ownership over the life of an asset. Our methodology begins with a comprehensive analysis, where we evaluate all aspects of a project's costs—including initial investment, operation, maintenance, and eventual disposal or replacement. This holistic view helps clients understand the full financial implications of their projects. Our expertise spans various sectors, including electrical, mechanical, utilities, and transportation, allowing us to apply LCCA principles across a wide range of projects. To ensure accurate and reliable cost projections, we employ advanced tools and methodologies, including sensitivity analysis to account for variations in key assumptions.

Guided by our ethos of Exceptional Client Service, we tailor our LCCA efforts to meet the specific needs and objectives of our clients, working closely with stakeholders to ensure clarity and alignment throughout the process. LCCA is especially valuable in promoting sustainable and efficient design; by understanding long-term costs and benefits, we help clients make choices that minimize environmental impact and maximize economic efficiency. By integrating LCCA into our projects, we help clients make informed decisions that optimize both performance and cost-efficiency over the lifespan of their investments.

D. ENVIRONMENTAL ASSESSMENT

With more than 30 full-time environmental professionals based in Florida and 200+ nationally, Kimley-Horn has a breadth of environmental expertise to offer Charlotte County. We have in-depth knowledge completing environmental impact surveys and assessments to understand and limit potential impacts from proposed activities on the State's valuable ecological and hydrologic resources.

This project will require a detailed benthic resources survey to determine if seagrasses or other benthic resources (i.e. oysters) are located within the project footprint. This survey can only be conducted between June 1- September 30 and therefore will require careful consideration as to not impact the schedule of the project. A wetland delineation and general listed species survey will also occur early in the project. Kimley-Horn's environmental team will work closely with the engineering team to design the project to avoid impacts to listed species, wetlands, and benthic resources. This will ensure the project is more agreeable to the State and USACE.

Due to the project being funded through a FEMA grant, environmental scope will require compliance with the National Environmental Policy Act (NEPA). This will require a detailed breakdown of natural, social, physical and cultural impacts, including potential seagrass or wildlife impacts, impacts on the surrounding community, air or noise impacts especially during construction, adjacent contamination sites which could impact construction, and historic resource impacts. Kimley-Horn's in-house cultural team will conduct a Cultural Resources Assessment Survey to ensure the project does not negatively impact known resources.

E. PERMITTING FOR CHARLOTTE COUNTY

Kimley-Horn has a long-standing history of successful permitting in Charlotte County and throughout Southwest Florida. We have secured permits for a wide range of projects, from waterfront infrastructure and stormwater management to utilities and parks. Our proactive approach involves early engagement with permitting agencies, thorough preparation of applications and supporting documentation, and responsive follow-up to expedite approvals and minimize delays. Our familiarity with Charlotte County's processes and personnel allows us to anticipate and address potential permitting challenges efficiently.

We initiate each permitting effort with a comprehensive site assessment that includes wetland delineations, protected species surveys, and habitat evaluations. These assessments are conducted by certified environmental scientists and Professional Wetland Scientists (PWS) who are also authorized gopher tortoise agents. Their findings inform the development of permitting strategies that are both ecologically responsible and aligned with project objectives. For marine and shoreline projects, we also evaluate Coastal Construction Control Line (CCCL) implications and ensure compliance with the County's coastal management policies and FEMA floodplain requirements. Our permitting process is tightly integrated with project design to ensure that environmental considerations are embedded into the design from the outset. This includes identifying opportunities for habitat preservation, incorporating living shorelines, and designing infrastructure that minimizes impacts to sensitive ecosystems.

Environmental permitting within Charlotte County demands a nuanced, proactive, and locally informed strategy that aligns with both regulatory frameworks and the County's coastal resilience goals. Our approach begins with early coordination and engagement with key regulatory agencies, including the Florida Department of Environmental Protection (FDEP), U.S. Army Corps of Engineers (USACE), Southwest Florida Water Management District (SWFWMD), and local municipal review boards. This early engagement ensures that permitting pathways are clearly defined, timelines are realistic, and potential environmental constraints are identified and addressed before they impact project delivery.

Throughout the permitting lifecycle, we maintain open lines of communication with stakeholders and regulatory reviewers. We track permit milestones, respond promptly to Requests for Additional Information (RAIs), and facilitate public engagement when required. By combining technical expertise with a deep understanding of Charlotte County's environmental priorities, we deliver permitting solutions that are efficient, defensible, and aligned with the County's vision for sustainable coastal development.

F. SPECIALIZED MARINE/COASTAL EXPERIENCE

Kimley-Horn is recognized for its specialized expertise in marine and coastal engineering, with a portfolio that includes seawalls, bulkheads, marinas, piers, boardwalks, and shoreline protection projects across Florida and the Southeast. We are adept at integrating resiliency features, addressing coastal permitting, and managing construction in sensitive environments. Our experience extends to FEMA-funded disaster recovery projects and hazard mitigation grant programs, ensuring compliance with all relevant environmental and historic preservation requirements.

Our project team brings together a multidisciplinary group of experts with deep technical knowledge and a wide array of technological capabilities. This collective expertise enables us to confidently tackle any project, regardless of complexity or scale. Leveraging advanced tools and platforms, we ensure that project schedules remain on track, budgets are maintained, and innovation is continuously fostered. Our technology ecosystem integrates a suite of advanced hydrodynamic, wave, sediment transport, and water quality models—including HEC-RAS, MIKE, DELFT3D (with SWAN for wave modeling), FVCOM (also coupled with SWAN), XBEACH, ADCIRC (with SWAN), MISED, TELEMAC, HYDROSED, WAVAD, WAVEWATCH III, STWAVE, SWAN, MMS Plume Model, FLOW-3D, OpenFOAM, IHFOAM, IH2VOF, and COSMOS— to deliver comprehensive, data-driven solutions for the City. These tools enable us to simulate complex coastal and inland water dynamics, assess flood risks, model sediment and pollutant transport, and evaluate the impact of waves and tides on infrastructure. By leveraging this diverse modeling framework, we can tailor resilient, sustainable, and scientifically robust strategies that address the City's evolving environmental and engineering challenges. Listed below are some of our professional services as it relates to coastal/marine engineering.

- Design and inspection of:
  - Seawalls
  - Piers
  - Docks
  - Moorings
- Floating facilities
- Shoreline Stabilization
- Wave Energy Mitigation
- Flood Hazard Assessment
- Sea-Level Rise Adaptation
- Stormwater Management
- Planning and Design of Port
- Infrastructure
  - Boat ramps
  - Slips
  - Breakwaters
  - Upland amenities
- Underwater Dive Assessments
- Site Civil Engineering
- Topographic and Bathymetric Survey
- Landscape architecture
- Placemaking
- Environmental Permitting
- Grants Administration
- Construction Phase Services
  - Observation
  - Constructability Reviews
- Permitting support
- Public Involvement
- Geotechnical Engineering

G. WORKING ON PUBLIC AND/OR GOVERNMENT FACILITIES AND AMENITIES

Our firm has a proven track record of delivering successful projects for public and government clients, including cities, counties, and special districts. We have completed infrastructure improvements for parks, marinas, public facilities/buildings, stormwater facilities, utilities, and transportation corridors. Notable examples include designing the original Charlotte Harbor Walk, Yacht Club Community Park, Fishing Pier, and Marina, Dunedin Marina Master Plan, and the Bradenton Riverwalk. Our multidisciplinary teams are experienced in public engagement, stakeholder coordination, and deliver projects that enhance community amenities, accessibility, and resilience. We understand the unique requirements of public sector projects, including transparency, regulatory compliance, and the need for durable, maintainable solutions that serve the community for generations.

TAB VIII

Volume Of Work – Total Of Payments Received From County Within The Past 24 Months

VIII. VOLUME OF WORK – TOTAL OF PAYMENTS RECEIVED FROM COUNTY WITHIN THE PAST 24 MONTHS

In the past 24 months, Kimley-Horn has received a total of $2,104,348 in payments from Charlotte County (based on executed contracts with the County). Kimley-Horn has 14 active projects with the County.

TAB X

Litigation – Have You Been Named As A Defendant Or Co-Defendant In A Lawsuit In The Last Five Years?

X. LITIGATION – HAVE YOU BEEN NAMED AS A DEFENDANT OR CO-DEFENDANT IN A LAWSUIT IN THE LAST FIVE YEARS?

Kimley-Horn and its subsidiaries have provided services in all 50 states and numerous countries. Because of the many and varied projects we have completed, we are subject to various legal proceedings from time to time and in the ordinary course of business. It is not practical to provide a complete list as part of this proposal. In the last five (5) years, Kimley-Horn has had more than 29,993 active projects in Florida, 32 of which had some form of litigation. Of these cases, 2 were dismissed, 21 were settled, and 9 are pending. This represents 0.1067% of all projects completed by Kimley-Horn in Florida over the past five years. None of the pending cases, if decided against Kimley-Horn, would have a material impact on our financial statements or impair in any way our ability to serve our clients. Generally, these matters are covered by insurance, and we consider them to be without merit. If you would like to discuss our legal matters in more detail, please contact Kimley-Horn's General Counsel, Richard Cook, at 919.677.2058.

Legal proceedings in Florida within the past five (5) years are as follows:

3315 Tower Condominium Association, Inc., v. Tower 3315, LLC, et al; 11th Judicial Circuit Court, Miami-Dade County, FL; Cause No. 2020-019825-CA-01; filed 2020; alleged economic loss; settled; closed 2021.

Angela Briguglio v Palm Avenue Hospitality Holdings LLC, et al; In the Circuit Court of the 12th Judicial Circuit of Sarasota County, Florida; Cause No 2022-CA-3952-NC; filed 2022; served 2022; alleged personal injury; settled; closed 2023

Community Asphalt Corporation v. Wantman Group, Inc., et al; Florida Department of Transportation; 11th Judicial Circuit Court, Miami-Dade County, FL; Cause No. 2018-029816-CA-01; filed 2018; alleged economic loss; settled; closed 2023

Cone & Graham, Inc. v. Kimley-Horn and Associates, Inc.; In the Circuit Court of Broward County, Florida; Cause No. CACE-21-014631; filed 2021; alleged economic loss; settled; closed 2022

Jennifer Curell v Florida Department of Transportation, et al; 19th Judicial Circuit in and for St. Lucie County, Florida; Cause No. 562022CA001297AXXXXHC; alleged personal injuries claimed; settled; closed 2024

Florida Silt and Sod, Inc. v. City of Plant City, et al: 13th Judicial Circuit Court, Hillsborough County, Florida; Case No. 22-CA-004094; filed 2022; alleged economic loss; settled; closed 2023

Irene Gomes v. Aldi, L.L.C., et al; In the Circuit Court of the 11th Circuit, Miami-Dade County, Florida; Cause No. 2020-009878-CA-01; filed 2020; served 2022; alleged personal injuries claimed; settled; closed 2022

Barbara Kline v. Simon Property, et al: 15th Judicial Circuit Court Palm Beach; Case No. 502019CA009926; filed 2019; served 2021; personal injury claim; settled; closed 2022

Grande Oaks at Heathrow Association v Kolter Signature Homes, et al; 18th Judicial Circuit Court, Seminole County; Case No. 2020-CA-003188; filed 2020; alleged economic loss; settled; closed 2023.

Heron Bay Community Association, Inc. vs. WCI Communities, LLC, et al; 15th Judicial Circuit Court, Broward County; Case No.: CACE16003120; filed 2016; alleged economic loss; settled; closed 2020

Jennifer Lancaster v. VCC, LLC, et al; 15th Judicial District Court of Palm Beach County, Florida; Cause No. 502019CA011526; filed 2019; served 2020; alleged personal injuries claimed; settled; closed 2021.

Medline Industries, Inc. V. McShane Construction Company, LLC v. Ware Malcomb, Inc., et al.; 10th Judicial Circuit Court, Polk County, FL; Case # 2020-CA-0022790; filed 2020; alleged economic loss; settled; closed 2023

Lawrence Milder v. RT GeoSolutions Inc., et al; In the Circuit Court of the 17th Judicial District Court, in and for Broward County, Florida; Case No. 20-020512(25); filed 2020; served 2023; alleged personal injuries claimed; Kimley-Horn dismissed; closed 2023

Harris Mitchell v. Frank Anderson, et al; 15th Judicial Circuit Court, Palm Beach County, Florida; Case No. 50-

2019-CA-006676; filed 2019, served 2020; alleged personal injuries claimed; settled; closed 2020

Yolanda Peaslee v The City of West Palm Beach, et al; Circuit Court of the 15th Judicial Circuit, Palm Beach County, Florida; Cause No. 502021CA004964XXXXMB; personal injury claim; settled; closed 2023

Sherri Reed v. Town Center Boca Raton Trust, et al: 15th Judicial Circuit Court Palm Beach; Case No. 21CA005161; filed 2021; personal injury claim; settled; closed 2023

Christ Rose v. Wal-Mart Stores, Inc., et al; 17th Judicial Circuit Court, Broward County, FL; Cause No. CACE-18-027255; filed 2018; served 2020; alleged personal injuries claimed; settled; closed 2021

Sema Construction, Inc. v. City of Altamonte Springs; 18th Judicial Circuit Court, Seminole County; Case No. 2015-CA-002951-15-W; filed 2016; alleged economic loss; settled; closed 2024

Esther Silberman v Town Center at Boca Raton, et al; 15th Judicial District Court of Palm Beach Co, Florida; Cause No. 50-2018-CA-009724-MB; filed 2018; served 2021; alleged personal injuries claimed; settled; closed 2021

Kevin Sona, et al v. Stone Creek Community Association, et al; Circuit Court of the Fifth Judicial Circuit, Marion County, FL; Case # 20CA0026; filed 2020; served 2021; alleged personal injuries claimed; settled; closed 2022

Terrazas Riverpark Village Condominium Association, Inc. v. Windmoor Project LLC, et al; 11th Judicial Circuit Court, Miami-Dade County, FL; Cause No. 2020-017647-CA-01; filed 2020; alleged economic loss; settled; closed 2021

Morrison-Cobalt JV v. Kimley-Horn and Associates, Inc.;11th Judicial Circuit in and for Miami-Dade County, Florida; Cause No. 2021-013239-CA-01; alleged economic loss; settled; closed 2025

Maurico Suarez v Miami -Dade County, et al; 11th Judicial Circuit Court, Miami-Dade County, FL; Cause No. 2024-011127-CA-01; filed 2024; served 2025; alleged personal injuries claimed; dismissed; closed 2025

Donald Stroman, Jr. v FDOT, et al; Cause No. 2023-CA-007165-O; In the Ninth Judicial District Court of Orange County, Florida; filed 2023; alleged personal injuries claimed; dismissed; closed 2025

Adrian E. Langford v. Suffolk Construction Co., et al; 12th Judicial Circuit Court, Sarasota County, FL; Cause No. 582020CA005449XXXANC; filed 2020; served 2021; alleged personal injuries claimed; pending

Iconbrickell Master Association, Inc. v Complete Property Services, Inc., et al; 11th Judicial Circuit, Miami-Dade County, Florida; Case No. 2023-028981-CA-0121; filed 2023; served 2024; alleged property damage claimed; pending

Acosta Tractors, Inc. v Biltmore Construction Co, Inc, et al; In the Circuit Court of the 11th Judicial Circuit of Miami-Dade, Florida; Cause No 18-020135-CA-25; filed 2018; served 2022; alleged economic loss; pending

Enrique R. Antezana, et al. v Kimley-Horn and Associates, Inc.; Applied Technical Services, LLC; and City of Miramar; 17th Judicial Circuit for Broward County, Florida; Case No. CACE23012261; filed 2023; alleged property damage; pending

Royal Palm Polo Property Owners Association, Inc. v. Toll FL I, LLC, et al; In the Circuit Court of the 15th Judicial Circuit, Palm Beach County, Florida; Cause No. 50-2024-CA-006059XXXAMB; filed 2024; alleged economic loss, pending

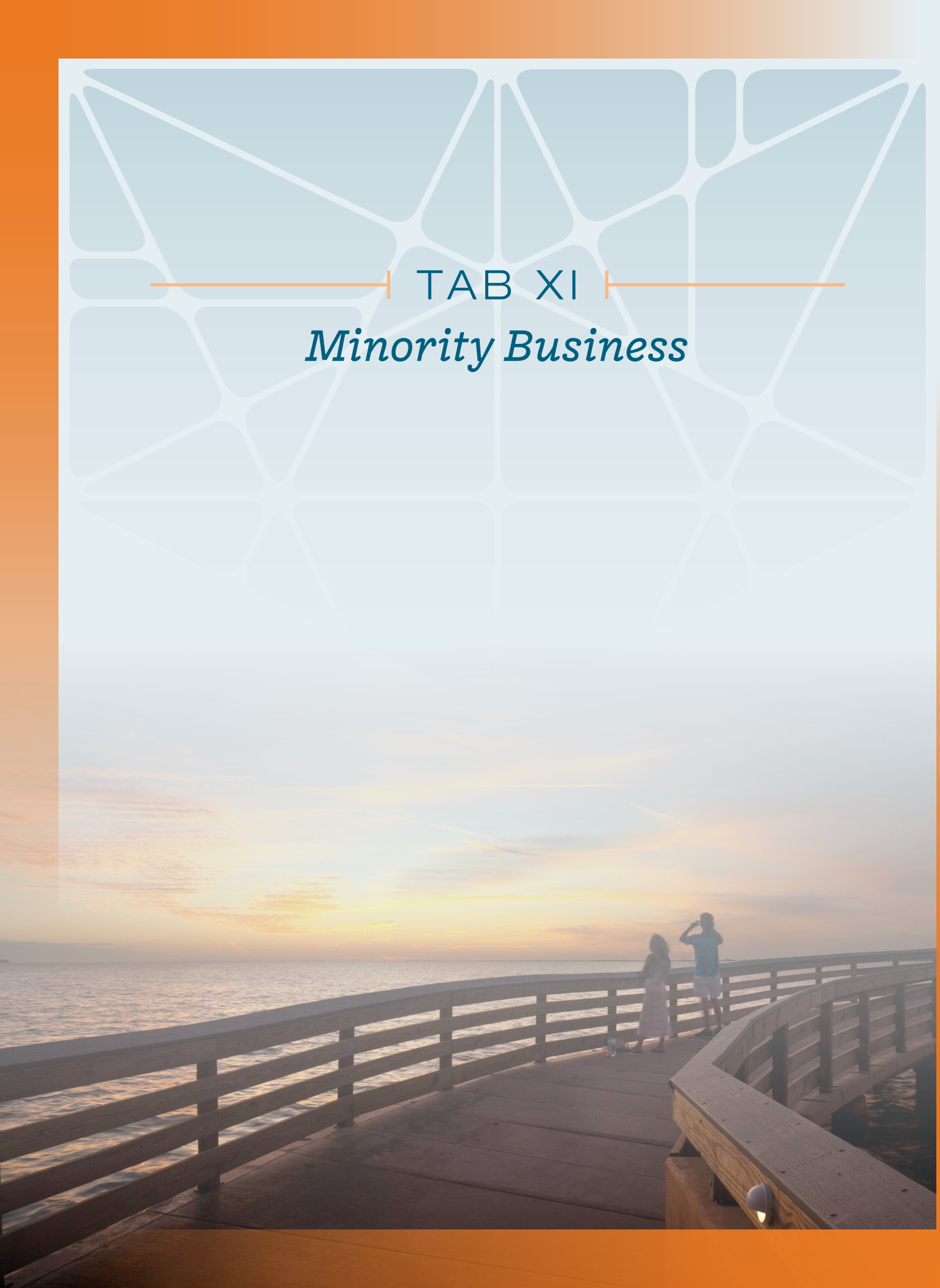
Julington Lakes Homeowners Association, Inc. v Toll FL XIII Limited Partnership, et al; In the Circuit Court of the 7th Judicial Circuit, St. Johns County, Florida; Filed 2024; served 2025; alleged economic loss, pending

North Meridian Condominium Association, Inc. v North Meridian, LLC, et al;11th Judicial Circuit Court, Miami-Dade County, FL; Case No. 2025-001550-CA-01; filed 2025; alleged economic loss, pending

City of Sunrise v West Construction, Inc. v Kimley-Horn, et al; 17th Judicial Circuit in and for Broward County, FL; Case No. 24-017627; filed 2024; served 2025; alleged economic loss, pending

TAB XI

Minority Business



XI. MINORITY BUSINESS

Kimley-Horn is not a Minority-Owned Business Enterprise (MBE). However, we always look for opportunities to include small and disadvantaged businesses in our contracts and through teaming agreements. We believe this record of MBE firms utilized speaks well of Kimley-Horn's efforts to involve MBEs in our practice. Kimley-Horn will continue its long-standing practice of using MBE on current and future projects.

Kimley-Horn has a company policy of meeting or exceeding our clients' stated minority business participation goals. Through corporate policies and philosophy, the firm actively seeks to encourage and promote the use of MBE firms. We provide interested minority firms with the opportunity to serve as a subconsultant on our teams and throughout the year, actively seeking to increase and update our large database of qualified MBE firms to use on future projects. Our aggressive MBE utilization policy confirms that Kimley-Horn is furthering the positive economic development momentum that the state of Florida advocates using MBE businesses by its contractors.

Our commitment to retaining minority firms to partner with us on projects is demonstrated by the amounts Kimley-Horn has paid to minority businesses during the past 10 years:

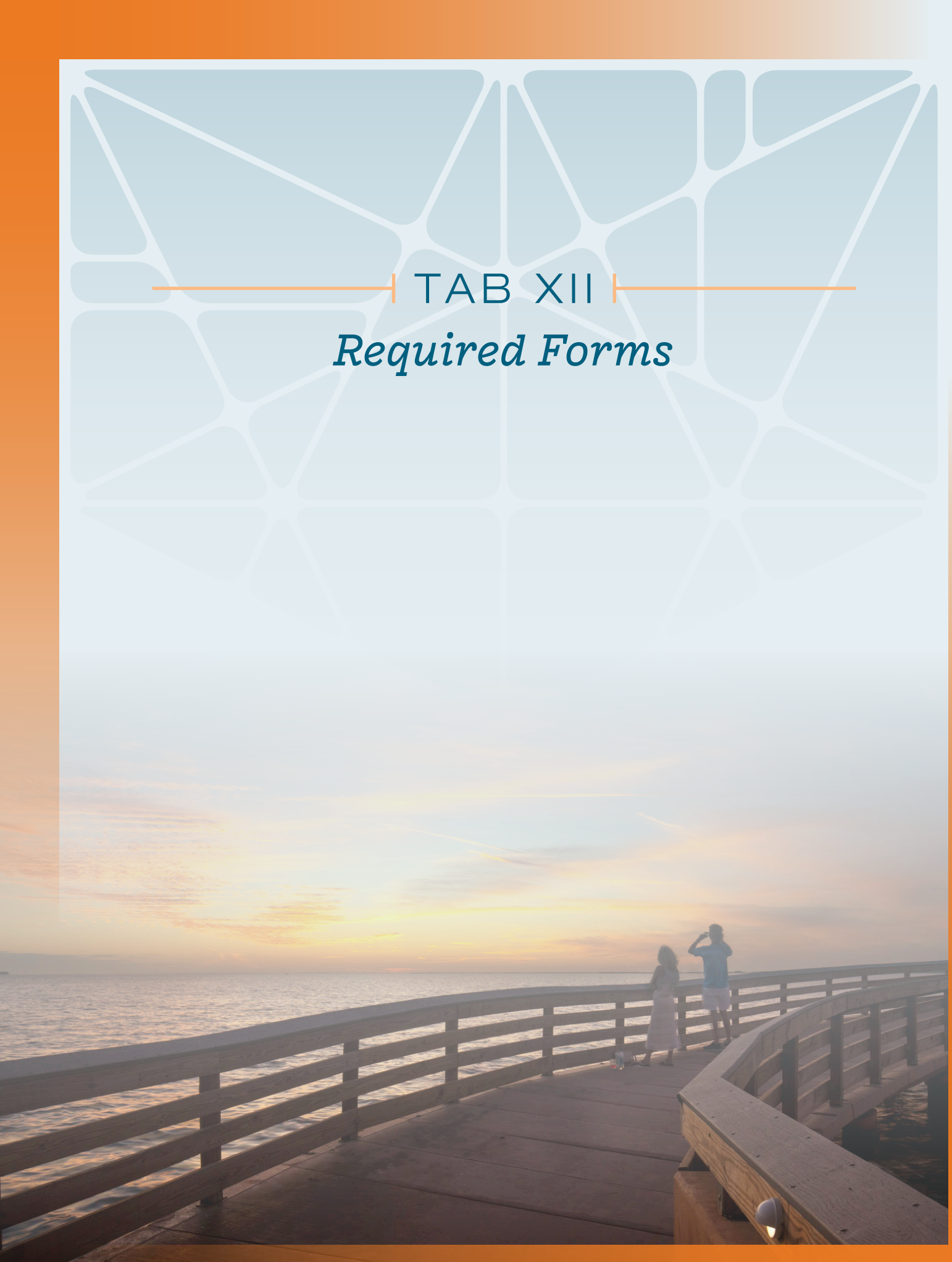
Year	Total Paid	Number of Firms
2024	$123.2 million	774
2023	$93.9 million	769
2022	$71.1 million	716
2021	$54.67 million	608
2020	$54.56 million	553
2019	$41.5 million	364
2018	$25.5 million	165
2017	$22.3 million	176
2016	$16.5 million	186
2015	$15.5 million	198
2014	$12.2 million	190

We believe this record of MBE firms utilized speaks well of Kimley-Horn's efforts to involve MBEs in our practice. Kimley-Horn will continue its long-standing practice of using MBE on current and future projects.

KISSIMMEE CRA
KISSIMMEE, FL

TAB XII

Required Forms



XII. REQUIRED FORMS

Kimley-Horn has provided our completed and executed forms on the following pages. Per RFP No. 257182, we have included the following forms:

- Proposal Submittal Signature Form
- Drug Free Workplace Form
- Human Trafficking Affidavit
- Byrd Anti-Lobbying Certification
- Certificate of Insurance

LAISHLEY WATERFRONT
PUNTA GORDA, FL

PART V - SUBMITTAL FORMS
PROPOSAL SUBMITTAL SIGNATURE FORM

1.	Project Team Name and Title	Years experience	City of office individual will work out of for this project	City individual's office is normally located	City of individual's residence
	Ed Dean, PLA, ASLA, LEED AP - Project Manager	13	Sarasota	Sarasota	Parrish, FL
	Peter Van Buskirk, PE, AICP - Principal-in-Charge	42	Sarasota	Sarasota	Sarasota, FL
	Jerry Piccolo, PE - QC/QA	13	Palm Beach Gardens	Palm Beach Gardens	Jupiter, FL
	J. Casey Long, Marine Structural Engineer - Lead Designer	29	Palm Beach Gardens	Palm Beach Gardens	Jupiter, FL
	Cory Salt, PE - Marine Structural Engineer	5	Jacksonville	Jacksonville	Wellington, FL
	Seth Schmid, PE - Marine Structural Engineer	29	Sarasota	Sarasota	Bradenton, FL
	Joe Bena, PE - Civil Engineer	8	Sarasota	Sarasota	St. Petersburg, FL
	Ronnie Van Fleet, PWS - Environmental	37	Sarasota	Sarasota	Sarasota, FL
	James Pankonin, PLA, ASLA, LEED AP	20	Sarasota	Sarasota	Sarasota, FL

2.	Magnitude of Company Operations	
	A) Total professional services fees received within last 24 months:	$ 4,473,638,615
	B) Number of similar projects started within last 24 months:	210
	C) Largest single project to date:	$ 132,794,926.28

3.	Magnitude of Charlotte County Projects	
	A) Number of current or scheduled County Projects	14
	B) Payments received from the County over the past 24 months (based upon executed contracts with the County).	$ $2,104,348

4.	Sub-Consultant(s) (if applicable)	Location	% of Work to be Provided	Services to be Provided
	BPI Surveying	Venice, FL	5%	Land Surveying
	UES	Lehigh Acres, FL	5%	Geotechnical
	Terraquatic, Inc.	Delray Beach, FL	5%	Bathymetric Survey

5. **Disclosure of interest or involvement:** List below all private sector clients with whom you have an active pending contract and who have an interest within the areas affected by this project. Also, include any properties or interests held by your firm, or officers of your firm, within the areas affected by this project.

	Firm	Address
	Phone #	Contact Name N/A
	Start Date	Ending Date
	Project Name/Description	

NAME OF FIRM Kimley-Horn and Associates, Inc.

(This form must be completed and returned)

6. Minority Business: The County will consider the firm's status as an MBE or a certified MBE, and also the status of any sub-contractors or sub-consultants proposed to be utilized by the firm, within the evaluation process.	**Yes** _____ **No** X
Comments or Additional Information:	

The undersigned attests to his/her authority to submit this proposal and to bind the firm herein named to perform as per contract, if the firm is awarded the Contract by the County. The undersigned further certifies that he/she has read the Request for Proposal, Terms and Conditions, Insurance Requirements and any other documentation relating to this request and this proposal is submitted with full knowledge and understanding of the requirements and time constraints noted herein.

By signing this form, the proposer hereby declares that this proposal is made without collusion with any other person or entity submitting a proposal pursuant to this RFP.

In accordance with section 287.135, Florida Statutes, the undersigned certifies that the company is not on the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, and does not have business operations in Cuba or Syria (if applicable) or the Scrutinized Companies that Boycott Israel List, or is not participating in a boycott of Israel.

As Addenda are considered binding as if contained in the original specifications, it is critical that the Consultant acknowledge receipt of same. The submittal may be considered void if receipt of an addendum is not acknowledged.

Addendum No. 1 Dated 9/29 Addendum No. 2 Dated 10/8 Addendum No. 3 Dated 10/13

Addendum No._____ Dated_____ Addendum No._____ Dated_____ Addendum No._____ Dated_____

Type of Organization (please check one): INDIVIDUAL (_) PARTNERSHIP (_) CORPORATION (X) JOINT VENTURE (_)

Kimley-Horn and Associates, Inc. — Firm Name
941.379.7600 — Telephone

N/A — Fictitious or d/b/a Name
56-0885615 — Federal Employer Identification Number (FEIN)

421 Fayetteville Street, Suite 600 — Home Office Address

Raleigh, NC 27601 — City, State, Zip
58 — Number of Years in Business

1800 2nd Street, Suite 900, Sarasota, FL 34236 — Address: Office Servicing Charlotte County, other than above

Ed Dean, PLA, ASLA, LEED AP — Name/Title of your Charlotte County Rep.
941.379.7610 — Telephone

James Pankonin, PLA, ASLA, LEED AP — Name/Title of Individual Binding Firm (Please Print)

 — Signature of Individual Binding Firm
10/15/2025 — Date

james.pankonin@kimley-horn.com — Email Address

(This form must be completed & returned)

DRUG FREE WORKPLACE FORM

The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that Kimley-Horn and Associates, Inc. does:
(name of business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.

2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.

3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).

4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.

5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.

6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

Proposer's Signature

10/15/2025
Date

NAME OF FIRM _____

(This form must be completed and returned)

HUMAN TRAFFICKING AFFIDAVIT
for Nongovernmental Entities Pursuant To FS. §787.06

Charlotte County Contract #20250718

The undersigned on behalf of the entity listed below, (the "Nongovernmental Entity"), hereby attests under penalty of perjury as follows:

1. I am over the age of 18 and I have personal knowledge of the matters set forth except as otherwise set forth herein.

2. I am an officer or representative of the Nongovernmental Entity and authorized to provide this affidavit on the Company's behalf.

3. Nongovernmental Entity does not use coercion for labor or services as defined in Section 787.06, Florida Statutes.

4. This declaration is made pursuant to Section 92.525, Florida Statutes. I understand that making a false statement in this declaration may subject me to criminal penalties.

Under penalties of perjury, I declare that I have read the foregoing Human Trafficking Affidavit and that the facts stated in it are true.

Further Affiant sayeth naught.

Signature

James Pankonin, PLA, ASLA, LEED AP
Printed Name

Vice President
Title

Kimley-Horn and Associates, Inc.
Nongovernmental Entity

10/15/2025
Date

NAME OF FIRM Kimley-Horn and Associates, Inc.

(This form must be completed and returned)

BYRD ANTI-LOBBYING CERTIFICATION

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of an Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S.C. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

10/15/2025
Date

James Pankonin, PLA, ASLA, LEED AP
Type or Print Name


Signature

Vice President
Title

END OF PART V

NAME OF FIRM Kimley-Horn and Associates, Inc.

(This form must be completed and returned)

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 3/20/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Edgewood Partners Insurance Agency 3780 Mansell Rd. Suite 370 Alpharetta GA 30022	**CONTACT NAME:** Jerry Noyola **PHONE (A/C, No, Ext):** 7702207699 **FAX (A/C, No):** **E-MAIL ADDRESS:** greylingcerts@greyling.com
INSURED KIMLASS Kimley-Horn and Associates, Inc. 421 Fayetteville Street, Suite 600 Raleigh, NC 27601	**INSURER(S) AFFORDING COVERAGE** — **NAIC #** **INSURER A :** National Union Fire Ins Co of Pittsburg — 19445 **INSURER B :** Allied World Assurance Co (U.S.) Inc. — 19489 **INSURER C :** New Hampshire Insurance Company — 23841 **INSURER D :** Lloyd's of London — 85202 **INSURER E :** **INSURER F :**

COVERAGES **CERTIFICATE NUMBER:** 1574569136 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	X **COMMERCIAL GENERAL LIABILITY** [ ] CLAIMS-MADE [X] OCCUR X Contractual Liab GEN'L AGGREGATE LIMIT APPLIES PER: [ ] POLICY [X] PRO-JECT [X] LOC [ ] OTHER:			GL5268169	4/1/2025	4/1/2026	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG	$ 2,000,000 $ 1,000,000 $ 25,000 $ 2,000,000 $ 4,000,000 $ 4,000,000
A A	**AUTOMOBILE LIABILITY** X ANY AUTO [ ] OWNED AUTOS ONLY [ ] SCHEDULED AUTOS X HIRED AUTOS ONLY [X] NON-OWNED AUTOS ONLY			CA4489663 (AOS) CA2970071 (MA)	4/1/2025 4/1/2025	4/1/2026 4/1/2026	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident)	$ 2,000,000 $ $ $
B	X **UMBRELLA LIAB** [X] OCCUR X **EXCESS LIAB** [ ] CLAIMS-MADE [ ] DED [X] RETENTION $ 10,000			03127930	4/1/2025	4/1/2026	EACH OCCURRENCE AGGREGATE	$ 5,000,000 $ 5,000,000
C C	**WORKERS COMPENSATION AND EMPLOYERS' LIABILITY** Y / N ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? [N] **(Mandatory in NH)** If yes, describe under DESCRIPTION OF OPERATIONS below	N / A		WC067961230 (AOS) WC013711885 (CA)	4/1/2025 4/1/2025	4/1/2026 4/1/2026	X PER STATUTE [ ] OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	 $ 2,000,000 $ 2,000,000 $ 2,000,000
D	Professional Liability			B0146LDUSA2504949	4/1/2025	4/1/2026	Per Claim Aggregate	$2,000,000 $2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Evidence of Coverage

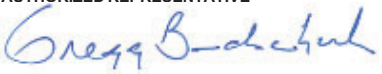
CERTIFICATE HOLDER

Sample Certificate

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



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