



October 15, 2025

Purchasing Division
Charlotte County Administration Center
18500 Murdock Circle, Suite 344
Port Charlotte, FL 33948-1094

RE: Request for Proposal No. 20250718, Design-Live Oak Point Park Phase 2

Dear Professional Services Committee:

DMK Associates, Inc., takes great pleasure in responding to Charlotte County's Request for Qualifications to provide professional design services. DMK acknowledges and can meet all the requirements outlined in the RFP. We are optimistic that your review will demonstrate that DMK possesses the necessary experience for the design of construction ready plans, permitting and construction oversight services for the partial demolition and complete replacement/repair of the boardwalk, T-dock fishing pier, water taxi pier and upland walkways including ramps and railings for the Live Oak Point Park Phase 2 project, enabling us to perform the work or services requested.

DMK is a local firm with staff residing in Charlotte, Manatee, Sarasota, and Pinellas Counties. Most of the team has spent their entire professional careers serving our communities in Southwest Florida. As the longest-tenured civil engineering firm in Charlotte County, with 43 years of experience, it has been a true privilege to support our community. We wish to continue our design consulting relationship with Charlotte County.

As your consultants, we have maintained a very positive working relationship with the Charlotte County staff, and we take great pride in delivering successfully complete projects on time and within budget. Some of our local experience includes the Anger Fishing Pier Sidewalk Repair, G.C. Herring Park, Veteran's Memorial Park, Port Charlotte Beach Park & Sailing Center, Bayfront Park, Maxine Barrett Park, and many more.

The Civil Engineers at DMK continue to offer their expertise and knowledge in design, coastal and marine, drainage/stormwater, while also providing construction management and inspection services. We are able and ready to meet your expectations and devote the necessary resources to any project's needs, regardless of the task.

Reputation is everything, and DMK intends to maintain the relationships we built in the community to serve for the long term.

We appreciate your consideration and look forward to the opportunity to continue to serve Charlotte County for years to come as your professional design consultant for the Live Oak Point Park Phase 2 project. Thank you in advance for your consideration and continued support.

Very Respectfully,

Kreg E. Maheu, P.E., President
Principal in Charge

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I. TEAM PROPOSED FOR THIS PROJECT

A. BACKGROUND OF PERSONNEL

*All personnel experience is gone over in greater detail on their individual resumes.

**The Proposed Project Manager will not be substituted without the expressed permission of the County.

1. PROJECT MANAGER

As Vice President of Engineering, Mr. Jeff Raykos, P.E. will lead the team as the Project Manager with 37+ years of civil and structural design experience. His experience includes civil site design projects including commercial sites, parks, piers, seawalls, and numerous bridge inspection, rehabilitation and replacement projects. Mr. Raykos will serve as the primary point of contact, design oversight, permitting and construction phase services. Mr. Raykos is aware of the restraints and any possible issues that we may run into on the replacement/repair of the boardwalk, T-dock fishing pier, water taxi pier and upland walkways while implementing hazard mitigation elements for storm resiliency. This project is talked about in greater detail in the project descriptions to follow.

2. SUBCONSULTANTS, AND OTHER KEY PERSONNEL

Surveying - Wayne D. Agnoli, RSM: RWA Engineering, Director of Surveying and Mapping, and Senior Project Surveyor, specializes in providing comprehensive Alta/NSPS land title surveys to achieve project success with accurate and detailed land surveying services. Mr. Agnoli is responsible for overseeing and managing the survey team for this project. Mr. Agnoli is a licensed Florida Professional Surveyor and Mapper with over 40 years of professional surveying experience. His background spans commercial, residential, and land development projects, with expertise in boundary and topographic surveys, engineering design, highway/roadway improvements, drainage, and stormwater management, as well as construction layout for commercial, industrial, and residential sites. Actively involved in professional organizations, having served as a past President of the Collier-Lee Chapter of the Florida Professional Surveyors and Mappers Society. Mr. Agnoli previously served as Vice President of Survey Operations at Naples based Agnoli, Barber, and Brundage until he joined RWA as the Survey Department Manager.

Environmental Consultant – Hugh Dinkler, PWS – Ecological Services Associates, LLC (ESA) is a full-service environmental consulting firm that combines sound ecological leadership with cost-effective client support. Established on June 1, 2009, and located in Sarasota County, Florida; with more than 30 years of professional experience in Florida, conducting a wide variety of environmental services across the state of Florida.

Mr. Dinkler received his B.S. degree in Wildlife Ecology from the University of Florida's School of Forestry and Resource Conservation and worked as a field assistant on a variety of listed wildlife research projects. After returning to school and receiving a M.S. degree in Agricultural Operations Management from the University of Florida's Agricultural Engineering Department, he accepted employment with the Southwest Florida Water Management District (SWFWMD). Mr. Dinkler's Master's Thesis at the University of Florida concentrated on developing a phosphorus budget and database of the Lake Okeechobee drainage basin for the South Florida Water Management District. Mr. Dinkler worked for the SWFWMD for 12 years, the last eight (8) as the Environmental Manager of the Sarasota Regulation Department, where he oversaw the environmental regulatory and proprietary issues, as well as compliance and enforcement issues for the Environmental Resource Permit process. Mr. Dinkler is a Professional Wetland Scientist (PWS) as recognized by The Society of Wetland Scientists. Mr. Dinkler worked for 5 years at Cardno (f.k.a. Biological Research Associates and ENTRIX) in the Sarasota office, where he was involved in a wide variety of ecological permitting services.

As Principal in Charge, Kreg Maheu, P.E. President of DMK Associates, will oversee firm resources. And act as an overarching contact for the County. He will also be present at all internal project management meetings, providing added assurance that these projects are kept on schedule and resources are allocated appropriately for their successful completion. As President, Mr. Maheu brings 39 years of experience in managing, designing, and permitting various site/civil projects in both the public and private sectors. He has been involved in all aspects of civil engineering, including land development, stormwater systems, transportation, water distribution and transmission systems, wastewater collection and transmission systems, and has planned projects as the designer, Project Engineer, and Project Manager. As a 30+ year resident of East Englewood, Mr. Maheu has a vested interest in how the Charlotte County community is shaped and defined through its municipal improvement projects. Mr. Maheu will oversee the project's lifecycle to ensure that the appropriate resources are allocated as a quality control measure.

Andréia Paulino, Designer, P.E.: Ms. Paulino is a civil engineer in the state of Florida with over 3 years of experience in large-scale projects, specializing in solving stormwater challenges through various techniques. With additional proficiency in BMP Trains, ICPR 4, StormCAD, WaterCAD, and groundwater software, she has designed a wide range of projects, including parks, roadways, utility, stormwater rehabilitation, canal maintenance, and stabilization.

Ray Steele, Design Technician: Mr. Steele is our Sr. CAD Designer responsible for creating construction documents for site development, roadway, drainage, and utility projects for DMK. More specifically, Mr. Steele was the CAD technician responsible for DMK's civil plans for Red Fish Key Villas seawall repair recently. He has extensive experience in Computer-Aided Drafting, gained through his service in the U.S. Army, the Arizona Department of Transportation, and over 20 years at DMK Associates. His technical expertise includes design drafting for the stormwater management systems and roadways, developing horizontal and vertical alignments, roadway templates, and roadway cross-section and earthwork volume reports. In addition, he has created special roadway, stormwater, and structural detail documents. He is proficient in the use of roadway modeling programs, including Civil 3D, MicroStation, and GeoPAK, for the design and preparation of transportation and drainage-related engineering projects.

Erica Kelly, ICGB, QA/QC/Permitting: Ms. Kelly's experience includes 3 years of military service, 6 years of project management and construction estimating in the private and government sectors. Erica knows what it takes to manage community projects efficiently, and we look forward to having her on our team to round out any hard edges. With extensive experience and knowledge in permitting at the local, state, and federal levels, she will be responsible for permitting tasks and the quality assurance/control associated with them. Her keen eye for detail, coupled with our engineer's proficiency, will guide this project smoothly to success.

B. RESUMES

Kreg E. Maheu, P.E., President of Engineering

Project Role: Principal-in-Charge

OVERVIEW:

Mr. Maheu is DMK's President of Engineering with over 39 years of experience as a civil engineer covering multiple disciplines. His experience includes both public and private practice.

Mr. Maheu has been involved in all aspects of civil engineering, including land development, stormwater systems, transportation, water distribution and transmission systems, wastewater collection and transmission systems, and planning projects as designer, project engineer, and project manager. He has extensive experience with local, state, and federal permitting application processes. His experience also includes QA/QC, construction engineering & inspection, and contract administration.



EDUCATION:

Bachelor of Science,
Civil Engineering
University of Maine,
1983

REGISTRATIONS:

Professional Engineer,
Florida No. 45766

TECHNICAL TRAINING:

Florida Advanced
MOT Training

PROFESSIONAL EXPERIENCE:

DMK Associates, Inc.
1984-Current

EXPERIENCE HIGHLIGHTS:

Bayfront Park, Longboat Key

DMK has teamed with Wannemacher & Jenson Architects out of St. Petersburg, FL for the redevelopment and expansion of Bayfront Park in the Town of Longboat Key, FL. DMK's responsibilities included assistance with master planning and complete civil, site, survey and permitting requirements for the project. The existing park area was expanded from approximately 4 acres of improvements to over 8 acres including a beachside access. The existing park included a recreation center, tennis courts, shuffleboard court, basketball court and dock. The improvements included relocation of the basketball court, resurfacing of the tennis courts, picnic shelters, pavilions, kayak launch, kayak storage, fishing piers, boardwalks, observation decks, dog park, open space, playground, landscaping, and additional parking. The project also included a restricted access driveway to the Gulf beach from State Road 789, Gulf of Mexico Drive, Observation Deck, and pedestrian beach access. The beach improvements required coastal construction control line permitting through FDEP's Division of Water Resource Management. An Environmental Resource Permit (ERP) was obtained for the bayside shoreline improvements. Mr. Maheu was responsible for the project management of the civil, site, survey and permitting as well as Project Engineer and Engineer of Record.

Maxine Barritt Park

DMK performed civil engineering design, as well as complete permitting services for this City of Venice Park, located on a decommissioned wastewater treatment plant site adjacent to the Venice Airport and the Venice Pier. This design/build project included parking access drives, restrooms, pavilion and shelter locations, playground area, plaza area, boardwalks, multipurpose trails, and beach/dune lookouts. DMK was responsible for all aspects of civil engineering including grass parking. An ERP permit was applied for and obtained from the Tampa office of FDEP. The Tallahassee office of Beaches and Shores Department issued a CCCL permit, while the sewer and water service permits were obtained from FDEP. Mr. Maheu was Project Manager and Project Engineer for the civil engineering, site design and permitting.

Turtle Beach

Sarasota County determined the two existing boat launch areas at Turtle Beach on Siesta Key needed improvements to allow ADA access to the docks and to facilitate a more efficient launch. In addition, they wanted to add a fishing pier to the Turtle Beach amenities between the two covered pavilions on the east side of the canal. DMK was contracted to design the improvements with Mr. Maheu as Engineer of Record. The scope included data collection, survey, preliminary SITE planning and permitting through FDEP and USACE to construct the docks and fishing pier. Coordination was required to assure consistency with the Coastal Construction Control Line requirements as well as obtaining authorization from the FDEP Bureau of Beaches and Coastal Systems to conduct the proposed activities.

Jeffrey R. Raykos, P.E., Vice President of Engineering

Project Role: Project Manager

OVERVIEW:

Mr. Raykos as Project Manager brings over 37 years of civil and structural design experience to the project team. His decades of experience includes numerous bridge rehabilitation projects, inspections, and bridge replacement projects as well as civil site design projects including piers and seawalls.



EDUCATION:

B.S., Structural Design and Construction Engineering Technology, Pennsylvania State University (1988)

REGISTRATIONS:

Florida Professional Engineer License No. PE88349

Pennsylvania Professional Engineer License No. PE-048763-E

Pennsylvania Certified Bridge Inspector, last refresher May 2020

EXPERIENCE HIGHLIGHTS:

Redfish Key Villa's Seawall

Due to a washout from a previous hurricane, the Redfish Key Villas HOA needed to repair and extend their existing seawall to protect the community pool equipment and building foundation corner. The project included the survey, design, construction documents and observation services for the repair and extension of the existing seawall using a concrete filled vinyl system. Mr. Raykos was the project manager and designer for the project and also provided the construction oversight.

Anger Fishing Pier – Sidewalk Repair

Adjacent to the Redfish Key Villas is the Charlotte County Anger Fishing Pier. As a result of a hurricane, the existing sidewalk was undermined at the abutment and risk collapsing. DMK and Project Manager Jeff Raykos prepared plans and permitting to construct side support walls to repair and reinforce the sidewalk to eliminate erosion from future hurricanes. Following Hurricane Helene and Milton in 2024, the Anger Fishing Pier sustained major damage, but the repaired sidewalk area remained untouched.

Gasparilla Island Bridge Authority – Building Renovations

As a result of Hurricane Ian, the Administration building, Maintenance building and Bridge Tender building sustained various amounts of damage. DMK and Project Manager Jeff Raykos were tasked with the plan preparation to repair and renovate the buildings to prevent future water intrusion damage. A Construction Bid Package was also prepared. Mr. Raykos oversaw the bidding process and the contractor award. The project is currently in the construction phase.

Live Oak Boardwalk - Charlotte County

DMK and Project Manager Jeff Raykos were contracted by Charlotte County to inspect the Live Oak Boardwalk following two different hurricanes. The entire length of the boardwalk was inspected via a small boat in order to get a hands-on assessment of the boardwalk condition. The boardwalk was impacted by a loose boat and excessive wave impacts. In addition, Jeff Raykos worked with Charlotte County staff to design plans for the removal and replacement of two existing precast concrete treads to smooth the transition from the pedestrian bridge to the boardwalk. DMK was tasked with programming/planning, evaluation/reporting, design development, construction documents and observation services.

Ray Steele, Senior Civil CADD Technician

Project Role: CADD

OVERVIEW:

Mr. Steele is a Sr. CADD Designer responsible for creating construction documents for roadway, drainage and utility relocation projects for DMK. He has extensive experience in Computer Aided Drafting through the U.S. Army and the Arizona Department of Transportation. His 30 years of technical experience includes the design drafting for the stormwater management systems and roadways, developing horizontal and vertical alignments, roadway templates and roadway cross-section and earthwork volume reports. In addition, he has created project-specific, roadway, stormwater and structural details. He is proficient in the use of roadway modeling programs such as AutoCAD and Civil3D for the design and preparation of transportation and drainage related engineering projects.



EDUCATION:

US Army

ITT Technical Institute

PROFESSIONAL EXPERIENCE:

DMK Associates, Inc.
2003-Current

EXPERIENCE HIGHLIGHTS:

Charlotte High School Campus Reconstruction

DMK performed overall site planning including athletic fields, field house and the football field, a grading and drainage design with an AdICPR model of existing and proposed conditions for entire site as well as access roads, sidewalks, and parking. Utility work included preparation of a site plan showing existing and proposed sewer and water lines, including fire protection, gravity sewers, force mains, lift stations and connection to the City of Punta Gorda water and sewer systems. Permitting included an ERP to SWFWMD, water and sewer line extension permit applications to FDEP, and an application for service to the City of Punta Gorda Utilities Department for water and wastewater improvements.

Lemon Bay High School Campus Reconstruction

DMK has been providing engineering and surveying for the Lemon Bay High School campus for over 20 years. In 2007, DMK prepared a Conceptual Master Plan for grading, drainage, and utilities in advance of the proposed reconstruction of the campus, which was originally constructed in the 1960's. DMK gained Southwest Florida Water Management District stormwater design approval for the Conceptual Master Plan in 2007. In 2010, DMK provided Charlotte County Public Schools with phased construction drawings which allowed the existing school to operate during the reconstruction efforts. DMK continues to provide design, permitting and construction phase services for the multi-phase project. The final build-out of the entire campus consisted of a three-story classroom wing, cafeteria, gymnasium, field house, administration buildings, energy plant, athletic fields, bus loop and parking areas were completed in 2015.

Maxine Barritt Park, Venice, FL

DMK performed civil engineering design, as well as complete permitting services for this park, located on a decommissioned wastewater treatment plant site adjacent to the Venice Airport and Pier. This design/build project incorporated new features not limited to parking, access drives, restrooms, pavilion and shelter locations, playground area, plaza area, boardwalks, multipurpose trails and beach/dune lookouts. DMK was responsible for all aspects of the civil engineering including coastal permitting, stormwater management, utilities design, as well as construction management services. The utilities work included extending existing water and sewer lines along Harbor Road to provide water and sewer service for new restrooms.

The project implemented low impact design features including porous concrete and grass parking. An ERP permit was applied for and obtained from the Tampa office of FDEP. The Tallahassee office of Beaches and Shores Department issued a CCCL permit, while the sewer and water service permit were obtained from FDEP.

Andreia Paulino, Design Engineer

Project Role: Design

OVERVIEW:

Ms. Paulino has over 8 years of experience as a civil engineer working on municipal utility projects, commercial sites, shopping plazas, mixed use developments, apartment buildings and complexes, and large single/multi-family residential projects in Southwest Florida.



EDUCATION:

B.S. Environmental Engineering,
Florida Gulf Coast University, 2018

REGISTRATIONS:

Florida Professional Engineer License No. PE102119

PROFESSIONAL EXPERIENCE:

Charlotte County Utilities, 2017-2018

Banks Engineering, 2018-2024

Atwell, 2024

DMK Associates, Inc. 2025-Current

EXPERIENCE HIGHLIGHTS:

Crossroads Apartments

Lead Designer responsible for multi-use development MSWMS to accommodate both the apartments and commercial lots in Fort Myers. The project allowed for development of living spaces alongside the needed commercial services, creating a walkable area and cutting traffic on the surrounding roadways. This project was permitted through SFWMD and FDOT with appropriate calculations, models, and reports (2019). It was revised as necessary through multiple design changes and SFWMD modifications (latest 2024).

Addie's Place Commercial

Designed the MSWMS to serve a grocery store, medical office, and fast-food restaurant in Estero. The project was permitted through SFWMD. Also responsible for preparing the water and wastewater systems for the commercial development, which required permitting through FDEP.

Pine Island Publix

Designed the MSWMS for the grocery and multiple commercial lots. The design intent of this project was to reduce seasonal traffic by providing another popular grocery store on the island. Permits were obtained from FDEP and SFWMD. Ms. Paulino was the lead Designer for the water and wastewater systems required to serve the commercial development.

Ibis Landing (fka Copperhead)

Assisted with permitting and responsible for the redesign of the partially built MSWMS, for a large single-family and multi-family development in the City of Fort Myers with appropriate calculations, models, and reports. She also redesigned the water and wastewater systems for the partially built residential development and attained the required local and state utility permits.

North Diplomat Parkway Development

Designed the water and wastewater systems for the mixed used development with design calculations, models, and reports. The project included apartments, multi-family residential, and commercial developments in Fort Myers.

Tice Habitat for Humanity

Designed the SWMS, the project consisted of low-income multi-family residential development, permitted through SFWMD with appropriate calculations, models, and designs.

Erica James Kelly, Project Manager

Project Role: QA/QC, Permitting

OVERVIEW:

Ms. Kelly has over 7 years' experience in project management, quality assurance, quality control, permitting, construction estimating and design. As an engineer she assists DMK with permitting, design and production of the necessary documents for Bid Services by preparing the Engineer's Opinions of Probable Cost and Specifications while delivering quality to the Client.



EDUCATION:

Bachelor of Science
Industrial Engineering
University of South
Florida, 2018

United States
Marine Corps
Aviation
Administration, 2003

CERTIFICATIONS:

MOT Advanced

Lean Six Sigma Green
Belt

PROFESSIONAL EXPERIENCE:

DMK Associates, Inc.
2018-2022; 2025-
Current

Power Design, Inc.
2022-2025

EXPERIENCE HIGHLIGHTS:

Garden of the Five Senses

Ms. Kelly took the lead with the design and permitting of the Garden of Five Senses Improvement project for the City of North Port to provide patrons with more accessibility features on-site.

The project consists of a 1,049 LF accessible meandering recreational trail with benches, trash receptacles and passing spaces for handicap users adjacent to the Boundless Adventures Playground, two (2) additional pervious paved handicap parking spaces where grass parking currently exists, and enhancement to the existing restrooms to provide handicap users with a more accessible facility.

William R. Gaines, JR. - Veterans Memorial Park

As a Veteran, Ms. Kelly was honored to be assisting with design and permitting for the Veteran Memorial Park (dba Sunrise Park) in Port Charlotte, Charlotte County. The modifications to the existing park include an additional driveway connection, parking, sidewalks, solar lighting, stormwater management systems, playground, pavilion, and an observation tower complete with the honorary flags proudly flying the U.S. flag, POW, U.S. Army, Navy, Marine Corps, Air Force and Coast Guard.

Lake Emily

Ms. Kelly assisted with permitting to convert the Handy Fill borrow pit located at the southwest corner of SR 776 and Winchester Boulevard in Charlotte County to a multi-tract mixed use development known as Lake Emily. Reclamation of the existing mine involves moving over one million cubic yards of material as well as managing groundwater and offsite discharges to surrounding properties.

Border Road

Ms. Kelly completed the due diligence initially to determine the feasibility of the two parcels for the development of a subdivision on 80 acres located in Venice. Following completion she worked with the Project Manager on the rezone and annexation of two parcel for the development of 203 single-family homes on the main parcel and wetland mitigation, a walking path and kayak launch on the 7-acre outparcel. She submitted permits to the Southwest Florida Water Management District (SWFWMD), United States Army Corps of Engineers, Sarasota County Planning and Zoning, Sarasota County Land Development, Sarasota County Utilities, and City of Venice Utilities. And a strategy to mitigate the wetland impacts and nutrient impaired soils. The project encountered utility design challenges due to the rapid development in the area, with three large subdivisions located nearby, creating utility and capacity conflicts. CEI services were part of the scope and Ms. Kelly provided witness and observed utility testing.



EDUCATION:

NSPS – ACSM Certified Survey Technician Certification for field and Office

ICS International Correspondence School of Land Surveying on the Fundamentals and Procedures of Land Surveying 2 Year Degree

REGISTRATION AND LICENSES:

FL Registered Surveyor and Mapper RSM No. 5335 1996

EXPERIENCE SUMMARY

Wayne D. Agnoli is a seasoned Registered Surveyor and Mapper with the state of Florida since 1996. With nearly 40 years of experience, he has provided surveying and mapping services for a wide range of public and private sector projects across Lee, Collier, and Charlotte Counties. His extensive portfolio includes land surveying for various projects such as parks, streetscapes, downtown redevelopments, roadways, stormwater filtration systems, utilities, universities, sports facilities, and airport expansions including terminals, runways, and taxiways.

Mr. Agnoli's strengths include the ability to communicate and coordinate among several groups and multi-discipline sub-consultants to simultaneously keep multiple projects on track and achieve the goals and objectives of the projects. He has been responsible for public presentations, development of scope, budgets and schedules, due diligence, conceptual planning and final design, production of construction documents, permitting, and construction contract administration for many multimillion-dollar public works projects and private development projects. Work experience includes highway/roadway, drainage improvements and storm water management, commercial, industrial, and residential sites, civil works, and infrastructure projects such as sewage pump stations and force mains, water distribution and sewage collection. He has supervised field survey and coordination for platting, utility coordination, firsthand application of various services during construction for numerous projects. Surveying services during construction included bidding, request for information, clarification of construction documents, part-time periodic or full-time observation, approval of contractor payments, change orders, punch list, final inspections, record drawings, and certifications.

In addition he has been actively involved in professional organizations, having served as a past President of the Collier-Lee Chapter of the Florida Professional Surveyors and Mappers Society. Mr. Agnoli previously served as Vice President of Survey Operations at Naples based Agnoli, Barber, and Brundage until he joined RWA earlier this year as the Survey Department Manager.

REPRESENTATIVE PROJECTS

(Previous experience prior to Mr. Agnoli joining RWA)

Downtown Street Improvements Old US 41, City of Bonita Springs | Bonita Springs, FL

Project Manager for the design build Improvements to the street, sidewalks, drainage systems, new water and sanitary sewer lines, FPL transition from overhead lines to underground duck system. The project was a design survey of existing conditions and the design of new roadway. The project was also a reconstruction and layout and as built along Old US 41 from Tennessee St. north to East terry St. and Felts Ave. and all connecting streets from Hampton St. north to Wilson St. design was performed to FDOT standards.

RSW Airport Terminal Expansion - Lee County Port Authority | Lee County, FL

Project Manager for the construction surveying services for the expansion of the taxiway and terminal expansions providing horizontal and vertical for use by other contractors on the project. Layout for taxiway expansions, layout for runway markings and layout for aircraft directional signage and runway and taxiway lighting. Design was performed to FDOT standards.

Livingston Road ROW Mapping - Collier County Department of Transportation| Collier County, FL

Provided Right of Way Mapping for Livingston Road from Radio Road north to Immokalee Road, provide design topographic survey and control survey in the preparing of drafting the Right of Way Maps.

Florida Gulf Coast University Entrance Road | Lee County, FL

Project Manager and Project Surveyor responsible for the design survey services for 0.5 miles of new 4-lane roadway to serve the new university. The scope of services included topographic survey for Phase 1, layout and coordination, utility coordination, preparation of roadway plans.

Lee Boulevard 6-Lane Improvements Phase III - Lee County Department of Transportation | Lee County, FL

Project Manager and Project Surveyor responsible for design surveying for existing improvements within the existing ROW including drainage and storm water systems, traffic data and existing utilities locations and utility coordination for relocation, existing roadway, lighting, signing and marking, signalization, and detailed bridge surveys for widening plans, and Right of Way Mapping and Sketch and Descriptions for new roadway design. County design was performed to FDOT standards.

Vanderbilt Beach Road Four and Six-Lane Widening | Collier County, FL

Project Manager and Project Surveyor responsible for land surveying services for four-lane and six lane widening of 1.64 miles and of 0.25 miles of roadway, respectively along an existing two-lane corridor. Services included design survey; right-of-way control survey; sketch and descriptions for right-of-way takings and easements; geotechnical testing locations; surveying of existing drainage and storm water management along with surveying of the existing utility relocations; utility coordination; structural design of seawalls; preparation of roadway right of way plans, County design was performed to FDOT standards.

Radio Road Four-Lane Phases I and II | Collier County, FL

Project manager and Project Surveyor responsible for design survey of existing roadway, services for 4-laning of 4.5 miles of existing 2-lane roadway. Phase I consisted of 3.24 miles of roadway, designed to accommodate future 6-laning. Phase II consisted of 1.33 miles of roadway which included realignment at the Davis Boulevard intersection. Services provided included design survey of all existing drainage and storm existing utility relocations, utility coordination, preparation of roadway right of way plans including right of way mapping for Davis Boulevard intersection realignment; County design was performed to FDOT standards.

Pine Island Road Phase I and II - Lee County DOT | Lee County, FL

Project manager and Project Surveyor responsible for right of way design survey of the existing drainage and storm water, above and underground utilities systems, including roadway right of way maps. Pine Island Road was owned and maintained by FDOT, and the County design was performed to FDOT standards.

Lowdermilk Park - City of Naples | Naples, FL

Project manager and Project Surveyor responsible for the DEP survey for the permitting of the rebuild of the park amenities and facilities. Provided a complete Boundary and topographic survey with all required information as noted in FAC and statutes for beach front surveys.

Naples Fishing Pier - City of Naples | Naples, FL

Project manager and Project Surveyor responsible for the complete construction layout and as-built of the Naples Pier to replace damage from past hurricanes before Ian destroyed the Pier in September of 2022. Set up control line to control layout for pier supports and decking installation.

FDOT MHWL- Naples | Naples, FL

Project manager and Project Surveyor responsible the MHWL Survey of US 41 Naples, FDOT survey to raise bridges and widen US 41 over the Gordon River. Provided a detailed MHWL survey on both sides of US 41 at the bridges.

Port Charlotte Beach Park - Charlotte County | Port Charlotte, FL

Project manager and Project Surveyor responsible the boundary and Topographic survey of a portion of the park destroyed by hurricane Ian, located MHWL along the edge of Charlotte Harbor. Survey was prepared for the redesign to rebuild park amenities.

Hugh D. Dinkler, PWS



Ecological Services Associates

Discipline/Specialty

- ♣ Wetland Delineations and Hydroperiod Establishment
- ♣ Habitat Assessments, Listed Species, Mitigation Design, and Water Quality Support
- ♣ Regulatory and Proprietary Permitting, Compliance, Enforcement, and Litigation Support
- ♣ Administrative Hearing and Litigation Support

Years of Experience

- ♣ 30 Years

Certifications

- ♣ Professional Wetland Scientist, SWS, 1995.
- ♣ Authorized Gopher Tortoise Agent, FWC, 1995.

Education

- ♣ M.S., Agricultural Operations Management, University of Florida, 1990
- ♣ B.S., Wildlife Ecology, University of Florida, 1986

Employment History

- ♣ Ecological Services Associates, Managing Ecologist, 2009-Present
- ♣ Biological Research Associates, Senior Ecologist, 2004–2009
- ♣ SWFWMD, Environmental Manager, 1997-2004, Environmental Scientist, 1991-1997

Summary of Qualifications

Mr. Dinkler has over 30-years' experience with environmental permitting, water use permitting, state sovereign lands authorizations, surface water management system design and its relationship to freshwater and marine ecosystems, wetland functions and values, and appropriate wetland mitigation design. Mr. Dinkler has a thorough understanding of surface water management system designs and the state regulatory programs in the Florida, which allow him to carefully review these designs in relationship to the environmental features to ensure these features are protected or enhanced and water quality assurances are provided by the project design; as well able to provide administrative hearing and litigation support for those projects.

Wetland Delineations and Hydroperiod Establishment

Mr. Dinkler has conducted or overseen state and federal delineations and established wetland hydroperiods for large residential, commercial, and public works projects in Southwest Florida. Mr. Dinkler's detailed understanding of wetland hydrology is extensively relied upon by the design engineer or hydrogeologist to provide reasonable assurances that adverse impacts to adjacent or integral wetland systems do not occur.

Habitat Assessments/Mitigation Design

Mr. Dinkler has conducted investigations and evaluations of ecological structure, functions, and values of native and altered habitats, including flora and fauna for preservation, enhancement, or restoration efforts. Mr. Dinkler has conducted numerous Unified Mitigation Assessment Method (UMAM), Wetland Rapid Assessment Method (WRAP) or other wetland and upland assessments methods. Mr. Dinkler's experience allowed him to develop a new approach for the review of cumulative impacts to Florida coastal fish and wildlife resources based on marine population connectivity concepts rather than using freshwater riverine inflows as resource-partitioning mechanisms.

Water Quality Support

Mr. Dinkler has developed water quality and sediment quality monitoring programs to provide pre-development loadings for projects discharging to impaired waters or to meet the pre-development requirements of Development of Regional Impact (DRI) or large complex projects in Florida.

Regulatory/Proprietary Permitting, Compliance, Enforcement Support

Mr. Dinkler has been involved with the preparation and submittal of applications to local governments, Water Management Districts, the Florida Department of Environmental Protection, the U.S. Army Corps of Engineers, and the Florida Fish and Wildlife Conservation Commission.

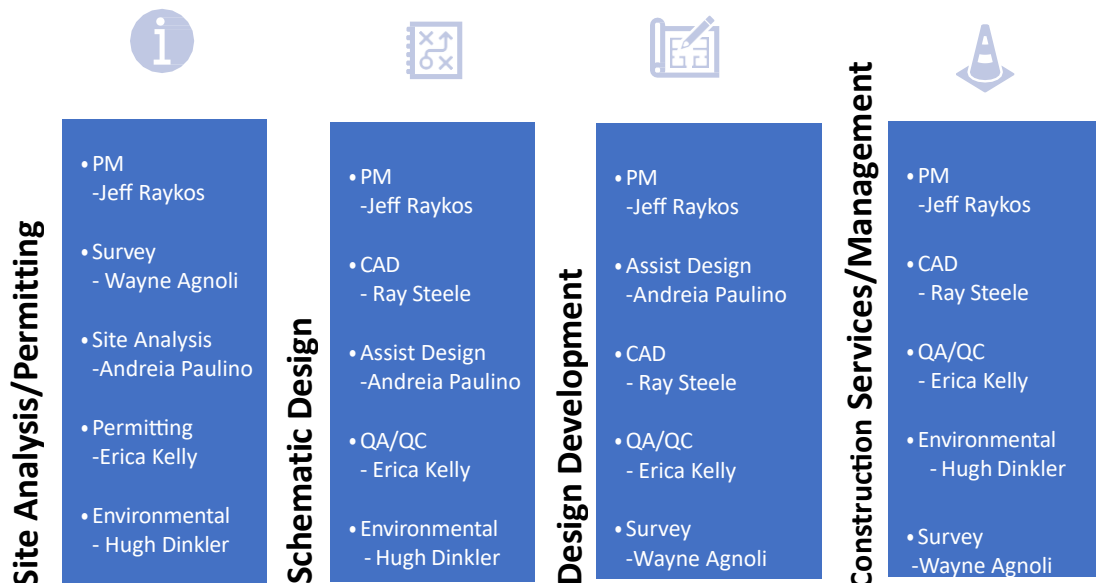
Administrative Hearing and Litigation Support

Mr. Dinkler has served as an expert witness in the administrative hearing arena associated with regulatory challenges to local, state and federal permit applications or proprietary authorizations. Mr. Dinkler's thorough knowledge of federal, state, and local regulations and state proprietary processes have allowed him to provide litigation support that have facilitated positive outcomes for clients in Florida.

II. PROPOSED MANAGEMENT PLAN

A. TEAM ORGANIZATION

1. SITE ANALYSIS/PERMITTING PHASE
2. SCHEMATIC DESIGN PHASE
3. DESIGN DEVELOPMENT PHASE
4. CONSTRUCTION DOCUMENT PHASE
5. CONSTRUCTION OBSERVATION PHASE



B. ROLES AND RESPONSIBILITIES OF PARTICIPANTS

Kreg
Maheu,
P.E.

Principle-in-Charge

Responsible for oversight of the Project Manager and act as an overarching contact for the County. Kreg Maheu will also be present at all internal project management meetings as added assurance the project remains on schedule and resources are allocated appropriately for the successful completion of the project.

Jeff
Raykos,
P.E., CBSI

Project Manager

As Project Manager for the project, Jeff Raykos is responsible for the successful completion of the project. This involves tasks such as Project Management and Coordination, Design and Permitting, Construction Services, Construction Management and Close-out Services.

Andreia
Paulino,
P.E.

Designer

With Land Development always comes the need for stormwater and utility modeling and design. Andreia Paulino is typically a stormwater expert; however, she will be assisting the Project Manager with elements of the Site Analysis and Design Phase.

Ray
Steele

Senior CAD Technician

Ray Steele's responsibilities will include AutoCAD Design, specifications, and oversight of drafting required throughout the project lifecycle.

Erica Kelly,
ICGB

QA/QC/Permitting Manager

Erica Kelly will have a key role in the successful completion of the project. She is responsible for the data collection, permitting, cost estimating, scheduling, and shall oversee all QA/QC efforts including peer review and any related communications and reporting.

Wayne
Agnoli,
P.S.M.

Surveyor

Wayne D. Agnoli serves as the Director of Surveying and Mapping and Senior Project Surveyor at RWA Engineering. His role in this project is to lead the survey crews responsible for all surveying necessary for the project scope, including the final As-Built survey and the signing and sealing of all final surveys.

Hugh
Dinkler,
P.W.S.

Environmental Consultant

Hugh Dinkler shall ensure that all relevant environmental and historical preservation (EHP) requirements will be in compliance with regulations and applicable federal, state and local laws.

III. PREVIOUS EXPERIENCE OF TEAM PROPOSED FOR THIS PROJECT

A. RELEVANT WORK HISTORY WITH PUBLIC/GOVERNMENT FACILITIES AND CM METHOD

DMK Associates, Inc. has been completing public/government facilities projects for Charlotte County and the surrounding municipalities for decades; some of these descriptions have been shared throughout various sections of our proposal.

It is essential to implement CM methods as early as the design phase to facilitate valuable feedback and collaboration between the CM and design teams. When a CM is integrated into the project, additional oversight is gained throughout the entire project lifecycle, from planning to execution, to ensure project goals are met and to manage risks associated with quality, regulations, and budget. More recently, Charlotte County has incorporated CM into projects, which enable various management tasks, including design review, procurement, scheduling, quality control, and cost control. By having a CM, a Guaranteed Maximum Price (GMP) is provided, who assumes the risk of meeting the project budget, alleviating the Project Manager.

B. RELEVANT WORK HISTORY WITH MARINE/SEAWALL/CIVIL, COASTAL, ENGINEERING AND STRUCTURAL PROJECTS

Refer to the key personnel resumes (Section I.) and examples of recently accomplished similar projects described in Section VI.

C. PERMITTING EXPERIENCE WITH COASTAL REGULATORY AGENCIES

DMK has the experience required to obtain permits from the necessary coastal regulatory agencies, such as FDEP and USACE. We are confident in our knowledge to navigate the permitting process with ease, but we do not have control over the time these agencies take to review and issue permits. Refer to the project descriptions in the resumes of key personnel and consider projects they have recently completed that are similar to this one.

D. DESIGN WITHIN A FIXED PROJECT BUDGET

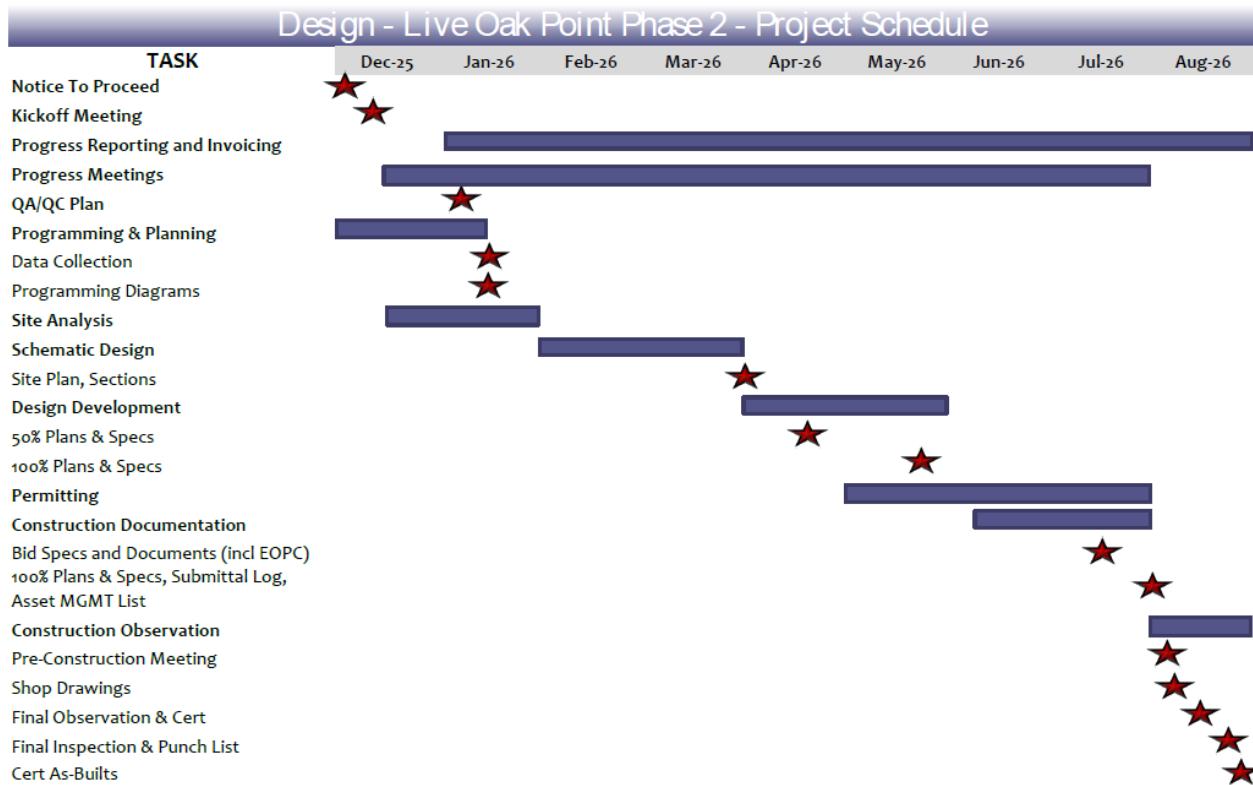
Working within a fixed budget can pose difficulties if not planned correctly. It's essential to analyze the project from start to finish and identify all potential issues that may arise during

the design process across all disciplines, including surveying, engineering, and design. This is necessary to arrive at a realistic, fixed project budget. There should also be a contingency percentage built into each fixed project budget to account for specific tasks, including unforeseeable delays. If these preliminary steps are taken, it's possible to have successful completion of a design within a fixed project budget. With constant communication and collaboration as the project evolves, it will alleviate costly design mistakes. DMK works with a fixed project budget for the majority, if not all, of our Charlotte County contracts. In the past, we have designed the G.C. Herring conceptual plan and the WRGJVM Park Phase 1 improvements on fixed project budgets. We understand the importance of our clients to finish a project within the time it was projected to take. Considering the funding efforts put in by the County on these projects, it's important to stay within budget. DMK ensures this by ensuring all tasks stay on track and resources are allocated as necessary for the timely and successful completion of any project.

IV. PROJECT CONTROL

A. SCHEDULE

Historically, delays in project completion have created undue hardship and inconvenience to the County, but more importantly, to the residents who would benefit from the project. When residents wait for the completion of a delayed project, they have to live without the needed improvements and put up with the disruptions and congestion created by construction activities that continue beyond scheduled completion. To avoid this scenario, DMK has developed an efficient project management structure and allocation of available company resources. For instance, by dividing the work among the design team, each individual is assigned work tasks within their designated disciplines. Assuring not only timely designs but also delivering quality work from discipline-specific professionals internally and externally. If the design portion of this project is completed within 120 from the date of the issuance of the contract. By utilizing the Critical Path Method (CPM) based on past similar projects to determine the longest sequence of tasks/deliverables to achieve project completion, a more feasible timeline implementing anticipated permitting delays will be presented. From experience, typical community projects that don't encounter any permitting issues typically take 6-9 months. When permitting agencies come back with additional information that was not discussed in the original Pre-app, this timeframe could be extended for an additional 3 months, bringing the design to completion of the project in about a year. Throughout the design and permitting process, the DMK Team will use these additional techniques to maintain the schedule.



1. WHAT TECHNIQUES ARE PLANNED TO ASSURE THAT THE SCHEDULE WILL BE MET?

- a. General: Our team will have routine planning and progress meetings with the Charlotte County staff to review any schedule issues, calculations, plans, deliverables, permits, etc. The time, frequency, and place of these meetings will be determined once the initial project schedule has been established using the Critical Path Method (CPM). By utilizing agile project management principles, such as active collaboration, iterative approach methods, and incremental delivery, the County can maintain a flexible and adaptable team that evolves in tandem with the project, offering enhanced visibility and improved customer satisfaction. With an emphasis on collaboration, feedback, and continuous improvement, each phase of the project can adapt to prioritize and meet deliverables when delays are encountered. This iterative approach will enable the early detection of potential scope creep, allowing for mitigation by adjusting to changes as they occur.
- b. Local Survey: Having a local Surveyor as part of our team really helps get these projects started on the right foot. Assuming a current survey is needed for the design, RWA can cut an average of two (2) weeks off survey deliverable time. In turn, this enables the engineer to complete 30% and subsequent plans more quickly than our competitors. Our design teams will start collaborating within 30 days of receiving the notice to proceed, and the final design will be completed on time, as outlined in the schedule provided by DMK to prepare the bid documents and advertise for

construction.

- c. **Monthly Status Reports:** Monthly progress reports will be submitted to the County, with an updated project schedule.
- d. **In-house Project Review & Meetings:** Our Team will have internal controls to keep staff resources at optimum levels to keep the project on schedule with active collaboration with our consultants. These reviews will help analyze each task and remedy any critical issues that could affect the schedule.
- e. **Quality Control & Peer Reviews:** Utilizing our internal resources for quality control and assurance, separate from the Project Manager, DMK has found it to be the most efficient way to provide quality work to our clients. This introduces a check and balance to address any issues that could negatively impact the project.
- f. **Permitting:** To apply another control point for the schedule, DMK starts the permitting process with a pre-application/project conference meeting with applicable permitting agencies, such as the County, SWFWMD, FDEP, and USACE, at the beginning of the site analysis phase. At these meetings, our Team will obtain the necessary guidelines and input needed to minimize any potential permitting-related setbacks based on a typical 6-9 month project schedule.

2. WHO WILL BE RESPONSIBLE TO ASSURE THAT SCHEDULE WILL BE MET?

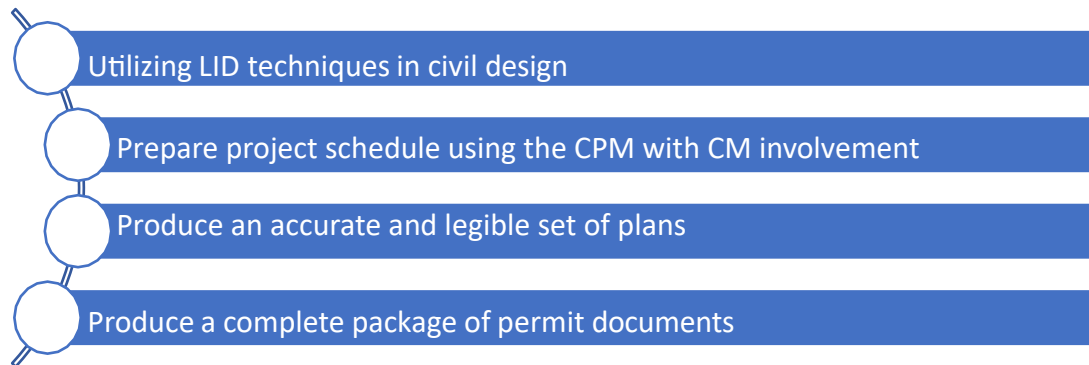
Effective resource scheduling begins at the top. Mr. Kreg Maheu, as Principal-in-Charge and our Project Manager, Mr. Jeff Raykos, along with our QA/QC Manager, Ms. Erica Kelly, will each be directly responsible for this task and ensure the approved schedule for all design and permitting of the project is strictly adhered to. The availability of every necessary resource to each team member will be ensured, and in-house meetings with the design and permitting team members will be convened to track and assess the project's progress. Additionally, active collaboration between the internal and external stakeholders will be imperative to mitigate schedule delays beyond the DMK proposed schedule.

B. COST

Project costs will be minimized based on DMK's extensive experience with design and our good understanding of anticipated design issues. This experience and understanding of the anticipated issues along with their solutions will lead to a well-planned and complete design package which will translate into cost savings in construction.

1. WHAT CONTROL TECHNIQUES ARE PLANNED?

DMK utilizes the following cost-control techniques:



For example, utilizing LID techniques is a cost-effective technique. Focus on the material types chosen for the final design and possible alternatives. By understanding our full array of material options, DMK can provide additional cost savings for the County.

One of the most significant factors contributing to higher construction costs via change orders is a “vague” or inaccurate set of construction documents. Producing unclear plans will create a considerable disparity in bid prices, as contractors will be uncertain of the intent and may “cover themselves” with higher prices. In addition, if the quantities in the bid set are incorrect and the ultimate project “overruns” the engineer’s opinion of cost to build, then the final project cost will escalate, requiring change orders that generally reflect poorly on the project and the associated engineering and architectural firms. Our method for controlling construction costs involves providing clear, concise plans and accurate quantity “take-offs” for incorporation into the project’s bid set. The DMK Team and Consultants will collaboratively prepare bid and contract documents, working closely with County staff to ensure the project package produced is comprehensible for bidding contractors.

As we all know, construction bids can vary widely. Indeed, the current overall state of the economy has impacted on the cost of labor and materials. By utilizing previous project data and current trends in material and cost to build, better decision-making and more sustainable options can be applied for cost savings in construction costs. As the building industry continues to “boom”, labor prices have become impacted, and material prices continue to escalate higher with tariff barriers and high interest rates. If the economy slows down, demand for materials is likely to decrease, but it is unlikely that the cost of materials will decrease. Contractors may also bid a project lower to keep their employees utilized, which tends to drive prices down. Fuel and equipment costs are

also significant factors that are difficult to project and are, in fact, out of our direct control. Finally, DMK can control cost by monitoring recently accumulated bids, material costs, and by updating the County with engineering estimates that reflect current trends. In doing so our engineers can produce complete and legible plans, ready for bid. In addition, should prices for one element skyrocket, alternate elements can be investigated and substituted more easily to stay within the budget or attain the desired cost savings, per the discretion of the County.

2. DEMONSTRATE ABILITY TO MEET PROJECT COST CONTROL

DMK can meet project costs by utilizing our engineers for their design strengths and their past project knowledge. For instance, past projects such as the West Dearborn Pilot Low Impact Development (LID) project, completed for the Englewood CRA, the estimated construction cost (derived from costs of previously completed similar projects) for many pay items, such as bio-swales, permeable pavement, and bio-detention, proved to be very high. To lower the costs of these improvements, DMK successfully redefined and restructured these pay items, using standard elements such as excavation and backfill (per cubic yard) and membranes (per square foot). As a result, the estimated cost of constructing these improvements was lowered by approximately 30%. Also, on the design side, by efficiently completing the design and permitting of this project, DMK fees were kept to approximately 7% of the total estimated construction costs.

3. WHO WILL BE RESPONSIBLE FOR COST CONTROL?

Ultimately, the Project Manager, Jeff Raykos, is responsible for cost control throughout the project's duration. Our engineers recognize that effective cost control starts with a comprehensive understanding of the project scope and client requirements. These details are discussed prior to the project start date to ensure a full understanding of the project, including its scope and budgetary constraints. Additionally, our Project Managers are responsible for assembling all project elements and assisting in the development of cost estimates, which will be factored into the overall constructability equation. All members of the DMK Team have access to extensive cost databases, which will aid in developing accurate estimates. Though our project managers are the top line of cost control, it is every team member's responsibility to speak up/act when faced with alternative solutions that can lower the costs associated with our projects. Additionally, this could become a shared responsibility if a CM is part of the team. The DMK team knows what it takes to complete a community design project on schedule and within budget. We believe that project control is the key to any project's success.

C. RECENT, CURRENT AND PROJECTED WORKLOAD

DMK Engineers work on a variety of project types and sizes. Below is a table representing the percentage of projects each team member is actively working on, has worked on in the last six months, and has since closed those projects out, and their percentage of availability for future projects.

Recent, current, and projected workload of DMK Personnel:

PERSONNEL	RECENT	CURRENT	PROJECTED AVAILABILITY
KREG MAHEU, P.E.	50%	60%	50%
JEFF RAYKOS, P.E., CBSI	70%	60%	50%
ANDREIA PAULINO, P.E.	70%	60%	50%
RAY STEELE, CAD TECH	80%	80%	30%
ERICA KELLY, ICGB	50%	50%	50%

V. PRESENT PROPOSED DESIGN APPROACH FOR THIS PROJECT

Through our history, our community projects generally follow this outline of tasks/phases and the associated deliverables:

- Programming/Planning
- Site Analysis
 - Surveys
 - Environmental assessment (as applicable)
 - Geotechnical assessment (as applicable)
 - Pre-application meetings
- Schematic Design
- Design Development
 - 30/60/90% Plans
- Permitting
- Construction Documents
 - Final Plans and Specs
 - EOPC
 - AutoCAD files
 - Bidding Services
- Construction Management
 - Attend Pre-Construction Meeting
 - Address Requests for Additional Information (RAIs) for contractors

- Construction observation
- Shop drawings and submittals
- Final observation and certification
- Coordinate As-Built documentation and permitting close-out

A. DESCRIBE PROPOSED DESIGN METHODOLOGY, INCLUDING PHASED APPROACH

The DMK design team will provide professional survey, data collection, program planning, site analysis, schematic design, design development, construction documents, environmental consulting services, permitting, and construction management services. The phased approach below will follow a standardized format and provide key call-out points for each part to describe any anomalies or deviations.

Programming and Planning – Given the success of prior work DMK completed on numerous coastal projects, it is anticipated that once the project is complete, the boardwalk, T-dock fishing pier, water taxi pier, and upland walkways will provide community users with a better design to withstand future severe weather events. Therefore, the design will integrate storm resiliency elements. Through close coordination with Charlotte County and project stakeholders, DMK will develop a sustainable site design, cost effective and environmentally conscious. DMK will also coordinate/ the locations of other elements not detailed in the RFP such as lighting, and any other park features desired by County Staff. This will be incorporated into the Program and Planning Phase if desired by the County or deferred to a later date and/or phase. It is anticipated that demolition of the existing structures will be required . Upon brief review of project scope by permitting agencies, receipt of their feedback, and the County's desires, a plan for the preliminary set of site plans shall be established. This would be brought up to County employees while reviewing the plan to get a better understanding of what has already been/if any plans were made for the design of the boardwalk, T-dock fishing pier, water taxi pier, and upland walkways, and how this phase will integrate with phase 1.

Site Analysis/Permitting – Once the Programming and Planning have been satisfied, DMK will move into the Site Analysis/Permitting phase. This phase will allow DMK to collect the necessary data and prepare the required studies for permitting. DMK's land survey team will perform the necessary survey. Depending on the work footprint, it seems that a Boundary, Topography, and a bathymetric survey may need to be completed. DMK's surveying consultant is ready for dispatch, this phase will be closely coordinated with the Schematic Design Phase in order to arrive at an acceptable design that is suitable for the submission of permit applications to State and Federal agencies.

Based on similar boardwalk projects over mangroves, the Project Design Team anticipates that a modification to the existing Southwest Florida Water Management District (SWFWMD) ERP will be required.

Constructability – It is forecasted that the project will be constructed in a single phase (Phase 2). The contractor shall be responsible for providing the Southwest Florida Water Management District (SWFWMD) with a notice of commencement prior to construction activities. The District should be given a minimum of 48 hours' notice so that they can make a staff representative available if necessary. The contractor is responsible for adhering to all conditions of the SWFWMD Environmental Resource Permit (ERP) and the Florida Department of Environmental Protection (FDEP) NPDES permit. Additionally, the contractor shall be responsible for notifying all utility companies (public and private) prior to construction.

The horizontal alignments of the proposed elements shown on the construction plans will be prepared with the benefit of our survey. The contractor will coordinate with the County staff and DMK's ecologist (if applicable) in the field when establishing a baseline of construction. Horizontal alignment shall be confirmed and acknowledged by staff prior to pruning activities to assure proper field alignment and minimize impacts to the environment.

The installation of any erosion control and turbidity measures will also be completed prior to construction activities. If the contractor desires to complete certain portions of the project at a certain time, a sub-phasing plan for erosion control and turbidity measures must be coordinated by the contractor with the proper SWFWMD representatives. Any unusable or unsuitable construction material and debris generated from construction shall be collected daily and disposed of in an appropriate solid waste receptacle.

Design and Development – The Design and Development Phase will coordinate and refine design with County staff, CM, and the respective advisory personnel to result in the selection of materials and building systems. A critical component to this project will be providing the County and community with features that are built to withstand severe weather. We will include the County and CM for their opinion on sustainable materials used to construct the boardwalk, piers, and walkway. We do this to assure the County we are consulting with all stakeholders regarding life cycle and costs of materials chosen.

During this phase, DMK will provide a progress set of plans including an engineer's opinion of probable cost (EOPC) to review with the County and stakeholders. The design and permitting portion of the project is anticipated to be between 120 - 215 calendar days from commencement of work. From experience, typical parks projects that don't run into any permitting issues take roughly 9 months. When permitting agencies come back with additional information that was not discussed in the

original Pre-app, this timeframe could be extended for an additional 3 months bringing the design to completion in about a year.

The major design elements of Phase 2 of this project include:

~17,500 square foot overwater boardwalk with cast concrete decking and wooden safety rail

~1,110 square foot T-dock fishing pier with cast concrete decking and wooden safety rail system

~1,020 square foot water taxi pier with cast concrete decking and wooden safety rail system, stormwater outfalls

~800 lineal feet upland walkways comprised of sidewalks and ramps with safety railing

B. WHAT PROBLEMS DO YOU ANTICIPATE AND HOW DO YOU PROPOSE TO SOLVE THEM?

There are minimal challenges suspected of this project aside from the 120-calendar day schedule. After speaking with the proposed Project Manager and Principle in Charge, there was a collective decision that there are nominal factors at play that could cause an issue in design, or cost of the project. In the past, DMK has run into environmental issues at the William R. Gaines Jr. Veterans Memorial Park, which led to the use of on-site wetland mitigation and the relocation of Gopher Tortoises. Other than this each project moved along rather smooth.

DMK will reach out to County DRC, SWFWMD, FDEP, USFWS, NMFS and USACE upon contract award to determine permit types and possible compliance and regulations will apply to the project. By having a clear definitive path for the sequence of tasks/deliverables the schedule can meet as required to alleviate avoidable delays.

C. DESCRIBE INNOVATIVE APPROACHES IN PRODUCTION AND DESIGN

It is becoming increasingly imperative to adopt innovative approaches in both the programming and design of boardwalks, fishing piers, and all coastal project sites, as southwest Florida is highly vulnerable to hurricanes. Hurricanes and their associated storm surges and strong waves result in significant repair and rebuilding costs, as well as closures of recreational areas.

Programming innovations such as enhanced user experience for specific features and activities, adaptive management and maintenance plans to improve the lifespan

of the pier, and promoting passive education to inform our community about marine life and coastal ecosystems will be considered.

The proposed design shall incorporate Hazard Mitigation Planning (HMP) elements into the project to enhance storm resiliency by mitigating economic impacts, reducing storm damage, preventing unsafe conditions for users, and minimizing negative impacts on marine ecosystems. Additionally, integrating sustainable and durable materials to better withstand inevitable severe future weather impacts to our community. DMK holds itself responsible for its designs and related impact on the environment.

VI. PRESENT EXAMPLES OF RECENTLY ACCOMPLISHED SIMILAR PROJECTS

A. DESCRIBE THE PROJECTS TO DEMONSTRATE

1. SCHEDULE AND COST CONTROL
2. CONSTRUCTION PROBLEMS AND MEANS TAKEN TO SOLVE THEM
3. ANY ADDITIONAL CONSTRUCTION COSTS CAUSED BY DESIGN DEFICIENCIES, NOT PROGRAM CHANGES
4. PROJECT DELIVERING MARINE/SEAWALL/CIVIL, COASTAL ENGINEERING AND STRUCTURAL PROJECTS

G. C. Herring Park

This project was run by Charlotte County Parks and Recreational Facilities and Project Manager Kreg Maheu. The scope was to provide Master Plan Services for the G.C. Herring Park within Rotonda West with all features in accordance with the Charlotte County Parks and Recreation Master Plan Updates 2015-2050. The upgrades that were incorporated into the conceptual design were a renovated existing running/walking track, outdoor fitness stations and course, multi-purpose field, fishing pier, two (2) Playgrounds, nature trail, signage, basketball courts, pavilions, tennis court, sand volleyball pits, four (4) pickleball courts, new RC Track and dragstrip, bleachers and a community room with

designated green space and shade structures dispersed throughout the design. This project was then shelved awaiting funding through the Charlotte County Capital Improvement Plan.

DMK is also responsible for the Veteran's Memorial Park also located at G.C. Herring Park. This is on the westerly portion of the project footprint that would be connecting the nature trail to behind the American Legion Post 113 leading to the proposed fishing pier and other courts. This project consisted of a Boundary, Topographic, Tree and Wetland Survey, Conceptual and Schematic design, Permitting, and Construction Phase Services. During the SWFWMD Pre-app meeting for this past project we were able to also ask their opinion on the preliminary Master plan layout. At that time, it was stated that the changes proposed (including the fishing pier and boardwalk) on the Master Plan would be de minimis to the surrounding environment and would therefore not require a full Environmental Resource Permit. The plan that was brought before the committee was not the final iteration and would certainly need to be brought to their attention again, but this information brings a positive notion when thinking of the permitting involved with the proposed project. The memorial project tasks consisted of the programming/planning, conceptual and schematic design, construction documents, permitting and limited construction phase services. The design incorporated monuments for all military branches, pavilions, parking, connecting walkways, signage and smaller features incorporated throughout the design. The permitting for this project included preliminary and final site plan approval through the County and permitting through SWFWMD. This project was completed on time and within budget despite having the difficulties of COVID thrown into the equation.



BAYFRONT PARK

DMK Associates, Inc. assisted in developing a park plan for the Town of Longboat Key. Bayfront Park was an existing facility complete with a ball field and community meeting room. The existing park has needed updating for years and the Project Architect had been selected to provide complete, biddable plans for modernizing the park amenities. Services performed for the Town included planning, environmental consulting, design, and construction related consultation services. DMK was requested by the team to provide all services related to land surveying, site planning, stormwater management, seawall and dock permitting, utility designs and permitting, assistance with FDEP permitting for activities seaward of the Coastal Construction Control Line and general coordination

with the Architectural and Planning group charged with obtaining public and local input.

In developing plans, public involvement was necessary to make sure that the product was meaningful and useful to the surrounding community. In assistance to the design team, DMK provided insight and expertise regarding public utilities, stormwater management, site development, grading, and project paving.



Tramonto Vista Park (Maxine Barrett)

DMK performed civil engineering design, as well as complete permitting services for the City of Venice, located on a decommissioned wastewater treatment plant site adjacent to the Venice Airport and the Venice Pier. This design/build project included parking, access drives, restrooms, pavilion and shelter locations, playground area, plaza area, boardwalks, multipurpose trails and beach/dune lookouts. DMK was responsible for all aspects of the civil engineer including coastal permitting, stormwater management, utilities, as well as construction management services on this project. The project implemented low impact design features including porous concrete and grass parking. An ERP permit was applied for and obtained from the Tampa office of FDEP. The



Tallahassee office of Beaches and Shores Department issued a CCCL permit, while the sewer and water service permit was obtained from FDEP.

Redfish Key Villas Seawall

Due to a washout from a previous hurricane, the Redfish Key Villas HOA needed to repair and extend their existing seawall to protect the community pool equipment and building foundation corner. The project included the survey, design, permitting, construction documents and construction observation services for the repair and extension of the existing seawall using a vinyl shoring system filled with concrete and concrete cap. The project received a SWFWMD ERP Minor Modification for the re-construction of the existing weir outlet structure, extension of a seawall 37 feet to prevent erosion adjacent to the existing building. All construction activities were landward of the Jurisdictional Site Boundary. Following Hurricane Helene and Milton in 2024, the seawall sustained no major damage. The project was delivered on time and the HOA pursued additional services for construction observation services to ensure the project was completed per Plans and Specifications.

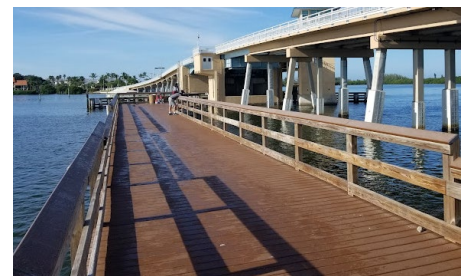
Anger Fishing Pier Sidewalk Repair

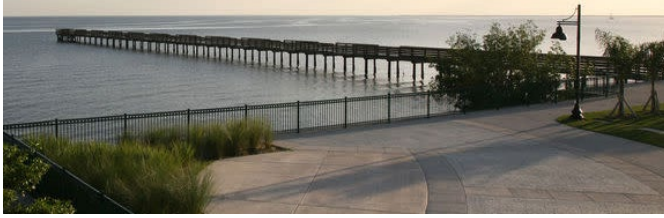
Adjacent to the Redfish Key Villas is the Charlotte County Anger Fishing Pier. As a result of a hurricane, the existing sidewalk was undermined at the abutment and at risk of collapsing. DMK prepared plans and permitting to construct side support walls to repair and reinforce the sidewalk to eliminate erosion from future hurricanes. Following Hurricane Helene and Milton in 2024, the Anger Fishing Pier sustained major damage, but the repaired sidewalk area remained undamaged.



Anger Fishing Pier

DMK was authorized to prepare a Preliminary Design Report construction plan and permitting for the Anger Fishing Pier and two parking lots. In 2012, DMK was asked to analyze the deficiencies, make repair recommendations with estimated construction costs, and provide construction plans, permitting, and bidding/construction services. Upon successful completion, our engineers documented photographic and experience-based observations, the assessments of individual fishing pier components, shoreline erosion control, pier repair recommendations, cost estimates, and ADA inspection. This report covered both pier improvements as well as associated parking improvement plans with tiered pricing options.





Live Oak Boardwalk

DMK and Project Manager Jeff Raykos were contracted by Charlotte County to inspect the Live Oak Boardwalk following two different hurricanes. The entire length of the boardwalk was

inspected via a small boat in order to get a hands-on assessment of the boardwalk condition. The boardwalk was impacted by a loose boat and excessive wave impacts. In addition, Jeff Raykos worked with Charlotte County staff to design plans for the removal and replacement of two existing precast concrete treads to smooth the transition from the pedestrian bridge to the boardwalk. DMK was tasked with programming/planning, evaluation/reporting, design development, construction documents and observation services.

VII. DESCRIBE YOUR EXPERIENCE AND CAPABILITIES IN THE FOLLOWING AREAS

A. VALUE ENGINEERING

The DMK Team has many examples of Value Engineering. As a normal course, team members incorporate the Value Engineering Process as a part of delivering a high quality and efficient service to clients. Our VE teams are assembled in accordance with specialty and incorporate construction personnel with practical, on the ground knowledge of construction means and methods. Our VE team focuses on client-perceived quality and performance when reviewing designs during various phases of the project.

We openly encourage clients to embrace the Value Engineering process early in the development phase of a project. Initial value engineering work should begin during the preliminary engineering prior to development of designs. This allows for the maximum potential for change throughout the design process.

B. COST ANALYSIS AND CONTROL

Cost analysis and control involves applying engineering and CM principles and techniques to manage project costs and identify cost-saving opportunities throughout the project lifecycle. Cost control measures were covered in Project Control Section IV.

C. LIFE CYCLE COST ANALYSIS

Because our team is experienced in the public sector, we understand that an integral

part of the design is considering the life cycle cost. The Live Oak Point Park Phase 2 replacement/repair of the boardwalk, T-dock fishing pier, water taxi pier, and upland walkways design must consider today's existing conditions, vulnerability to hurricanes, and our population increases. All elements shall be considered for online updates during the lifespan of this system.

Materials used must be measured and strategically placed to account for both today's and future considerations. Some of these elements have tangible costs that can be analyzed for operations and maintenance to protect this investment for the benefit of our community. Frequent design reviews with the Engineer and County Staff will ensure any final decisions are agreed upon by the team.

The sustainability of the infrastructure and proposed solutions to help decrease the maintenance costs associated with the project are key factors to be considered. Our team will perform a Net Present Value (NPV) analysis when selecting the materials to provide more sustainable and cost-effective infrastructure in the long run.

D. ENVIRONMENTAL ASSESSMENT

We leave the specifics to our sub-consultant Hugh Dinkler, our staff is trained to look for environmental red flags during their initial site inspection. DMK engineers are the first line of environmental assessment on all our projects. They report things such as water quality, proper run-off, invasive species, Bald Eagle nesting or Gopher Tortoise burrows, just to name a few, during their inspection. This gives our team a leg up on identifying environmental factors that may inhibit the design's development. Beyond this point, Hugh Dinkler is our go-to. His experience includes work completed at William R. Gaines Jr. Veteran's Memorial Park and many others. During the design of the park, DMK encountered a halt, as some wetlands would be affected by the design. Hugh was able to identify this and get plans approved for on-site wetland mitigation. There were also Gopher Tortoises on the parcel. Hugh was able to identify and coordinate with the County to relocate these tortoises.

E. PERMITTING FOR CHARLOTTE COUNTY

DMK Associates is the longest-tenured civil engineering firm located in Charlotte County. As a local firm, we pride ourselves on reasons such as local permitting experience. As a firm that stays local, we maintain an exceptional working knowledge of the permitting regulations and specifications throughout Southwest Florida and, more specifically, Charlotte County. Our typical permitting agencies in this area for Civil Design are Southwest Florida Water Management District, Charlotte County Utilities and Stormwater (CCUD & CCSW), City of Punta Gorda Utilities, Englewood Water District, or Charlotte County Department of Health. DMK has proudly worked with these permitting agencies and departments since 1982. It has been relatively

easy for DMK to navigate the changes in regulation over the years, as a large portion of our clients and their projects are located in Charlotte County. Over the years, there have been many changes, all of which DMK has been prepared for and shared with the firm. In short, this is what we do. Of the current 36 open projects we have for permitting, 35 of them must go through one or more of the agencies mentioned above. Making 97% of our permitting workload tailored to Southwest Florida and/or Charlotte County.

F. SPECIALIZED MARINE/COASTAL EXPERIENCE

DMK has highlighted the company's recently accomplished similar projects in Section IV. Additionally, each team member's individual experience is reflected in their respective resumes located in Section I.

G. WORKING ON PUBLIC AND/OR GOVERNMENT FACILITIES AND AMENITIES

DMK Associates, Inc. has been completing community projects for Charlotte County and the surrounding municipalities for decades; some of these projects have been joint ventures with multiple organizations and stakeholders. As outlined in Section VI. DMK is well-versed in the public sector, having worked on a myriad of Government Facilities and Amenities projects in Southwest Florida.

The most important part of civil engineering is efficient and effective coordination between stakeholders. Without proper understanding of what is desired by our clients we are unable to properly plan for their site. We eliminate this issue by setting clear expectations and parameters for the project before the start date and with continuous collaboration and progress reports for the lifecycle of the project.

VIII. VOLUME OF WORK-TOTAL OF PAYMENTS RECEIVED FROM COUNTY WITHIN PAST 24 MONTHS

The total payments received from Charlotte County within the past 24 months are \$300,266.

IX. LOCATION

Describe the Prime and Sub-Consultants responsiveness as it relates to the firm's location to the project.

Whenever possible, DMK likes to work with local firms. We firmly believe in keeping business local to circulate work throughout our communities. DMK is located in Venice, right off I-75 exit 193.

Our subconsultants are located:

RWA Engineering's Surveying and Mapping services operate out of their Wellen Park (Venice) office, located approximately 19 miles north of the project.

And Mr. Hugh Dinkler from ESA is also located in Venice.
As you can see, our team is here and ready to help.

X. LITIGATION-HAVE YOU BEEN NAMED AS A DEFENDANT OR CO-DEFENDANT IN A LAWSUIT IN THE LAST FIVE YEARS?

DMK has not been subject to litigation within the past 5 years.

XI. MINORITY BUSINESS

DMK Associates, Inc. is not a minority business enterprise by the Florida Small and Minority Assistance Act of 1985. However, our firm is committed to providing opportunities for Women Business Enterprise (WBE), Minority Business Enterprise (MBE), Disadvantaged Business Enterprise (DBE) and Small Business Enterprise (SBE) firms.

DMK ASSOCIATES, INC. FIRM REFERENCES

NAME	PROJECT	PHONE NUMBER
Sanja Ivanovic, MEPP, PE (Canada), PMP Project Manager Sarasota County Capital Projects	Kensington Park	(941) 404-5256
Michael Sarback, SCCC - Design Committee	Sarasota County Croquet Club	(772) 475-8223
Trey Jayne, Construction Manager Hurricane Recovery Charlotte County Public Schools	Liberty Elementary & Deep Creek Elementary	(941) 575-5400 Ext. 1333

DMK PROJECT MANAGER – JEFF RAYKOS, P.E. REFERENCES

NAME	PROJECT	PHONE NUMBER
Jon Kramer, P.E., Assistant City Engineer, Engineering City of Venice	Deertown Gully Headway and Outfall #14 Seawall	(941) 882-7410
Anthony Friedman, P.E., PTOE, City Engineer, Department of Public Works City of North Port	Tamiami Trail Pervious Parking	(941) 240-8098
Manuel Abreu, Project Manager, Facilities/Public Works City of North Port	Boca Chica Nature Park and Dallas White Multi-Purpose Fields	(941) 240-8091

PART V - SUBMITTAL FORMS
PROPOSAL SUBMITTAL SIGNATURE FORM

1.	Project Team Name and Title	Years experience	City of office individual will work out of for this project	City individual's office is normally located	City of individual's residence
	KREG E. MAHEU, P.E., PRESIDENT	39	VENICE	VENICE	ENGLEWOOD
	JEFF RAYKOS, P.E., VICE PRESIDENT	37	VENICE	VENICE	PALMETTO
	RAY STEELE, CAD	30	VENICE	VENICE	NORTH PORT
	ANDREIA PAULINO, P.E., DESIGNER	6	VENICE	VENICE	NORTH PORT
	ERICA KELLY, ICGP, PROJECT MANAGER	6	VENICE	VENICE	ST PETERSBURG

2.	Magnitude of Company Operations				
	A) Total professional services fees received within last 24 months:			\$	4,055,522
	B) Number of similar projects started within last 24 months:				5
	C) Largest single project to date:			\$	4,232,358

3.	Magnitude of Charlotte County Projects				
	A) Number of current or scheduled County Projects				6
	B) Payments received from the County over the past 24 months (based upon executed contracts with the County).			\$	300,266

4.	Sub-Consultant(s) (if applicable)	Location	% of Work to be Provided	Services to be Provided
	WAYNE D. AGNOLI, PSM (RWA)	NAPLES	TBD	SURVEYING & AS-BUILT DOCUMENTATION
	HUGH DINKLER (ESA)	VENICE	TBD	ENVIRONMENTAL SERVICES

5.	Disclosure of interest or involvement: List below all private sector clients with whom you have an active pending contract and who have an interest within the areas affected by this project. Also, include any properties or interests held by your firm, or officers of your firm, within the areas affected by this project.				
	Firm	Address			
	Phone #	Contact Name			
	Start Date	Ending Date			
	Project Name/Description				

NAME OF FIRM DMK Associates, Inc.

(This form must be completed and returned)

Yes _____ No X

Comments or Additional Information:

RFP No. 20250718

DRUG FREE WORKPLACE FORM

The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that DMK Associates, Inc.
does: (name of business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.


Proposer's Signature

10-15-25
Date

NAME OF FIRM DMK Associates, Inc.
(This form must be completed and returned)

**HUMAN TRAFFICKING AFFIDAVIT
for Nongovernmental Entities Pursuant To FS. §787.06**

Charlotte County Contract #20250718

The undersigned on behalf of the entity listed below, (the "Nongovernmental Entity"), hereby attests under penalty of perjury as follows:

1. I am over the age of 18 and I have personal knowledge of the matters set forth except as otherwise set forth herein.
2. I am an officer or representative of the Nongovernmental Entity and authorized to provide this affidavit on the Company's behalf.
3. Nongovernmental Entity does not use coercion for labor or services as defined in Section 787.06, Florida Statutes.
4. This declaration is made pursuant to Section 92.525, Florida Statutes. I understand that making a false statement in this declaration may subject me to criminal penalties.

Under penalties of perjury, I declare that I have read the foregoing Human Trafficking Affidavit and that the facts stated in it are true.

Further Affiant sayeth naught.


Signature

KREG E. MAHEU

Printed Name

President

Title

DMK Associates, Inc.

Nongovernmental Entity

10-15-25

Date

NAME OF FIRM DMK Associates, Inc.

(This form must be completed and returned)

BYRD ANTI-LOBBYING CERTIFICATION

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of an Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S.C. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

10-15-25
Date

KREG E. MAHEU
Type or Print Name


Signature

President
Title

END OF PART V

NAME OF FIRM DMK ASSOCIATES, INC.
(This form must be completed and returned)